Department of Science, Information Technology, Innovation and the Arts

2012-13 Annual Report





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Letter of Compliance

24 September 2013

The Honourable Ian Walker MP Minister for Science, Information Technology, Innovation and the Arts Executive Building Level 5, 100 George Street Brisbane Qld 4000

Dear Minister

I am pleased to present the Annual Report 2012–13 for the Department of Science, Information Technology, Innovation and the Arts.

I certify that this annual report complies with:

- the prescribed requirements of the Financial Accountability Act 2009 and the Financial and Performance Management Standard 2009
- the detailed requirements set out in the Annual Report Requirements for Queensland Government Agencies published by the Department of the Premier and Cabinet.

The report outlines the purpose, services, financial performance and achievements of the department during the 2012–13 financial year.

A checklist outlining the annual reporting requirements is included in this report.

Yours sincerely

Andrew Garner

Director-General

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About our annual report

The Department of Science, Information Technology, Innovation and the Arts (DSITIA) Annual Report 2012–13 is an integral part of our corporate governance framework and is one of the main tools we use to ensure we are accountable to stakeholders, the Queensland Parliament and the community about our activities.

This report details our achievements, performance and financial position for the 2012–13 financial year. It aligns with the DSITIA Strategic Plan, Service Delivery Statement 2012–13, and the Queensland Government's objectives for the community. It also provides information on our future direction, people management and corporate governance processes.

View our report online

This report is available online: http://www.qld.gov.au/dsitia/annual-report

For enquiries about this annual report, contact the Principal Consultant, Strategy, Planning and Performance, telephone 61 7 3008 8156 or webfeedback@dsitia.qld.gov.au.

More information on the Queensland Government Open data website

A number of annual reporting requirements for this year have been addressed through publication of information on the Queensland Government Open Data website. For further information on consultancies and overseas travel expenditure and our achievements for the Queensland Multicultural Action Plan 2011–14 please visit www.qld.gov.au/data.

From the Director-General – the year in review

I am pleased to present the 2012–13 annual report for the Department of Science, Information Technology, Innovation and the Arts (DSITIA).

This report reviews our performance and illustrates the effort, commitment and achievements of our staff throughout the year. This annual report outlines the service delivery achievements our department has already made in addressing the Queensland Government's objectives for the community.

I would like to acknowledge and thank my predecessor Philip Reed for the significant contribution he made during his time as Director-General for the department.

Since being appointed Director-General for the department in April 2013, one of my priorities is to ensure DSITIA is acknowledged as being at the forefront of the Queensland Government and recognised as a flagship department which is creative, connected and clever.

Delivering efficient and effective services to government agencies and Queenslanders and at the same time delivering savings, benefits and achievements from whole-of-Government service reform, have been major priorities for the department and are highlighted further in Section 2 of this report.

As outlined in the following pages, the department has delivered significant achievements which assist to fulfil the Government's five pledges it made to Queenslanders on entering office: to grow a four-pillar economy, lower the cost of living, deliver better infrastructure and planning, revitalise front-line services and restore accountability in Government.

The year ahead - a new direction

A new agenda of reform and a range of renewal activities are currently occurring across the Queensland Public Sector, including planning to implement the recommendations from the Commission of Audit into the State's finances and the ICT Audit of Queensland Government ICT systems.

Most immediately, a significant body of work is required to reposition the department to give effect to the government's contestability reform agenda and also to play a lead role in transforming ICT within the Queensland Government. This will involve clarifying and synchronising our role within government to be able to objectively articulate our value proposition and establishing a 'contestability' capability within DSITIA.

We have implemented a portfolio management structure which will ensure our reform programs deliver the required results and align under our purpose and strategic direction.

I am committed to engaging with our stakeholders about the new direction of the department, explaining why we are changing and discussing what genuine reform will look like and mean for our staff, our partners, our clients and customers.

In closing I thank all staff for their outstanding work throughout the year to ensure our department delivers quality services to our customers. I look forward to working with my department, my colleagues in other agencies and our many stakeholders to ensure that we transform our services and the public sector for all Queenslanders.

Andrew Garner

Director-General

Department of Science, Information Technology, Innovation and the Arts

Our achievements

DSITIA has continued its commitment throughout the year to support the delivery of the Queensland Government's priorities by advancing service reform and renewal agendas, supporting Queensland businesses and trade, and delivering new innovative service delivery to the community.

DSITIA's strategic objectives and reform agenda directly contribute to the Government's objectives for the community, the Commission of Audit's 'A Plan: Better Services for Queenslanders', and will contribute to the Queensland Plan – a 30 year vision for Queensland.

DSITIA strategic objective

Be recognised as a creative, connected and clever department by being ONE DSITIA

Our achievements

- The DSITIA Renewal Portfolio Board was established in June 2013 to govern the implementation of five renewal programs across the department at a strategic level.
- The ceremony of DSITIA's first Recognition of Excellence Awards, with 27 winner and highcommended awards being given out throughout the department. 112 people were also recognised for 25 years of continuous service in the Queensland Government.

Alignment to Queensland Government priorities

- ✓ To grow a four-pillar economy based on tourism, agriculture, resources and construction
- ✓ Lower the cost of living for families by cutting waste
- ✓ Revitalise front-line services for families
- ✓ Restore accountability in government
- ✓ A Plan: Better Services for Queenslanders
- The DSITIA *People strategy* has been developed to build and sustain the workforce and culture we require to deliver against the strategic plan and the PSC cultural renewal priorities.

DSITIA strategic objective

Establish the environment to strengthen industries in the knowledge and digital economy through science, technology and innovation

Our achievements

- We developed and updated innovative, environmental, information systems providing ready access to scientific information and maps to support decision-making within other state government departments and to inform industry, small business, educational facilities and the public.
- We supported the Minister at the international BIO 2013 convention to showcase the state's capabilities to attract new investment and establish strategic collaborations.
- The planning for the Australian Institute of Tropical Health and Medicine was progressed by finalising the business case and executing the funding agreement with James Cook University.
- The Health of Queensland Science report
 was delivered to government which reviewed
 Queensland's research and development sector
 and the current and future science capability
 contributing to the growth of the state's economy.
- The delivery of new innovative methods for mapping fire scars and the estimation of ground cover under canopies using Landsat satellite imagery as part of the Joint Remote Sensing Research Program, partnering with University of Queensland, NSW Office of Environment and Heritage, and the Victorian Department of Environment and Primary Industries.
- We partnered with the Commonwealth Scientific and Industrial Research Organisation (CSIRO),

Alignment to Queensland Government priorities

- To grow a four-pillar economy based on tourism, agriculture, resources and construction
- Lower the cost of living for families by cutting waste
- ✓ Deliver better infrastructure and better planning
- ✓ Restore accountability in government
- ✓ A Plan: Better Services for Queenslanders

Department of Natural Resources and Mines (DNRM), Department of Environment and Heritage Protection (DEHP), University of Queensland, Griffith University, local councils and other science providers to monitor the progress of aquatic ecosystem health in the waterways of South-East Queensland as part of the Healthy Waterways Program.

- DSITIA soil scientists contributed to the government's first agricultural land audit by contributing technical expertise and information about soils, land-use mapping, land suitability and spatial information. The audit is a key initiative underpinning the Queensland Government's goal to double food production by 2040.
- The DSITIA Innovation Improvement Group was established to source service and efficiency improvement ideas from departmental staff.
- DSITIA analysed and identified 70 datasets and released 42 to the government's Open Data initiative, providing the community and Queensland businesses with access to a range of government data.
- The Office of the Queensland Chief Scientist undertook a first series of science and research capability audits across government departments.

DSITIA strategic objective

Deliver efficient and responsive service delivery across and beyond government

Our achievements

- The implementation of a reporting capability for departments to monitor payment timeframes to ensure all bills from suppliers with contracts valued up to \$1 million are paid within 30 days.
- We delivered the most comprehensive ICT audit within government of all current government IT systems, applications and support services, to assess how efficiently and effectively they support government requirements, and commenced implementing the audit recommendations.
- We finalised the One-Stop Shop plan and business case for consideration by government to provide simpler and easier access to government services.
- We delivered the access portal as part of the government's Open Data initiative and expanded the range of datasets published providing the community and business with access to a range of government source data.

Alignment to Queensland Government priorities

- ✓ Revitalise front-line services for families
- Restore accountability in government
- ✓ A Plan: Better Services for Queenslanders
- The delivery of a revitalised whole-of-government Recordkeeping policy framework that supports more efficient, consistent and accurate recordkeeping practices across the Queensland public sector.
- Queensland State Archives provided leadership and support to 600 public authorities through the provision of the whole-of-government Recordkeeping policy framework to promote a consistent approach to the creation, management, disposal, storage, preservation and retrieval of government information.
- We finalised machinery-of-government system consolidations for finance systems and significantly advanced payroll system consolidations.
- The completion of the upgrade of AURION HR/payroll systems servicing 13 departments and the transition of Queensland Health HR/payroll and finance systems support from QSS to Queensland Health.
- We managed HR/payroll and finance system related whole-of-government contracts.

DSITIA strategic objective

Support a vibrant and creative arts and cultural sector to strengthen cultural and economic outcomes for Queensland

Our achievements

- Over 4.5 million visitors attended the state-owned arts and cultural facilities in 2012–13, including the Queensland Cultural Precinct and the Judith Wright Centre of Contemporary Arts.
- We launched the Cultural Precinct Strategy 2013–2015, to capitalise on the unique colocation of Queensland's cultural institutions on Brisbane's South Bank by creating a coordinated program of experiences and events and establishing an outstanding cultural tourism destination.
- We opened the four-year \$3 million Super Star Fund and launched the Playing Queensland Fund which includes a four-year \$3 million boost to touring across Queensland.

Alignment to Queensland Government priorities

- To grow a four-pillar economy based on tourism, agriculture, resources and construction
- ✓ Revitalise front-line services for families
- ✓ Restore accountability in government
- ✓ A Plan: Better Services for Queenslanders
- We supported the fourth Cairns Indigenous Art Fair which generated artwork sales of more than \$600,000 for Queensland Aboriginal and Torres Strait Islander artists, and contributed \$1.47 million to the local economy through tourism.
- The Minister established the Arts Investment Advisory Board. We delivered the new Arts and Cultural Investment Framework. These mechanisms deliver a new investment model for Queensland that is simpler, more transparent and cuts red tape and sets out clear priorities to achieve artistic, social, cultural and economic returns on government investment.

Our role

Our department's role focuses on building upon Queensland's local and international reputation for the arts and science sectors; delivering effective customer-centric services across the state; enabling innovation in government, industry and the community; and supporting efficient service delivery through the sourcing and contract management of information technology solutions.

DSITIA is also leading the reform and transformations in the use of ICT across the Queensland Government.

Who we are

The Department of Science, Information Technology, Innovation and the Arts (DSITIA) brings together science, innovation, information and technology and arts into one portfolio to enable a creative, connected and clever Queensland, and to deliver on the strategic priorities of the Queensland Government.

Within the broader portfolio there are several specific entities, statutory bodies and companies that contribute to our departmental objectives. The two entities are the Queensland Government Chief Information Office (QGCIO) and the Office of the Queensland Chief Scientist. The Chief Information Office and Chief Scientist report directly to the Minister for Science, Information Technology, Innovation and the Arts.

We oversee and support the governance and performance of five arts statutory bodies; the Queensland Art Gallery/Gallery of Modern Art, Queensland Museum, Queensland Performing Arts Trust, Queensland Theatre Company and the State Library of Queensland, and four companies; the Aboriginal Centre for Performing Arts, Major Brisbane Festival, Screen Queensland and the Queensland Music Festival. These bodies and companies produce their own annual reports.

Under section 56 of the *Public Records Act 2002*, Queensland State Archives also produce their own annual report to provide a status on government recordkeeping. Financial statements for Queensland State Archives are consolidated into the DSITIA financial statements and are included in this report.

How we began

Following the Queensland state election in March 2012, the incoming government announced significant machinery-of-government changes and the consequent creation of DSITIA to revitalise front-line services to meet the growing needs of government and the community.

The four service areas within the department were created from portfolios and organisational units drawn from the Department of the Premier and Cabinet and the former:

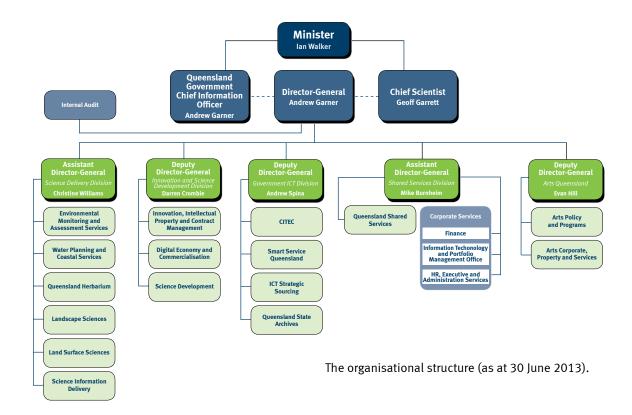
- Department of Employment, Economic Development and Innovation
- Department of Environment and Resource Management
- Department of Public Works.

DSITIA has no single legislative charter.

Our values

Our values reflect our commitment to:

- customer focus
- innovation
- our people
- high performance
- accountability.



Our structure

We enable Queensland to be creative, connected and clever by:

- facilitating investment and collaboration in research, science capability and business innovation to expand the knowledge and digital economy in Queensland
- facilitating the development of a resilient and innovative arts and cultural sector in Queensland
- enabling high-quality, value-for-money services and capability so agencies can focus on delivering core business
- leading major reforms to the way Queensland Government information and communication technology (ICT) is delivered and managed which will mean improved, and more cost-effective services for Queenslanders.

What we do

In 2012–13 our diverse range of services:

 provided sound and accurate scientific evidence and services across government through Science Delivery Services (key achievements are available on page 16)

- encouraged government and business productivity through innovation and strategic insight offered by Innovation and Science Development Services (key achievements are available on page 18)
- maintained a centre of excellence for ICT services skills and technologies to government agencies and the general public through Smart Service Queensland, Queensland State Archives and CITEC administered by Queensland Government ICT Services (key achievements are available on page 20)
- strengthened cultural and economic outcomes for Queensland through a vibrant and creative arts and cultural sector driven by Arts and Culture Services (key achievements are available on page 26)
- delivered responsive corporate services and solutions to the majority of Queensland Government agencies through Shared Services (key achievements are available on page 30)
- provided independent quality advice on ICT issues through the Queensland Government Chief Information Office (key achievements are available on page 32), and science policy and strategic advice by the Queensland Chief Scientist (key achievements are available on page 34).

Activity within the department is focused on delivering four broad objectives as outlined in our strategic plan:

Objectives	Outcomes	Alignment with government priority
Be recognised as a creative, connected and clever department by being ONE DSITIA	 Workforce is skilled, engaged and accountable A culture that values and encourages productivity and creativity Organisation is financially sustainable Governance and policies facilitate accountable decision making and promote organisational agility. 	 Grow a four-pillar economy Lower the cost of living Revitalise frontline services for families Restore accountability in government A Plan: Better Services for Queenslanders
Establish the environment to strengthen industries in the knowledge and digital economy through science, technology and innovation	 Information and knowledge applied to support government priorities Best possible scientific information and advice provided to support ministers' and departments' decision making and policy development Increased capacity to respond to tropical health threats Research and development activity aligned to identified industry need Improved access to innovation services and support for all businesses increased Awareness of and access for all business to digital-economy opportunities increased. 	 Grow a four-pillar economy Lower the cost of living Restore accountability in government Deliver better infrastructure and better planning A Plan: Better Services for Queenslanders
Support a vibrant and creative arts and cultural sector to strengthen cultural and economic outcomes for Queensland	 Improved access to arts and culture facilities and services Innovation within and resilience of the arts and cultural sector increased Queensland's cultural reputation enhanced and cultural tourism opportunities maximised. 	 Grow a four-pillar economy Revitalise frontline services for families Restore accountability in government A Plan: Better Services for Queenslanders
Deliver efficient and responsive service delivery across and beyond government	 Innovative models for service delivery developed Streamlined, accessible, customercentric government services delivered through optimal channels Value for money demonstrated in contestable service areas Productive engagement with stakeholders in the community. 	 Revitalise frontline services for families Restore accountability on Government A Plan – Better Services for Queenslanders

Our priorities

While our core focus continues on delivering efficient and effective services for our stakeholders, the department is also reviewing our operating model to ensure the government is getting the best value for money in service delivery.

These activities include:

- portfolio management of five new service renewal programs throughout DSITIA resulting from the *Queensland Commission of Audit* report recommendations and the Queensland Government ICT Audit. These programs include: service delivery through one department; contestability; ICT reform; One-Stop Shop and G20
- reforming the way ICT is delivered to Queensland Government through the development of a Queensland Government ICT action plan. This plan will outline a decisive roadmap for ICT in the Queensland Public Sector, and DSITIA will play the lead role in ensuring the Queensland Government delivers this vision
- continuing our efforts in achieving service reforms as part of the Public Sector Renewal Program.

Operating environment

The Queensland Government has embarked on a significant transformation of the Queensland Public Sector to enable better government services for Queenslanders by increasing productivity and enhancing service delivery. Participation in this reform agenda will provide opportunities for DSITIA, yet will also require DSITIA to operate in a service-delivery environment of significant organisational change and renewal.

The department is focussed on creating value for customers through collaboration and accountability.

Our operating model will provide rapid responses to stakeholders, including the development of new systems and processes to deliver cost-reducing initiatives for front-line service delivery, and more responsive, transparent administration and accountability for service provision and management.

The department is committed to supporting our people through empowering our workforce and engaging with staff. We will invest in our staff to build capability and re-skill staff where required.

Our challenges

Potential strategic challenges identified for the department are outlined in the DSITIA strategic plan and include the challenges of:

- managing the synchronisation of multiplereform agendas to maximise outcomes for the department and government
- delivering high-quality services and policies which meet stakeholders' expectations and the demands of government-reform priorities within its environment of fiscal constraint
- realigning the departmental business operations and services to deliver the government reform agenda and inspire innovation and creativity
- developing the skills and capabilities of our workforce to deliver the government reform agenda, support staff through transformation, and inspire innovation and creativity.

To mitigate these potential challenges a DSITIA Renewal Portfolio Board was established in June 2013 to govern the implementation of the five renewal programs across the department at a strategic level. Board membership comprises of all divisional heads and an external expert who will provide recommendations to resolve program issues and help mitigate risks.

Our commitment to red-tape reduction

In support of the government's commitment to redtape reduction, the department contributed to 20 red tape reduction initiatives in 2012–13.

Activities included:

- developing a plan to deliver the One-Stop Shop access to government services to allow Queenslanders easy and convenient access to a range of information and services across the phone, face-to-face and online channels
- providing the technological platform for the Open Data initiative that enables agencies to present datasets and gives the public and industry access to government data sets
- assisting the community and partnering with industry and other agencies to develop innovative information-and-service based systems. In 2012-13, the department developed several systems including the Wastewater Tracking and Electronic Reporting System (WaTERS) on behalf of the Department of Environment and Heritage Protection (due to go live in 2013–14); released the Magistrates Court and QCAT eFiling product in partnership with the Department of Justice and Attorney-General; and redeveloped and updated data in WildNet. These initiatives reduced red tape by streamlining regulatory burdens and providing automated or improved processes, such as bulk upload facilities

- streamlining and simplifying arts and cultural funding programs and administration. In 2012–13, Arts Queensland was restructured and the Arts Investment Advisory Board was established to deliver more transparent and streamlined grant services into the future. Savings of \$2.6 million annually are being made across arts administration, and the introduction of the new Arts and Cultural Investment Framework will simplify the provision of arts grants service delivery
- undertaking internal process improvements within the department around streamlining and/ or standardising current processes, forms and reporting with a view to reducing red tape for the government, industry and the community
- simplifying procurement processes for ICT by revising procurement arrangements, and the processes and systems that support ICT procurement.

The year ahead

During 2013-14, the department will:

- give effect to the public service reforms accepted by government in the Queensland Commission of Audit final report which includes developing a framework to assess the contestability of DSITIA's services including corporate services, ICT and science delivery
- support the Centre for Ageing and Dementia Research via funding to achieve real impacts for dementia patients
- work with government agencies and industry to drive the ICT reform agenda including the delivery and implementation of the Queensland Government ICT action plan, including implementing the recommendations from the Queensland Government ICT Audit
- release the Arts for all Queenslanders strategy which aims to grow the arts sector, foster a community of the arts, and enhance Queensland's reputation as a cultural tourism destination
- finalise the Queensland Science and Innovation Action Plan, which aims to ensure the supply of demand-driven science and remove impediments to business driving innovation
- progress the One-Stop Shop vision to provide access to government services and information
- commence the implementation of Brisbane's Cultural Precinct Strategy (South Bank)
- develop and release the first phase of the government's ICT Dashboard to track progress of key ICT projects

- release a digital economy strategy for consultation
- complete seasonal fire-scar mapping of the state to assist with fire management
- plan the implementation of a whole-ofgovernment approach to address the long-term management and preservation of Queensland Government digital information assets
- implement a new streamlined and flexible arts and cultural investment framework
- continue to enhance the user functionality of the Open Data portal and extend publishing departmental data sets including ICT program and project performance data
- launch the Wastewater Tracking and Electronic Reporting System (WaTERS), a data management system that receives, stores and provides timely reports on water monitoring data collected by licence holders under the Environmental Protection Act 1994
- complete the Queensland Government R&D
 Expenditure Report 2012-13, utilising the
 Government Statistician to collect data for the
 first time
- implement revised science and research priorities for government together with key
 'Decision Rules' guiding longer-term investment decisions in R&D
- establish a long-term monitoring station to investigate the emissions profile of coal trains in South-East Queensland.

Science Delivery Services

The department provides scientific evidence through its Science Delivery division. This scientific evidence base underpins Queensland Government policy and planning related to relevant legislation, ensuring that government decision making is founded on sound, practical science.

The division provides high-quality, timely, innovative scientific and technical services and advice in the priority areas of water (freshwater and marine), land and vegetation, climate variability, air quality and biodiversity. The core services of Science Delivery Services include the provision of foundation environmental and natural resource management data and models.

Science Delivery aims to deliver efficient, costeffective services through whole-of-government service provision and by acting as an informed purchaser and/or independent broker of scientific services for and in partnership with client agencies.

Science Delivery's capabilities also support the government's policy commitment – *Science and Innovation for Economic Success*.

Our operating environment

As part of the division's new business model Science Delivery Services has developed a science delivery framework which provides a mechanism for the agreed provision of scientific services and advice for its partner departments.

The Science Delivery Board was established under the framework to oversee the work program of Science Delivery through the formulation of service memorandums of understandings. The board is comprised of the directors-general of the key partner departments and establishes priority directions for the DSITIA science functions by providing guidance, recommendations and advice.

Achievements

During 2012–13, Science Delivery Services:

 provided the Department of Environment and Heritage Protection (DEHP) with advice, monitoring services and a cumulative impact model to assess the impact of flooding and mine water discharges in the Fitzroy Basin

- supported the recommendations of the Flood Commission of Inquiry by providing hydrological and hydraulic technical support, information and advice to:
 - Emergency Management Queensland to define the potential flood risk in towns of interest
 - assist in the quality assurance and management of consultancies for the Queensland Reconstruction Authority's flood assessment of approximately 100 towns
 - review hydrologic and hydraulic studies of various floodplain management plans for the Department of Natural Resources and Mines (DNRM)
- contributed to the government's first agricultural land audit-providing technical expertise and information about soils, land-use mapping, land suitability and spatial information; and the completion of a further 4.2 million hectares of regional ecosystem survey and mapping taking the state's coverage to 97%
- provided scientific input into the second Great Barrier Reef report card. The report card shows encouraging progress towards Reef Plan targets
- completed and published the 2009–10
 Statewide Landcover and Tree Study (SLATS)
 used by DNRM and others for natural resource management and property planning
- undertook extensive hydrological and ecological modelling and assessments for DNRM to support the development of the Wet Tropics catchments water resource plan
- assessed the health of 389 estuarine, marine and freshwater sites across South-East Queensland to inform the 2012 Healthy Waterways Report Card
- coordinated a network of wave-monitoring sites and storm-tide gauges to simultaneously gather wave, tide and atmospheric data associated with tropical cyclone Oswald to understand and inform responses to future extreme weather events

Performance review

The service standards in the following table are recorded in the department's *Service Delivery Statement* 2013–14 and are used by the department and the government to assess the department's overall performance.

Service Area: Science Delivery Services	Notes	2012–13 Target/est.	2012–13 Actual
Service standards			
Average time taken to upload air quality monitoring data to the Department of Environment and Heritage Protection (EHP) website	1	1 hour	64 minutes
Other measures			
Annual increase of the number of hectares of vegetation communities and ecosystems mapped to support key policy programs	2	5,000,000	4,200,000

Notes

- Power failures at the ESP Building in December 2012 resulted in uploads not occurring. This resulted in the average upload times increasing from 58 to 88
 minutes for the 2nd Quarter, all other quarter came in under target. Standby power options at ESP have since been upgraded to mitigate future power supply
 issues.
- 2. In 2012-13 the vegetation mapping target was not achieved due to significant weather events that limited access to areas yet to be mapped and the reduced availability of staff resources.
- used Landsat satellite imagery to develop methods for mapping fire scars, removing cloud and cloud shadow from imagery and for estimating groundcover under low-density canopies
- conducted air monitoring of emissions from industrial sources at various sites across Queensland from Townsville in the far north to Tennyson in the south east.

Other whole-of-government plans/ specific initiatives

Land Surface Sciences, a business area within Science Delivery Services, supported the following ministerial standing committees:

- the National Committee for Land Use And Management Information
- the National Committee for Soils and Terrain
- the National Committee for Acid Sulphate Soils
- the Cross Sector Research, Development and Extension Strategy for Soils.

The year ahead

In 2013–14, Science Delivery Services will:

- launch and implement the newly-developed WaTERS across all level-1 coal mines and other industries, to enable the collection of reportable data on waste-water storage, treatment and discharge as part of their licence conditions
- develop a range of remote-sensing products to monitor, assess or manage Queensland's natural resources including koala habitat, fire scars and mine-related development
- finalise 15 reef protection research and development projects and continue coordination of the Paddock to Reef Program, finalising DSITIA's input to the *Great Barrier Reef Report* Card 2011 (DPC) and begin work on subsequent report cards
- complete and release updated land-use maps for priority South-East Queensland catchments
- finalise soil and land suitability work to inform decisions about the suitability of production systems, irrigation methods, yield expectations and crop reliability, and potential profitability in the Flinders and Gilbert catchments
- undertake the ecological health-monitoring program in South-East Queensland to inform the 2013 Healthy Waterways Report Card.

Innovation and Science Development Services

Innovation and Science Development Services connects business, innovation, science and technology to improve Queensland's productivity growth and create jobs.

The division does this by removing barriers to innovation, commercialisation and business growth; profiling Queensland's science, research and innovation capability; creating networks; and leveraging existing investments and infrastructure.

Our operating environment

Innovation and Science Development Services is administering grants in accordance with the Commission of Audit recommendations released on 30 April 2013. A number of actions have commenced, such as the establishment of a Grants Review Committee, and reviewing current grants practices to reduce red tape and streamline processes.

Achievements

During 2012–13, Innovation and Science Development Services:

- advanced the election commitment for the Australian Institute of Tropical Health and Medicine by finalising the business case and funding agreement with James Cook University to establish key tropical health infrastructure in Townsville, Cairns and the Torres Strait
- supported the Minister to lead a delegation of more than 50 Queensland life sciences research and business interests to BIO 2013 in Chicago, USA to showcase the state's capabilities, attract new investment, and establish strategic collaborations
- delivered 10 Partners in Technology (PIT)
 sessions to over 1,300 attendees to inform
 industry of the ICT procurement plans of
 various large government and non-government
 organisations. PIT events assist Queensland
 ICT companies to understand and participate
 in major ICT purchasing processes occurring
 throughout the state
- assisted the Queensland Chief Scientist to undertake audits of science capability across the Queensland Government, including science delivery and science investment and funding programs of DSITIA, and the Department of Agriculture, Fisheries and Forestry

- contributed to the whole-of-government response to Open Data Initiative through coordinating the release of DSITIA datasets in early 2013, and developing the agency strategy regarding the plan for ongoing dataset releases
- effectively administered science and innovation funding agreements, established the Grants Management Review Committee and streamlined some science-reporting processes
- conducted a whole-of-government intellectual property (IP) audit to assess the extent of IP assets and the potential for future commercialisation
- consulted with the research sector, and industry and government agencies to inform the implementation of the Science and Innovation for Economic Success policy position to ensure supply of demand-driven science and remove barriers to innovation in Queensland
- successfully facilitated collaborations between industry, research and government through a number of focussed programs including the Queensland Wide Innovation Network, the Innovation Clinic Program, and Tech Fast.

Other whole-of-government plans / specific initiatives

During 2012–13, Innovation and Science Development Services was responsible for the following whole-of-government programs/plans/ initiatives:

- Progressing the Intellectual Property Audit
- Managing the whole-of-government statutory obligations in relation to government use of third-party copyright material under the Copyright Act, not including educational use.

Performance review

The service standards in the following table are recorded in the department's *Service Delivery Statement 2013–14* and are used by the department and the government to assess the department's overall performance.

Service Area: Innovation and Science Development Services	Notes	2012–13 Target/est.	2012–13 Actual
Service standards			
Proportion of stakeholders who are satisfied with Innovation and Science Development Services, consultative and engagement processes	1	80%	91%

Notes

Intergovernmental Gene Technology Agreement 2001

The Commonwealth, states and territories have established the Intergovernmental *Gene Technology Agreement 2001*. According to this agreement the *Gene Technology Act 2001 (Qld)* and the *Gene Technology Regulation 2002 (Qld)* form the Queensland legislative component of the national gene technology regulatory scheme.

The Queensland legislation very closely parallels the *Commonwealth Gene Technology Act 2000* and *Gene Technology Regulation 2001*. The Queensland legislation contains specific details of protocols for entities when dealing with technologies employing genetic modification.

An independent statutory review of the Commonwealth Act was undertaken in 2011. There is a statutory obligation to undertake a review of the Queensland Act whenever a review of the Commonwealth Act is undertaken. In April 2013, the Minister for Science, Information Technology, Innovation and the Arts initiated a review of the Queensland Act to be undertaken during 2013–14.

The year ahead

In 2013–14, Innovation and Science Development Services will continue to:

 finalise the business case and financial agreement for the Clem Jones Centre for Ageing Dementia Research

- implement actions to deliver the *Science and Innovation for Economic Success policy* agenda
- develop a digital economy strategy for consultation
- administer the Australian Institute of Tropical Health and Medicine funding agreement to support the construction of the Townsville facility
- review the Queensland Gene Technology Act 2001 to ensure it is operating efficiently and effectively
- highlight opportunities and implement actions across government as identified through the whole-of-government Intellectual Property Audit
- work with Life Sciences Queensland to attract national and international delegates to the AusBiotech Conference in Brisbane in October 2013 to maximise economic opportunities for the state from hosting the conference
- effectively administer science and innovation funding agreements according to the Commission of Audit recommendations
- renew two strategic science-related alliances with Chinese agencies.

A number of events with a higher number of stakeholder participants who rated their satisfaction level very highly (for example the Partners in Technology briefings, in particular those occurring during the third and fourth quarter of the year) contributed to an increased 2012–13 actual.

Queensland Government Information and Communication Technology (ICT) Services

Queensland Government ICT Services is a critical government service provider within DSITIA that consists of four business areas: CITEC, Smart Service Queensland (SSQ), Queensland State Archives (QSA), and ICT Strategic Sourcing.

The group maintains a centre of excellence for ICT skills and technologies with quality ICT services to assist the government to operate with efficiency. Services include solutions architecture and infrastructure engineering, archiving and information management, ICT procurement, multi-channel service delivery, disaster-recovery capability, and service management security.

In close cooperation with the Queensland Government Chief Information Office, Queensland Government ICT Services supports the department to meet the government's commitment of efficient, frontline services by ensuring a consistent approach to ICT systems and applications across government.

The division is also responsible for the core operations for the Queensland Government. It keeps all the government's technology services running securely 24/7/365, connects Queenslanders to key Queensland Government services 24/7/365, and securely manages Queensland's largest archival public records.

Our operating environment

The Commission of Audit's recommendations to deliver ICT as a service will present both opportunities and challenges for the division, as will implementing a reform agenda that supports the government's strategic direction.

Queensland Government ICT Services will continue to work with government agencies and industry to drive the ICT reform agenda including the development of the *Queensland Government ICT action plan*.

Queensland Government ICT services will be undertaking the ICT category lead and procurement reform in partnership with the Queensland Government Procurement Transformation Office.

DSITIA will be responsible for the transition of the management and implementation of the Queensland Government's Public Sector Wireless Network (Government Wireless Network) Program.

The Parliamentary Crime and Misconduct Committee Inquiry into the Crime and Misconduct Commission's release and destruction of the Fitzgerald Inquiry tabled a report in parliament which included a number of recommendations specifically for QSA. QSA will continue to fully comply with, and support these recommendations.

Achievements

2012–13 achievements for Queensland Government ICT Services have been reported on in each of the service business areas.

Other whole-of-government plans/ specific initiatives

During 2012–13, Queensland Government ICT Services was responsible for the following strategies and initiatives:

- QSA commenced work to implement the *Digital* Continuity Strategy in line with the *Queensland* Government ICT strategy 2013–17. This work will include planning whole-of-government solutions for digital continuity and programs for the modernisation of QSA
- Developing the plan for the delivery of the One-Stop Shop access to government services - giving Queenslanders easy and convenient access to a range of information and services across the phone, face-to-face and online channels
- Simplifying procurement processes for ICT by revising procurement arrangements and the processes and systems that support ICT procurement
- The delivery of the technological platform for the Open Data Initiative, to enable departments to present datasets and for the public and industry access to government Open Data site.

Performance review

The service standards in the following table are recorded in the department's *Service Delivery Statement 2013–14* and are used by the department and the government to assess the department's overall performance.

Service Area: Queensland Government Information and Communication Technology (ICT) Services	Notes	2012–13 Target/est.	2012–13 Actual
Service standards			
Goverance			
Client satisfaction			
Queensland State Archives	1	90%	N/A
Smart Service Queensland	2,3	65%	53%
ICT Strategic Procurement	4	65%	N/A
Accessibility			
Customer satisfaction with the services delivered by Smart Service Queensland	5	≥ 80%	83%
Customer satisfaction with Queensland State Archives' delivery of services to the public		93%	93%
Capability			
Agency alignment to whole-of-government ICT policies, positions and targets		85%	88%
Other measures			
Accessibility			
Volume of interactions with Smart Service Queensland service delivery channels:			
telephone		≥ 3,500,000	3,732,874
online		≥14,000,000	16,709,857
face-to-face	6	≥425,000	372,312
processing (including cards and concessions)	7	≥1,015,000	1,000,656
Number of public customers accessing government records			
online		380,000	380,000
walk-in		6,700	6,670

Notes

- 1. This measure had a result attributed to it in error in the 2012–13 SDS and Queensland State Archives has never collected statistics in relation to client satisfaction. As part of a review of measures for the agency, this measure has been discontinued and replaced with QSA's customer satisfaction, which has been in place for some time. This is consistent with the current measures utilised by others such as the State Library of Queensland, which measures clients as the end user of the state library service. QSA defines 'customers' as the end user of its services to the public and 'clients' as the public authorities that are end users of its services to government.
- An error in the SDS production process last year resulted in the incorrect figure being published as the 2012–13 target/estimate for this measure. The SSQ client satisfaction target figure for 2012–13 should have been ≥80% and has been amended in 2013–14 for reporting.
- 3. The client satisfaction result of 53% represents the satisfaction of internal government agencies with their relationship with Smart Service Queensland who deliver services on their behalf to the public. The overall result is below the set target, with those clients involved directly in service delivery having a satisfaction level as high as 78%. The results identify operational areas for improvement.
- 4. This performance measure has been discontinued and replaced with the more relevant customer satisfaction measure. No actual result has been obtained for the 2012–13 financial year.
- SSQ customers are defined as the Queensland public, whilst SSQ clients are defined as government agencies.
- The counter volumes fell below target by almost 53,000 due to the decision by the Office of State Revenue (OSR) to discontinue counter service delivery of its services in November 2012.
- 7. Energy retailers carry out continuous eligibility checks to ensure recipients still meet the concession criteria as a result fluctuations occur throughout the year. The end of year figure was a snapshot of the number of recipients who received a concession payment in the month of May (for electricity and gas concessions) and June for all other concessions.

Remote Indigenous Public Internet Access project (RIPIA)

The Remote Indigenous Public Internet Access Project (RIPIA) was established in 2009 to provide new or expanded public internet access and to deliver a digital literacy training program to 20 remote indigenous communities. The final round of this phase of RIPIA will end in June 2013.

The project has been jointly managed by staff from Queensland Government ICT Services and the State Library of Queensland (SLQ). Public internet facilities have been established at all 20 communities. During the period of the project over 870 community members have completed structured digital literacy programs.

In the 2013–14 national budget the Australian Government indicated an annual funding of \$400,000 will be available for RIPIA until 2015–16. SLQ will manage all aspects of future rounds of RIPIA.

The year ahead

In 2013–14, Queensland Government ICT Services will:

- work with government agencies and industry to drive the ICT agenda, including the implementation of the Queensland Government ICT action plan and the Queensland Government ICT Strategy 2013–17
- develop a governance and accountability framework for government consideration to ensure technologies employed support our digital economy
- develop and release the first phase of the government's ICT Dashboard to track progress of key ICT projects
- implement the accepted recommendations for ICT from the Commission of Audit and the ICT Audit of Queensland Government ICT systems.

CITEC

CITEC's core business is to deliver consolidated ICT infrastructure services for the Queensland Government, covering data centre, network and infrastructure services and solution integration services. CITEC also delivers information brokerage services through CITEC Confirm.

Achievements

During 2012-13, CITEC:

- commenced reform in its corporate and business areas, significantly improving CITEC's financial viability through reduced employee reductions and other cost savings measures
- maintained 99% availability of data centre services for Queensland Government agencies' ICT infrastructure. This level of service supported agencies' ability to provide high levels of frontline services to the community
- released, through CITEC Confirm, the Magistrates Court and QCAT eFiling product in partnership with the Department of Justice and Attorney-General. This release will enable legal firms to have seamless online lodgement of court documents without leaving the office
- successfully migrated Identity, Directory and Email Services (IDES) users to alternative services as a result of the closure of IDES in November 2012
- undertook the consolidation and management of whole-of-government ICT arrangements to maximise savings.

Performance review

The service standards in the following table are recorded in the department's *Service Delivery Statement 2013–14* and are used by the department and the government to assess the department's overall performance.

Service Area: CITEC	Notes	2012–13 Target/est.	2012–13 Actual
Service standards			
Client satisfaction	1	80%	N/A
EBITDA (EBIT less depreciation and amortisation (\$000)	2	New measure	10,734
Financial measures			
Current ratio	3	1:26:1	1:33:1
Earnings before interest and tax (EBIT) (\$'000)	4	643	-6,775
Return on net assets	5	1.2%	-12.30%
Gearing level	6	7.3%	27.20%
Other measures			
Service availability		≥ 99.9%	100%
Whole-of-government programs percentage complete	7	100%	N/A
Number of Information Technology graduates, trainees and cooperative students employed each year	8	12	4

Notes

- Due to the ongoing evaluation and analysis of CITEC's business model, a client satisfaction survey is not anticipated to take place until the 2013-14 year with the result available in the first half of 2014.
- 2. EBITDA has been introduced as the new measure to align with CITEC's revised budget forecast. It measures the earnings before interest, tax, depreciation and amortisation which is a more accurate indicator of operational performance of the organisation.
- Current ratio is tracking well against target and has increased from last quarter as a result of the working capital facility now repaid following VR reimbursements from Treasury.
- 4. The original budget for 2012-2013 contained \$4.39 million of employee expenses that were understated. The Government Revenues in 2012/13 have additionally been impacted due to agreed price reductions in the provision of storage services and internet services as well as winding up of the provision of software services. A further \$3.57M of the EBIT loss was as a result of the IDES decommissioning. The revised target for 2013-14 will be based on EBITDA as opposed to EBIT.
- 5. This indicator is directly influenced by EBIT, therefore the same details on performance apply to the return on net assets end of year result.
- 6. The gearing ratio has improved compared to the previous quarters. This position is expected to improve further as a result of reducing borrowing requirements including ICTC and ICT capital programs compared to the budget and the repayments of the current QTC.
- 7. During 2012–13 no whole-of-Government programs commenced.
- 8. Due to the ongoing evaluation and analysis of CITEC's business model, CITEC is unable to meet this target for this measure for the 2012-13 year.

The year ahead

In 2013-14, CITEC will:

- develop and implement a detailed implementation plan to respond to the Commission of Audit recommendation to divest CITEC services within two years
- work with agencies to continue to support their critical ICT needs that are housed in the CITEC data centres
- work with Smart Service Queensland to develop identity management services for a range of citizen and business online services.

Smart Service Queensland

Smart Service Queensland plays a pivotal role in the government's commitment to revitalise front-door services through delivering a One-Stop Shop for Queenslanders. The proposed One-Stop Shop aims to provide easy and convenient access to information and services — online, via the phone, or local counters or agents.

Smart Service Queensland delivers more than 260 services on behalf of all agencies through three call centre sites, whole-of-government websites including www.qld.gov.au, 79 Queensland Government Agent Program Offices and three Queensland Government Service Centres.

Achievements

During 2012–13, Smart Service Queensland:

- developed the One-Stop Shop plan and business case for consideration by government to provide simpler and easier access to government services
- delivered the access portal as part of the government's Open Data initiative and expanded the range of datasets published, providing the community and business with access to a range of government source data
- in partnership with other government agencies, launched 10 new web franchises finalising a three-year transformation of qld.gov.au covering 17 topic areas.

The year ahead

In 2013-14, Smart Service Queensland will:

- continue to be the front door to the Queensland Government providing access to a wide range of government services via phone (13QGOV), online (www.qld.gov.au) and counters (Queensland Government Agent Program Offices and Queensland Government Service Centres)
- progress the One-Stop Shop vision to provide improved customer access to government information and transaction services
- continue to enhance the user functionality of the Open Data portal and extend publishing departmental data sets including ICT program and project performance data.

Queensland State Archives (QSA)

QSA is established under section 21 of the *Public Records Act 2002* as the state's archives and records management authority and is the custodian of the state's largest and most significant documentary heritage collection.

QSA manages, preserves and facilitates public access to the permanent public records of Queensland. As the lead agency for government recordkeeping, QSA is also responsible for the development and implementation of a whole-of-government recordkeeping policy framework for approximately 600 public authorities.

Achievements

During 2012-13, QSA:

 supported the 17th International Congress on Archives in Brisbane in August 2012 – the first to be held in the southern hemisphere, with over 1000 delegates in attendance from 92 countries. QSA staff delivered seminars, chaired sessions and answered queries about recordkeeping policies and practices within the Queensland Government. The congress generated an estimated \$3 million towards Queensland's economy

2. Our service performance

- supported the 150th anniversary celebrations
 of Queensland's South Sea Islander communities
 and contributed to multiculturalism by
 successfully nominating archival records relating
 to Australian South Sea Islanders for inclusion
 in the United Nations Educational, Scientific
 and Cultural Organisation (UNESCO) Australian
 Memory of the World register
- provided copies of archival public records to the Queensland Health Payroll System Commission of Inquiry and over 20,500 pages of records to the Queensland Child Protection Commission of Inquiry
- won the prestigious Mander Jones Award for the most outstanding publication in the field of archives and recordkeeping by the Australian Society of Archivists in August 2012 for Guideline for managing digital photographic images
- recorded a 93.4% overall satisfaction rating in its biennial customer satisfaction survey in April for its delivery of services to public
- actively grew the state's archival public record collection by 1.5 linear kilometres with incoming transfers of documents, files, registers, photographs, maps, plans, and a number of architectural scale models.

The year ahead

In 2013-14, QSA will continue to:

- plan the implementation of a whole-ofgovernment approach to address the long-term management and preservation of Queensland Government digital information assets
- lead the whole-of-government approach to digital archiving through implementing the Queensland Government digital continuity strategy aimed at future proofing the critical digital information assets of government
- release a detailed report of the 2013
 recordkeeping survey of Queensland public
 authorities, which assesses compliance against
 the Public Records Act 2002 and the minimum
 requirements of the recordkeeping information
 standards
- implement strategies to support a move towards an online-service delivery model with improved access to the archival collection and increased community engagement through social media

 help agencies build capability in the management of records created in business systems, including ensuring recordkeeping requirements are embedded into new ICT systems.

ICT Strategic Sourcing

ICT Strategic Sourcing has been established as the Queensland Government Centre of Excellence in ICT sourcing matters. The group is responsible for the preparation and management of contracts and other arrangements that support the implementation of ICT strategies.

Achievements

In 2012-13, ICT Strategic Sourcing:

- consolidated multiple individual-agency agreements into a whole-of-government Microsoft Premier Support Services agreement, realising \$1.2 million of value in proactive support for agencies. Further negotiations of the one-year extension realised \$0.71 million of additional value in the form of extra support services
- extended the Microsoft enterprise enrolment for one-year saving Queensland Government \$1.65 million.

The year ahead

In 2013–14, ICT Strategic Sourcing will:

- drive procurement reform for ICT through the review of processes and systems that support ICT procurement
- continue to work to deliver the consolidation and management of whole-of-government ICT arrangements to maximise savings
- transition the management and implementation of the Queensland Government's Public Sector Wireless Network (Government Wireless Network) program into ICT Strategic Sourcing
- establish cloud email services in DSITIA.

Arts and Culture Services

A key objective for DSITIA is to strengthen cultural and economic outcomes for Queensland through a vibrant and creative arts and cultural sector. Arts and Culture Services, through Arts Queensland will increase access to arts and culture, create an innovative and resilient arts and culture sector, grow Queensland's cultural reputation and maximise cultural tourism.

Arts Queensland is delivering the government's vision for sector growth and fostering a community of the arts by developing the *Arts for all Queenslanders Strategy*. The realisation of key funding initiatives in 2012–13, the Super Star Fund and Playing Queensland – Boost to Touring Fund, has provided local companies with an opportunity to attract and deliver world-class performances and to take quality arts experiences to audiences across Queensland.

Arts Queensland is also uniting Queensland's major cultural institutions on Brisbane's South Bank under the *Cultural Precinct Strategy*, which provides an exciting opportunity to maximise cultural tourism opportunities and to build on visitation.

Arts Queensland supports the delivery of effective corporate services to the arts statutory bodies, companies and other government departments. The Corporate Administration Agency provides corporate services, including HR consultancy, payroll and recruitment, financial management, procurement and information management for Arts and Culture Services and its statutory bodies and other small to medium agencies.

Our operating environment

In 2012–13, Arts Queensland contributed to the government's commitment to red-tape reduction by streamlining and simplifying arts and cultural funding programs and administration.

Arts Queensland was restructured and the Arts Investment Advisory Board was established to deliver more transparent and streamlined grant services into the future. Savings of \$2.6 million annually are being made across arts administration and the introduction of the new arts and cultural investment framework will simplify the provision of arts grants service delivery in the future.

Achievements

In 2012–13, Arts and Culture Services:

 established the Arts Investment Advisory Board and delivered a new Arts and Cultural Investment Framework to provide advice on policy, grants

- processes and administration and priorities for the State Government's investment in arts and culture
- opened the four-year \$3 million Super Star Fund to support local performing arts companies to engage internationally-renowned artists and build local capacity. The first recipient of the fund was announced in May 2013, with \$300,000 allocated to the Queensland Ballet for their 2014 production of Sir Kenneth Macmillan's Romeo and Juliet
- launched the \$10.6 million Playing Queensland Fund which includes the government's fouryear \$3 million Boost to Touring commitments. Since the Playing Queensland fund opened in December 2012, 21 new touring arts productions have been approved to tour across Queensland
- commenced consultation with the arts and cultural sector and Queensland communities about the Arts for All Queenslanders Strategy. The strategy will be released in late 2013 and will outline actions to deliver a strong community of arts, sector growth, and build on Queensland's reputation as a cultural hub
- completed a major study into performing arts space in Brisbane in recognition of the need to ensure Brisbane's growing reputation as a destination to experience innovative and inspiring arts experiences
- launched the Cultural Precinct Strategy 2013– 2015 which will maximise the public investment to Queensland's cultural institutions at Brisbane's South Bank by creating a coordinated program of events to further build the precinct's reputation as a cultural tourism destination
- supported the Cairns Indigenous Art Fair in August 2012, which attracted 16,500 people, generated \$600,000 in sales and injected \$1.47 million in tourism expenditure into the Cairns economy
- supported the 2012 Brisbane Festival, which celebrated a record 90 plus sell-out performances and box office takings in excess of \$1.1 million
- improved accessibility to grant information through establishing a One-Stop Shop for Arts Queensland grants and single point of contact through the creation of a Grants Support Officer position

Performance review

The service standards in the following table are recorded in the department's *Service Delivery Statement 2013–14* and are used by the department and the government to assess the department's overall performance.

Service Area: Arts and Culture Services	Notes	2012–13 Target/est.	2012–13 Actual
Service standards			
Level of client satisfaction with Arts Queensland's funding programs and services	1	85%	80%
Other measures			
Level of attendance and participation in subsidised arts sector events		4,100,000	4,243,103
Percentage of grant funding informed by industry peer assessment		95%	96%
Percentage of grant approvals processed within required timeframes		95%	100%
Percentage of grant acquittals processed within required timeframes		90%	92%
Percentage of funding provided to people from target groups		40%	41%
Proportion of funding allocated to artists, arts workers and non- government arts and cultural organisations	2	76%	70%
Utilisation of state-owned arts and cultural facilities	3	4,425,000	4,936,841

Notes

- Client satisfaction tracked slightly lower than the anticipated target and will be monitored by Arts Queensland to ensure services provided meet client expectations.
- The 2012–13 Estimated Actual is lower due to the end of the art+place Queensland Public Art Fund, other limited life grant funding and the deferral of some grants expense to 2013–14.
- 3. the 2012–13 Target Estimate was exceeded due to higher than expected attendances at popular programs delivered at the cultural precinct.
- supported the arts statutory bodies to grow their reputation for staging blockbuster arts events that attract record numbers, with the Queensland Museum and Queensland Art Gallery achieving record visitation for the Mummy: Secrets of the Tomb exhibition and the 7th Asia Pacific Triennial of Contemporary Art respectively
- allocated \$11.3 million to support arts and culture in regional Queensland and \$600,000 for the Creative Recovery Building Resilience Initiative – an ongoing program of arts-led community activities for flood-affected regions.

Other whole-of-government plans/ specific initiatives

During 2012–13, Arts and Culture Services was responsible for the following whole-of-government plans and initiatives:

 Implementation Plan for the Queensland Symphony Orchestra Co-location Project (National Partnership Agreement on Local Government and Regional Development)

- The Commonwealth provided financial assistance of \$9 million for co-location of the Queensland Symphony Orchestra (QSO) within the new headquarters of the ABC at South Bank in Brisbane
- The co-location of the QSO was completed, with the orchestra occupying the new world-class facility on 19 December 2012. The new facility includes multi-purpose recording, performing and rehearsal studio.

Closing the Gap: The Indigenous Reform Agenda

The cultural, social and economic benefits of individual and community participation in arts and cultural activities are well recognised.

Arts Queensland has a number of initiatives aimed at strengthening Indigenous communities by recognising, supporting and maintaining Aboriginal and Torres Strait Island arts and cultures. The initiatives align with the Council of Australian Governments' (COAG) commitment to close the gap in life outcomes between Indigenous and non-Indigenous people and link in with COAG's building blocks or seven action areas.

Arts Queensland's programs focus on:

- increasing employment and training opportunities in the Indigenous arts and culture sector
- building a viable Indigenous arts industry
- promoting Indigenous artists and growing new commercial markets for their work
- maintaining, supporting and strengthening cultures.

Meeting of the Cultural Ministers

Arts Queensland supports the Minister's attendance at the Meeting of Cultural Ministers (MCM). MCM brings together federal, state and territory ministers with responsibility for the arts and culture.

In 2012–13, the ministers:

- welcomed the release of the Australian Government's new national cultural policy, Creative Australia
- signed the National Arts and Culture Accord between the Australian, state and local governments which articulates respective and shared roles and responsibilities
- agreed to work closely with education ministers on implementing the agreed Australian Curriculum: The Arts
- considered work to develop a national approach to Arts and Health collaboration
- approved new national framework for crossgovernment support for the major performing arts sector
- commissioned the Australian Bureau of Statistics to conduct a cultural and creative activities satellite account feasibility study through the Statistics Working Group.

Visual arts and craft strategy

The Visual arts and craft strategy 2011–12 to 2014–15 is a joint initiative between Arts Queensland and the federal government through the Australia Council for the Arts (Australia Council). Under the strategy, Arts Queensland and the Australia Council provide matched funding to Queensland's contemporary visual arts and craft sector.

The objectives of the strategy are to build a strong and dynamic contemporary visual arts sector, characterised by a stable base of organisations, which in turn support the production and appreciation of works of artistic excellence. Key outcomes for the funding are enhanced creativity and excellence, linked with public appreciation and informed critical debate.

Queensland Multicultural Action Plan 2011-14

The Queensland Multicultural Action Plan 2011–14 aims to develop and support a culturally-diverse Queensland. Arts Queensland:

- supports artists from culturally and linguisticallydiverse backgrounds through funding programs for professional development and creative project development
- provides funding support to arts and cultural organisations that deliver programs and services for people from culturally and linguisticallydiverse backgrounds.

In 2012–13, Arts Queensland provided total funding of \$1,032,848 to support artists from culturally and linguistically-diverse backgrounds, as well as projects and organisations delivering programs and services to culturally and linguistically-diverse communities.

In addition, Arts Queensland contributed \$162,169 towards projects that expose Queensland artists to diverse cultural influences through cultural exchanges and collaborations.

Tourism

Cultural tourism has been identified as a key niche market to contribute to the government's target of increasing visitor expenditure to \$30 billion by 2020.

Arts Queensland is committed to enhancing Queensland's reputation as a cultural tourism destination. Arts Queensland supports a wide range of events and programs that contribute to these cultural tourism opportunities including support to the Cultural Precinct institutions and a range of festivals across Queensland.

In 2012–13, Arts Queensland, through consultation with the four arts statutory bodies at the Cultural Precinct on Brisbane's South Bank (Queensland Performing Arts Centre, Queensland Museum, State Library of Queensland and Queensland Art Gallery | Gallery of Modern Art), led the development of the first integrated cross-precinct strategy. Delivered in collaboration with strategic and industry partners, including events, tourism and marketing bodies, the *Cultural Precinct Strategy* will promote, position

2. Our service performance

and activate the Cultural Precinct as an outstanding cultural tourism destination within a competitive domestic and international market.

Arts Queensland is working to build effective working relationships to progress the cultural tourism agenda through cross-government mechanisms including representation on the Tourism Interdepartmental Committee and providing input into the *Queensland tourism 20 year plan*.

The year ahead

During 2013–14, Arts and Culture Services will:

- release the Arts for all Queenslanders Strategy
 in December 2013. The strategy will enact the
 government's policy vision to ensure that all
 Queenslander's have access to great arts and
 culture, and Queensland's reputation as a
 destination to experience innovative, exciting
 and inspiring arts and culture continues to grow
- implement the new streamlined and flexible
 Arts and Cultural Investment Framework. The
 framework delivers a new investment model for
 Queensland that is simpler, more transparent
 and cuts red tape by significantly reducing the
 number of funding categories while setting
 out clear principles to achieve artistic, social,
 cultural and economic returns on government
 investment
- support the Arts Investment Advisory Board to provide the Minister with expert advice on arts and cultural policy and investment, including recommendations on Super Star Fund applications, implementation of the Arts and Cultural Investment Framework and development of the Arts for all Queenslanders strategy
- increase the number and reach of performing arts touring productions through regional Queensland, with the aim to double the touring arts experiences in regional communities through the *Playing Queensland – Boost to* Touring Fund
- implement a Cultural Precinct Strategy 2013–15,
 in partnership with arts statutory bodies and
 tourism bodies, to maximise opportunities
 resulting from the unique co-location of
 Queensland's major cultural institutions at
 South Bank and demonstrate the return to
 Queenslanders on their investment. This
 requires significant levels of coordination and
 collaboration to develop a long-term plan that
 ensures the precinct is an outstanding cultural

- tourism destination. The immediate focus will be on the creation of a governance and coordination mechanism and consideration of current and future infrastructure needs at the precinct
- support 'CIAF Presents' in August 2013 and assist with the transition of the Cairns Indigenous Art Fair 2014 to a new governance model
- support the Queensland Regional Arts and Culture Conference: Articulate 2013 in Rockhampton
- continue investing in high-quality arts education programs in partnership with Education Queensland and the Australia Council for the Arts through the Artist in Residence Program (2013–15). The Artist in Residence Program will invest in projects that create dynamic, innovative and collaborative creative practice between students, educators, artists and arts and cultural organisations
- support the arts and cultural sector to exchange ideas, experience new Australian and New Zealand work, build partnerships and network with national and international peers through the Australian Performing Arts Market held in Brisbane in February 2014
- continue implementation of the Backing Indigenous Arts initiative with support for Indigenous Arts Centres, Indigenous performance, international partnerships and building skills and opportunities.

Shared Services

Queensland Shared Services (QSS) is one of DSITIA's shared services providers and delivers a range of corporate services to 18 government departments. Services include finance, procurement, human resource (HR) management, facilities management, and mail support.

QSS also provides core finance and HR systems application services to its clients and supports the Department of Education, Training and Employment finance and training HR system solutions. QSS has a responsibility to deliver payroll to around 99,000 public servants each fortnight, representing approximately 41.35 per cent of the sector.

QSS key objectives are to:

- operate a business model that provides value-for-money services to its clients that are quantifiable and measurable
- consolidate, standardise and improve its business processes.

Our operating environment

Key factors impacting the operating environment for QSS include adjusting resource levels in accordance with variations in demand for services from rest-of-government departments; maintaining systems performance to support HR, payroll and financial management services including managing risks associated with legacy systems no longer covered by mainstream vendor support; and implementing a reform agenda that supports the government's strategic direction for service contestability.

The recommendations of the Queensland Commission of Audit that specifically relate to corporate services and information and communication technology represent a change of strategic direction for QSS. These include discontinuation of the mandated use of QSS as the rest-of-government shared service provider; the introduction of contestability for corporate and shared service delivery; the empowerment of QSS to deliver services on a contestable basis while it remains viable to do so; and transition to an ICT-as-aservice environment. A detailed implementation plan will be developed to ensure transition to any new arrangements is achieved without service disruption.

Achievements

In 2012-13, QSS:

- processed 5,164 voluntary redundancy payments, provided 1,664 voluntary redundancy estimates and responded to approximately 18,000 voluntary redundancy queries for departments serviced by QSS up to 28 June 2013
- developed and published on GovNet the selfassessment voluntary redundancy payment estimate calculators for use by employees across the sector. As at 26 June 2013 these calculators were accessed a total of 58,441 times and the associated Fequency Asked Questions 3,516 times
- transferred the Queensland Health finance system solution and HR rostering and payroll technology solution to Queensland Health in a machinery-of-government change effective 17 December 2012
- finalised machinery-of-government changes in financial management systems ensuring that each department has its own finance system
- advanced significantly the machinery-ofgovernment payroll management system changes transferring staff across payroll systems, where upon completion will ensure that the each restof-government department's system accurately reflects its workforce and their associated awards and allowances.

Other whole-of-government plans/ specific initiatives

During 2012–13, QSS was responsible for implementing a vendor payment monitoring capability for departments in support of the government's election commitment to ensure that all bills from suppliers involving contracts up to \$1 million are paid within 30 days.

Performance review

The service standards in the following table are recorded in the department's *Service Delivery Statement 2013–14* and are used by the department and the government to assess the department's overall performance.

Service Area: Queensland Shared Services	Notes	2012–13 Target/est.	2012–13 Actual
Service standards			
Client satisfaction	1	≥ 65%	74%
Labour as a percentage of total costs		52%	52%
Overheads as a percentage of total costs	2	≤ 10%	18%
Successful completion of priority projects as a percentage:			
• on time	3	100%	82%
• on budget	4	100%	82%
Other measures			
Delivery of services within agreed standards		≥95%	99%
Percentage of priority one incidences resolved within agreed timeframes	5	≥90%	83%
Percentage of system availability of finance and human resource systems		≥98%	100%

Notes

- 1. A client satisfaction survey was conducted in February 2013. The results indicated that the overall level of client satisfaction with QSS services increased from 63.5% in the 2011–12 survey to 74.2%.
- Overheads include a \$23.7 million system impairment charge to the Finance System (with the transfer of DETE) and HR System (with the transfer of Housing). Excluding the system impairment charge resulting from the change in client utilisation of systems the overheads would have returned a result of 8.6%.
- Nine of eleven projects were completed on time. The CIIP CSANET Migration and IRM Procedures and Processes projects closed outside of tolerance due
 to the Project Closure being delivered outside of the agreed timeframe. As the projects are closed there is no residual risk.
- 4. Nine of eleven projects were completed within budget. The Fusion Satellite Farm Refresh and IRM Procedures and Processes projects closed outside of tolerance due to the project Closure Reports for the being delivered outside of the agreed timeframe. As the projects are closed there is no residual risk.
- 5. Five out of six Priority One Incidents were resolved within the agreed timeframes. One Priority One Incident which did not meet the agreed timeframes was caused by a hardware fault on the Lattice production server. The provider implemented a workaround by utilising the non-production server until replacement parts could be provided with the system available by 8am the following day.

The year ahead

In 2013-14, QSS will:

- work closely with the newly established contestability unit within DSITIA to implement the recommendations of the Queensland Commission of Audit including the introduction of service contestability to improve efficiency, reduce cost and enhance the value-for-money of services provided
- continue to standardise finance and HR processes and services across all client departments to achieve sustainable cost reductions and avoid waste

- finalise the upgrades of the Aurion version 9
 HR/payroll systems to a fully vendor supported
 Aurion version 10 edition
- finalise the HR/payroll system machinery-ofgovernment changes for all rest-of-government departments.

Queensland Government Chief Information Office

The Queensland Government Chief Information Office (QGCIO) provides unbiased, independent quality advice to the Director-General and Minister for Science, Information Technology, Innovation and the Arts on information and communication technology (ICT) issues from a whole-of-government perspective.

This advice is informed by extensive risk-based analysis on the performance of information technology and information systems across government. The QGCIO also develops strategy, policy and standards to ensure consistency across the Queensland Government to mitigate risks.

The QGCIO provides:

- investment assurance on operations, systems, initiatives and business-as-usual optimisation
- governance processes and architectures, and encourages cross-jurisdictional relations
- long-term strategy for information technology and information systems (transformation)
- policy and standards as the authority for a consistent approach and performance targets, and to assist agency decisions on ICT investment.
- advice, analysis and intervention on emerging day-to-day issues
- enhanced workforce capability through the ICT Graduate Program
- the ability to conduct a due diligence check on the status of ICT management across all departments.

Our operating environment

The Queensland Commission of Audit, and the ICT Audit, have both recommended that Queensland Government adopts an ICT-as-a-service strategy and source ICT services from private providers where this is feasible and represents value for money. Cloud computing services are also recommended as an approach to achieve this transformation. Further recommendations are made to adopt best-practice governance for sourcing ICT-as-a-service and cloud computing, and specifically for the QGCIO to assist agencies with refocussing their skills and resources to make the transformation.

The QGCIO is well placed to assist agencies with this work, utilising industry research and the analysis of strategic plans and ICT landscape information collected from the sector. The QGCIO can provide policy and architectural advice to agencies and central government to aid decision-making on the implementation of these recommendations. QGCIO has developed the *Queensland Government Cloud Computing Strategy*, completed the business case for cloud email adoption as the first significant tranche of work, and completed a successful trial of cloud-based email comprising the QGCIO business unit.

The future for ICT is firmly headed toward consumption of commodity ICT-as-a-service in a pay-for-what-you-use utility model. The Queensland Commission of Audit supported the government's intention to take advantage of modern ICT initiatives such as Cloud Computing. This will have a significant impact on the delivery of ICT within government and the internal-to-government shared service providers. The proposed approach will transform ICT delivery within agencies. Agencies will transition away from owning, operating or managing commodity ICT. Assisting agencies and central government with the implementation of these ICT reforms, and the implementation of the ICT Strategy Action Plan, will be a priority for QGCIO in collaboration with Queensland Government ICT Services in DSITIA.

Achievements

In 2012-13, QGCIO:

- completed an audit of all current government IT systems, applications, governance, workforce, and support services, and commenced the foundation work in preparation for implementing the audit recommendations
- developed a Cloud Computing Strategy to guide agencies in the transformation and modernisation of their ICT services, and deliver more efficient, agile, and innovative service delivery to the public
- piloted the implementation of cloud email in government

 developed the Queensland Government Client Identity Management system as a whole-of-government client identity solution to provide a single sign on account for citizens that can be used across all online services for all departments.

Other whole-of-government plans/ specific initiatives

During 2012–13, QGCIO was responsible for the following whole-of-government programs/plans/initiatives:

- The COAG Connectivity Gateway Project under the National Occupation Licensing System initiative is a whole-of-government data portal being designed to integrate with the National Licensing Register (NLR) and Queensland regulator systems. This initiative is focused on transferring licensee data to and from the NLR in real time utilising web services. The gateway provides a single point of interaction between Queensland regulators and the NLR. This project will continue in to 2013–14
- QGCIO was the architectural lead in the development of the specification for the System Integration Stream of the Queensland Government Wireless Network Program used in the procurement by tender process. The role included the development of architectural content for the integration stream as well as the coordination of participation from representatives of the public safety agencies.

Business Online Services

The Business Online Services project has delivered a nationally-coordinated system for businesses to access information and services online to assist them to manage their regulatory responsibilities. The Australia Business Licensing Information Service (ABLIS) became operational in the 2012–13 financial year.

In addition to the ABLIS, this initiative has also provisioned a business-operator portal where business operators or business intenders can centrally locate all their key information, receive notifications of updates to their licensing requirements, regulatory changes effecting them and process updates including payments for their licences across all tiers of government. The Business and Industry Portal is fully integrated with the BOS initiatives above and is looking to expand their use of the BOS Form Centre into next financial year.

The year ahead

During 2013-14, QGCIO will:

- work with agencies and industry to drive the ICT agenda in accordance with the endorsed ICT Audit and Queensland Commission of Audit recommendations, including the adoption of ICTas-a-service and cloud computing strategies
- continue to analyse existing and planned ICT investments to increase visibility, accessibility and transparency of information, reduce complexity and risk, and drive efficiency and productivity gains through improved levels of agency-to-agency collaboration
- continue to populate and maintain the Queensland Government Enterprise Architecture (QGEA) – the policy framework that underlies ICT investments and business decision-making
- apply a portfolio approach to improve the visibility and decision-making around strategic ICT investments on behalf of the Queensland Government.

Queensland Chief Scientist

In accordance with the government's commitment, the Chief Scientist is in charge of science policy for the state. The Chief Scientist provides leadership in science policy development and implementation, supported by the department, and provides high-level, strategic advice to the Queensland Government on the role of science, research and innovation in meeting Queensland's economic challenges. The Chief Scientist also provides advice on maximising opportunities from the government's investment in research and development.

The Queensland Chief Scientist acts as an ambassador for Queensland science, fostering cooperation and collaboration amongst the government, research, industry and community sectors; raising Queensland's profile as a state characterised by world-class research and investment opportunities; and engaging the community in better understanding the importance of science, research and innovation in the state's future economic, social and environmental wellbeing.

Our operating environment

The Office of the Queensland Chief Scientist's *Health* of Queensland Science report makes a number of key observations and recommendations regarding the importance of:

- continuing to build and leverage on the substantial investment of the Queensland Government in research and development (R&D) making the appropriate investment in R&D and increasing our leveraging of available Commonwealth funding
- maintaining and nurturing collaborations, especially with China and India
- ensuring that quality research is actually applied to improve Queensland's economy
- focusing the state's research efforts in niches across a range of areas of relevance to Queensland.

Achievements

In 2012-13, the Queensland Chief Scientist:

- prepared preliminary Queensland Government R&D plans for 2012–13 in collaboration with departments that perform R&D
- compiled a report on the Health of Queensland science which summarises the state's current science capability and provides some key observations and recommendations for the future
- oversighted a series of science capability audits across key government agencies with the first audits being of the departments of Science, Information Technology, Innovation and the Arts, and Agriculture, Fisheries and Forestry. Results from the audits will enable the state's applied science efforts to be directed towards meeting our economic challenges and help place the Queensland Chief Scientist properly in charge of science policy
- facilitated the Innovation in Government senior leaders forum, 8 April 2013
- hosted a successful Science in Parliament:
 Science and Innovation Celebration, for
 approximately 250 high profile members of
 Queensland's science, research, innovation
 and business communities which incorporated
 the presentation of the Queensland Young Tall
 Poppy Science Awards, and the Queensland Smithsonian Fellowships
- promoted Queensland science through speaking engagements at more than 50 science events, and relevant media engagements
- worked with other government departments to progress key state-wide challenges and opportunities (e.g. engineering futures; coal seam gas; underground coal gasification; uranium mining implementation; flood mitigation; open data reform; integrated catchment management).

Other whole-of-government plans/ specific initiatives

During 2012–13, the Queensland Chief Scientist:

- published the Queensland Government's research and development (R&D) expenditure report 2011–12, approved by the R&D Queensland committee
- partnered with DSITIA in the development of a draft Science and Innovation Action Plan, which outlines key actions across government needed to support the delivery of science to meet government needs, and to remove impediments to business driving innovation
- developed key Decision Rules to guide longerterm investment decisions in R&D across government
- facilitated the review and re-development of the Government's science and research priorities.

The year ahead

During 2013–14, the Queensland Chief Scientist will:

- support the department in the effective implementation of the Science and Innovation Action Plan
- complete the Queensland Government R&D expenditure report 2012–13, utilising for the first time the Government Statistician for the collection of data
- implement decision rules for R&D investment (REDS). In addition, the Queensland Science and Research priorities will be revised to better reflect the benefits of science and research to the economy and to Queensland
- work with remaining relevant departments to finalise the science capability audits
- host two Science in Parliament events a hot topic briefing on Queensland Science (August 2013) and a Science and Innovation Celebration (November 2013), for members of Queensland's science, research, innovation and business communities.

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Our leaders

Andrew Garner

Director-General and acting Queensland Government Chief Information Officer Andrew Garner was appointed Director-General of the Department of Science, Information Technology, Innovation and the Arts in April 2013.

Andrew has more than 24 years' professional advisory experience in assisting and leading major reform programs within the public and private sector. He has a Bachelor of Business from the University of Southern Queensland and is a Member of the Institute of Chartered Accountants and the Institute of Internal Auditors. Andrew most recently worked at Ernst & Young as their Lead Queensland Government Partner, as well as leading the Queensland Advisory Practice.

Andrew is currently also acting Queensland Government Chief Information Officer and is responsible for ICT governance, investment assurance, information systems and information technology strategy, policy and standards and the Queensland Government Enterprise Architecture.

Philip Reed Director-General (1 July 2012–12 April 2013)

Philip Reed was appointed Director-General of the Department of Science, Information Technology, Innovation and the Arts in April 2012 and concluded this role on the 12 April 2013.

Prior to this role Philip was the Director-General of the Department of Justice and Attorney-General from October 2010.

Throughout his 30-year career as a public servant, Philip held senior leadership roles within a number of industry sectors and worked for the Queensland, New South Wales and Victorian governments.

Philip is also a marine biologist and zoologist and has worked extensively in natural resource management both as a scientist and policy maker.

Peter Grant

Queensland Government Chief Information Officer Peter Grant was appointed Queensland Chief Information Officer in April 2012 and concluded this role on 20 May 2013.

With extensive experience spanning public and private sector roles, Peter's 35-year IT career highlights include:

- being a founding Director of Consulting for Gartner Asia Pacific
- co-founding technology start up OZONE Systems
- consulting to federal government
- working as Queensland State Director for Microsoft.

Peter is an adjunct professor of information systems with the University of Queensland and Queensland University of Technology, and a Fellow of the Australian Computer Society.

Dr Geoff Garrett AO

Queensland Chief Scientist FTSE PrEng Dr Geoff Garrett was appointed Queensland Chief Scientist in January 2011 to provide high-level, strategic advice to the Queensland Government on the role of science, research and innovation in achieving the government's priorities.

A Cambridge graduate in metallurgy and an academic for 13 years, Geoff led two of the world's major national research institutions – CSIR in South Africa (1995–2000) and CSIRO in Australia (2001–2008). A former South African 'Engineer of the Year' (1999), he is a recipient of the Centenary Medal for service to Australian society through science. In June 2008 he was appointed as an Officer of the Order of Australia (AO) in the Queen's Birthday Honours List.

Dr Christine Williams

Assistant Director-General, Science Delivery Division Dr Christine Williams is the Assistant Director-General of the Science Delivery Division in the Department of Science, Information Technology, Innovation and the Arts (DSITIA). Christine has led the Science Delivery Division, in DSITIA and the former Department of Environment and Resource Management and Environment Protection Agency, since March 2007. In this role, Christine's focus has been on improving the use of science to inform policy and decision-making both within DSITIA and elsewhere in government and the community.

Prior to her current position, Christine held a number of senior positions in Queensland Treasury, including Director of Economic Policy and Assistant Government Statistician (Economics). In these positions, again a focus of her work was to improve the use of information in policy and decision-making.

Darren Crombie

Deputy Director-General, Innovation and Science Development Division Darren Crombie is Deputy Director-General, where he is responsible for a group that connects business, innovation, science and technology to improve Queensland's productivity growth and create jobs. The group focuses on removing barriers to innovation, commercialisation and business growth, profiling Queensland's science, research and innovation capability, creating networks, and leveraging existing investments and infrastructure.

Prior to this Darren held senior positions in the former Department of Employment, Economic Development and Innovation and the Department of Local Government and Planning where he was responsible for business innovation, infrastructure and strategic planning and regionalisation work.

He was formerly a senior executive with the federal government and represented Australia on UN and APEC bodies, and was the Australian Capital Territory president of his professional association. Darren holds degrees in regional and town planning and public administration. He is a member of the Australian Institute of Company Directors.

Andrew Spina

Deputy Director-General, Government ICT Division Andrew Spina transitioned to the role of Deputy Director-General of the Government ICT Division of the Department of Science, Information Technology, Innovation and the Arts in April 2012. He performed a similar role from April 2011 in the former Department of Public Works.

In his current role, Andrew has responsibility for information and communication technology (ICT) service delivery and ICT reform within the Queensland Government. Andrew provides strategic leadership to CITEC, Smart Service Queensland, Queensland State Archives and ICT Strategic Sourcing Office.

Andrew previously led the delivery of ICT services for various government departments, most recently, as Chief Information Officer, Department of Communities.

Andrew has had extensive experience in forming and leading ICT service organisations for multiple agencies and directing significant business and technology transformation programs in addition to over 29 years of experience in information and communication technology service delivery.

Mike BurnheimAssistant DirectorGeneral, Shared

Services Division

BA, MSocSC
(Australian Government)

Mike Burnheim is Assistant Director-General of the Shared Services Division in DSITIA. Since 2003, Mike has played a leading role in the whole-of-government Shared Service Initiative that transformed corporate service delivery in the Queensland Government. In March 2003, Mike was appointed to lead the Shared Service Implementation Office and in 2006, was appointed as the Managing Director of the Shared Service Agency.

Mike has five years private sector experience and 30 years experience in the public sector (with 22 of these in a corporate services environment). Previously heading the successful Corporate Administration Agency within Arts Queensland, he has also worked for Queensland Treasury, the Public Sector Management Commission and the Office of the Cabinet within the Department of the Premier and Cabinet. Mike is a member of the Institute of Public Administration.

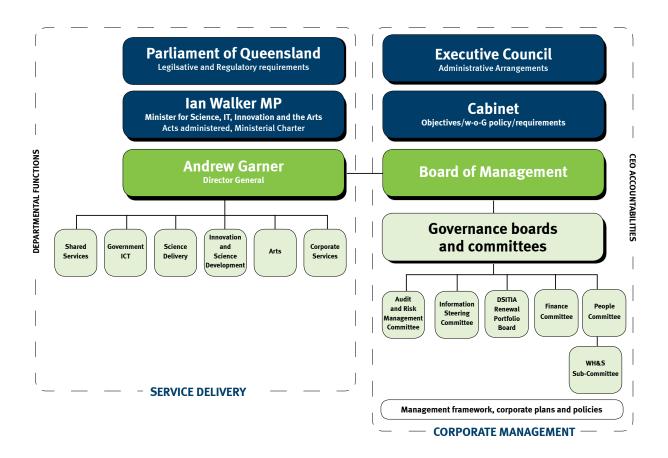
Evan Hill

Acting Deputy Director-General, Arts Queensland

(21 January 2013 to present)

As acting Deputy Director-General, Evan Hill is responsible for providing advice to the Director-General and Minister on arts and cultural policy, managing arts funding and capital programs. He works collaboratively with statutory bodies and companies in the arts portfolio and the wider arts community to support quality arts and culture.

Throughout his 24 year career as a public servant, Evan has undertaken a number of senior leadership roles with his most recent career highlight being the development and release of the Cultural Precinct Strategy. Evan also completed his Executive Masters of Public Administration in June 2013.



Governance framework

The Board of Management (BOM) is the department's principal policy-setting and decision-making authority and supports the Director-General in his role as the department's accountable officer for ensuring the department implements an appropriate governance framework. The Assistant Director-General, Shared Services Division, is the custodian and champion of the *Corporate Governance Framework*.

The Corporate Governance Framework for the Department of Science, Information Technology, Innovation and the Arts is based on principles of best practice public sector governance as outlined in the Public Sector Governance Better Practice Guide, Australian Audit Office and the Australian Public Service Commission Building Better Governance Guide.

The framework outlines the principles, elements and mechanism used by the department to support a focus on effective governance through strong leadership, responsible and ethical decision-making, management and accountability, and performance improvement.

Governance committees and boards

The leadership and accountability model for the department forms part of the DSITIA Corporate governance framework and illustrates the accountability mechanisms in place to effectively control business activities.

BOM supports decision-making to:

- oversee the implementation of programs and policies
- monitor performance and reporting requirements
- review risk mitigation strategies
- review the implementation of recommendations from management and audit reports to improve business processes and work practices.

BOM is supported by four governance committees and one sub-committee established to support the Director-General in the effective discharge of legislative accountabilities. The governance committees also support opportunities for developing leaders to promote a performance culture and facilitate relationship-building and communication.

Committee name

Board of Management (BOM)

Members and purpose statement

Executive team

Additional members

- Chief Information Officer (CIO)
- Chief Finance Officer (CFO)
- Executive Director, Human Resources, Executive and Administrative Services

BOM meets monthly and is the primary governance body of the Department of Science, Information Technology, Innovation and the Arts. It is led by the Director-General who is the accountable officer. As well as the decision-making responsibilities, BOM is informed about sub-committee outcomes in order to facilitate effective corporate governance.

The DSITIA Renewal Portfolio Board was established in June 2013 to govern the implementation of the five renewal programs across the department at a strategic level. Board membership comprises of all divisional heads and an external expert who will provide recommendations to resolve program issues and help mitigate risks.

Committee name

Audit and Risk Management Committee

(Independent of Board of Management)

Members and purpose statement

- Kathy Dunning, Deputy Director-General, Corporate Services, Department of Communities Child Safety and Disability Services
- Andrew Garner, Director-General, DSITIA
- Andrew Spina, Deputy Director-General, Government ICT Division, DSITIA
- Mike Burnheim, Assistant Director-General, Shared Services Division, DSITIA

External members

Marita Corbett, Partner, Risk Advisory Services,
 BDO (Qld) Pty Ltd, External Member (Chair) –
 paid as per agreed rates

The Audit and Risk Management Committee is directly responsible to, and supports the Director-General in the effective discharge of legislative accountabilities.

The role of the committee is to provide independent assurance and assistance to the Director-General

- the risk, control and compliance frameworks
- the agency's external accountability responsibilities as prescribed in the Financial Accountability Act 2009 and the Financial and Performance Management Standard 2009.

The committee does not replace or replicate established management responsibilities and delegations, the responsibilities of other executive management groups within DSITIA, or the reporting lines and responsibilities of either internal audit or external audit functions.

The committee meets a minimum of four times a year to provide advice about audit and risk management matters.

Committee name

People Committee

Members and purpose statement

- Assistant Director-General, Shared Services Division (Chair)
- Director-General (ex officio member)
- Deputy Director-General, Innovation and Science Development Division
- Deputy Director-General, Government ICT Division
- Assistant Director-General, Science Delivery Division
- A/Deputy Director General, Arts and Culture Services Queensland
- Executive Director, HR, Executive and Administrative Services
- Director, Human Resources
- General Manager (or equivalent) on a rotating basis

The People Committee meets bi-monthly to advise the Director-General on human resources and workplace health and safety policy, strategies and practices.

It is responsible for driving change and critically reviewing performance to ensure compliance with relevant legislation, directives and strategic objectives within the department.

Committee name

Finance Committee

Members and purpose statement

- Deputy Director-General, Innovation and Science Development Division (Chair)
- Director-General (Ex officio member)
- Deputy Director-General, Arts and Culture Services Division
- Deputy Director-General, Government ICT Division
- Assistant Director-General, Shared Services
 Division
- Assistant Director-General, Science Delivery Division
- Chief Finance Officer
- Director, Innovation and IP Policy Services

The committee meets monthly to consider financial performance, financial policy development, savings initiatives, funding pressures and strategic procurement issues.

Board name

DSITIA Renewal Portfolio Board

Members and purpose statement

- Director-General (Chair)
- Assistant Director-General, Shared Services Division
- Deputy Director-General, Innovation and Science Development Division
- Deputy Director-General, Government ICT Division
- Assistant Director-General, Science Delivery Division
- A/Deputy Director General, Arts and Culture Services Queensland
- Queensland Government Chief Technology Officer
- Chief Finance Officer
- 1 x external expert

The primary role of the DSITIA Renewal Portfolio Board is to identify and provide recommendations to resolve interdependent program issues, and govern the running of the programs and projects at a strategic level.

Committee name

Workplace Health and Safety (WHS) Sub-Committee

Members and purpose statement

- Assistant Director-General, Shared Services Division (Chair)
- Assistant Director-General, Science Delivery Division
- Deputy Director-General, Arts Queensland
- General Manager, Smart Service Queensland
- General Manager, Queensland Shared Services
- General Manager, Centre for Information Technology and Communication (CITEC)
- Director, Human Resources

The WHS Sub-Committee meets on a quarterly basis. The committee advises the People Committee and the Director-General about workplace health and safety plans, policies, strategies, and work practices and ensures a strategic focus in relation to workplace health and safety management as well as ensuring compliance with legislation, directives, and policies and effective operation of the department's Safety Management System (SMS).

The committee also monitors performance and risk management and proposes improvements for workplace health and safety issues.

Committee name

Information Steering Committee

Members and purpose statement

- Assistant Director-General, Shared Services Division (Chair)
- Director-General (Ex officio member)
- Assistant Director-General Science Delivery
- General Manager, Smart Service Queensland
- General Manager, Queensland Shared Services
- Executive Director, Arts Queensland
- General Manager, Science Capability, Innovation and Science Development
- Chief Information Officer
- Queensland Government Chief Information Officer representative

The committee meets monthly as a sub-committee of the Board of Management. The committee governs ICT investments for DSITIA and the performance of the departmental ICT portfolio. The ISC provides strategic leadership and direction for the ICT portfolio, makes decisions and prioritises ICT investments and provides ongoing governance and management of the portfolio.

Audit arrangements

Internal Audit is an integral part of the *Corporate Governance Framework* by which the department maintains effective systems of accountability and control.

The focus of Internal Audit is to continually assist the department in accomplishing its objectives. Internal Audit brings a systematic and disciplined approach to evaluate and improve the effectiveness of risk management, control and governance processes and to ascertain whether operations provide reasonable assurance that business requirements will be effectively achieved in an efficient and economical manner.

Internal Audit has independent status and to ensure this independence the Head of Internal Audit is responsible to and has direct access to the Director-General and the Audit and Risk Management Committee. The Audit and Risk Management Committee meets on a quarterly basis and operates with due regard to Queensland Treasury and Trade's best practice Audit committee guidelines.

Internal Audit operates in accordance with its charter, under the powers pursuant to Section 61 of the *Financial Accountability Act 2009* and Part 2 Division 5 of the *Financial and Performance Management Standard 2009* with regard to the International Standards for the Professional Practice of Internal Auditing issued by the Institute of Internal Auditors.

Internal Audit works in accordance with a strategic and annual plan approved by the Director-General. The annual plan is developed with regard to the risk assessment for each area of operations and provides an effective and regular risk-based review of all facets of the operations of the department having regard to the functions and duties imposed upon the Director-General.

During 2012-13, Internal Audit:

- prepared a comprehensive, risk-based annual audit plan and strategic audit plan
- delivered risk-based assurance audits and advisory reviews in accordance with the 2012– 13 annual audit plan
- assisted the Queensland Audit Office (QAO) with the audit of the department's financial statements
- monitored the implementation of internal audit and QAO audit recommendations made to ensure they had been actioned by management
- provided professional and timely advice to management.

Risk management

Since its formation in April 2012 the department has successfully established a risk management system that recognises risk management as a key component of effective corporate governance. The newly established system provides a consistent approach to managing strategic and operational risk across the department, which closely aligns with the *Corporate Governance Framework* to enhance decision making and strengthen reporting capabilities.

To manage risk effectively and conform with legislative obligations prescribed in the *Financial Accountability Act 2009* the system aligns with the international standard AS/NZS ISO 31000:2009: *Risk management – principles and guidelines and the Queensland Treasury and Trade's A guide to risk management.*

The DSITIA Audit and Risk Management Committee acts as a forum for risk management and oversees its planning, monitoring and reporting processes.

The committee met five times and paid \$3,201 remuneration to external board members in the 2012–13 financial year. Achievements for the committee include:

- establishment of the Audit and Risk Management Committee charter
- endorsement of the 2012–15 Strategic and Annual Internal Audit Plan
- the continuation of a stringent approach to the follow-up of audit recommendations

3. Our corporate governance

- consideration of all audit recommendations by the QAO, including performance audit recommendations
- the review of the 2011–12 financial statements and recommended signing by the Chief Finance Officer and Director-General
- endorsement of the DSITIA Risk management policy and framework prior to seeking the Director-General's approval
- noting of the DSITIA risk management reports for 2012–13 and development of a DSITIA assurance map.

Ethics and code of conduct

The Code of Conduct for the Queensland Public Service (the code) is approved under the Public Sector Ethics Act 1994 and came into effect on 1 January 2011.

The code sets out the standards of behaviour and expressly applies to all departmental employees and any volunteers, students, contractors, or consultants who perform work in any capacity for the department.

In 2013, the department implemented a *Code* of conduct and ethics intranet section providing information on ethical decision making and links to an online Code of Conduct training package and relevant legislation. Further information includes:

- · recording contact with lobbyists
- prevention and reporting of fraud and corruption
- complaints management.

A series of training programs are available online to educate managers and staff on how they can implement the code of conduct into their everyday practices. The programs provide education and training in public sector ethics, the code, professional obligations and ethical conduct, harassment and discrimination, and diversity matters.

The programs are delivered as:

- management training cultivating positive workplaces
- employee training supporting positive workplaces.

The positive workplaces training, provides managers and employees with skills and confidence to ensure workplace negativity is eliminated and promote a positive, healthy, safe and productive workplace for their staff.

Administrative procedures and management practices within the department are consistent with the Act, the ethics principles, values, and the standards of conduct expected of employees as set out in the code.

Information systems and recordkeeping

DSITIA has established a recordkeeping business area to oversee the recordkeeping program for the department. The unit assists business areas in managing information more effectively to enable better information sharing practices and the sourcing of information to support legislative requirements of the *Right to Information Act 2009*.

The recordkeeping program includes the implementation of policies, procedures and tools to enable compliance with the *Public Records Act 2002*. Where recordkeeping is supported internally, the department utilises TRIM as its recordkeeping system.

Recordkeeping-related policies highlight the responsibilities of the department and assign responsibilities to specific positions in order to ensure that records are managed throughout their lifecycle. The department has an existing disposal program in place for records disposed of under the General Retention and Disposal Schedule (GRDS), with a view to developing a core business Retention and Disposal Schedule (RDS) in the near future.

Currently the department's records are predominantly paper based.

Workforce profile

Staff numbers – Full time equivalent

Division	Permanent	Temporary	Casual	So	Section 122	SES	Total	%
Office of DG	0.00	1.00	0.00	0.00	0.00	1.00	2.00	0.07%
Arts Queensland	132.57	34.55	0.00	12.00	0.00	3.00	182.12	5.94%
Science Delivery	289.57	59.33	8.76	9.00	0.00	1.00	367.66	12.00%
Government ICT	830.37	103.81	0.94	18.00	34.84	2.00	989.96	32.30%
Innovation and Science	54.14	3.00	0.00	7.00	1.00	5.00	70.14	2.29%
Development								
Shared Services	1209.32	140.68	2.36	21.60	5.00	4.60	1383.56	45.14%
Office of the Chief	30.05	3.00	0.00	5.00	13.00	0.00	51.05	1.67%
Information Officer								
Internal audit	8.80	0.00	0.00	2.00	0.00	0.00	10.80	0.35%
Office of Chief Scientist	6.00	0.80	0.00	0.00	0.66	0.00	7.46	0.24%
DSITIA	2560.82	346.17	12.06	74.60	54.50	16.60	3064.75	

Paid actuals FTE count as at 28 June 2013.

Gender

Division	Totals				Total
DIVISION	Female	%	Male	%	IUlal
Office of DG	1.00	0.06%	1.00	0.08%	2.00
Arts Queensland	107.62	6.14%	74.50	5.68%	182.12
Science Delivery	138.41	7.90%	229.25	17.47%	367.66
Government ICT	500.23	28.54%	489.73	37.33%	989.96
Innovation and Science Development	46.14	2.63%	24.00	1.83%	70.14
Shared Services	927.22	52.90%	456.34	34.78%	1383.56
Office of the Chief Information Officer	19.59	1.12%	31.46	2.40%	51.05
Internal audit	7.80	0.44%	3.00	0.23%	10.80
Office of Chief Scientist	4.80	0.27%	2.66	0.20%	7.46
DSITIA	1752.81	57.19%	1311.94	42.81%	3064.75

Gender data as at 28 June 2013.

Permanent retention rate

Division	Permanent (13/07/12)	Permanent retained (28/06/13)	Total
Office of DG	0	0	0.00%
Arts Queensland	152	156	102.63%
Science Delivery	347	314	90.49%
Government ICT	1120	896	80.00%
Innovation and Science Development	118	65	55.08%
Shared Services	1419	1310	92.32%
Office of the Chief Information Officer	23	36	156.52%
Internal audit	11	11	100.00%
Office of the Chief Scientist	2	6	300.00%
DSITIA	3192	2794	87.53%

Permanent head count as at 28 June 2013.

Permanent separation rate

Division	Permanent (28/06/13)	Permanent separated	% (1)
Office of DG	0	0	0.00%
Arts Queensland	156	14	8.97%
Science Delivery	314	36	11.46%
Government ICT	896	163	18.19%
Innovation and Science Development	65	51	78.46%
Shared Services	1310	274	20.92%
Office of the Chief Information Officer	36	7	19.44%
Internal audit	11	0	0.00%
Office of the Chief Scientist	6	1	16.67%
DSITIA	2794	547	19.58%

Permanent head count as at 28 June 2013.

Early retirement, redundancy and retrenchment

A program of redundancies was implemented during 2012–13. During the period, 250 employees received redundancy packages and one employee a retrenchment package, at a total cost of \$17,575,538. Employees who did not accept an offer of a redundancy were offered case management for a set period of time, where reasonable attempts were made to find alternative employment placements.

Voluntary Separation Program

In 2012–13 DSITIA did not provide packages to employees under this program.

Informing the community

Communication of government services is essential to keep the community informed on matters such as research, science, innovation, information and technology and arts. The department also produces communications to facilitate access to government services.

As at 30 June 2013, the department employed 34.36 full-time equivalent staff whose functions relate to media, public affairs or communications.

Workforce planning, attraction and retention

With a workforce reduction of 18.75% and a turnover of 22.04% the focus for DSITIA has been the retention of staff where required.

The People Committee endorsed the *DSITIA People Strategy 2013–2017*.

In 2012–13, parts of the department implemented strategies to ensure they possessed the required capability and workforce capacity to deliver expected business outcomes and services to the Queensland community and other government agencies.

Some strategies included:

- formal and informal recognition programs
- DSITIA performance and development planning
- mobility of staff to manage the changing workloads in business areas
- investing in capability development.

Workforce planning framework and key strategies

In line with the Public Sector Renewal Agenda and the recommendations of the *Queensland Commission* of Audit report the Workforce planning framework is being prepared by Government to give guidance to specific agency plans.

DSITIA is regularly collecting data on workforce size and composition and the capability requirements to delivery on business outcomes.

A workforce planning audit was undertaken across DSITIA in preparation for the development of a five-year strategic workforce plan.

During the past 12 months DSITIA's workforce reduced by 18.75%. To ensure delivery of the recommendations in the *Queensland Commission of Audit report* capability needs will significantly change in the business areas where divestment is occurring.

Employee performance management

In 2012–13, DSITIA launched a new *Employee Performance Management Framework*, which aligns with the Queensland Public Service Commission's (PSC) *Directive 21/10: Employee performance management*. The framework outlines six key components of employee performance management, including employee induction/onboarding, probation, performance and development planning, rewards and recognition, management of unsatisfactory performance and discipline.

Supporting this framework is the DSITIA *Performance* and *Development Planning (PDP) Policy* which articulates the responsibility of managers and their employees to ensure that annual performance and development agreements (PDA) are conducted.

The PDP approach reflects the whole-of-government requirement to include the balanced scorecard approach to senior officers (SO) and staff at AO8/PO6 classification levels to ensure there is alignment with the SES and CEO performance and development frameworks.

The balanced scorecard approach analyses performance across four different perspectives:

- financial
- stakeholder and outcomes
- internal business
- learning and growth.

All permanent staff, new starters, staff on probation and temporary staff (excluding agency staff and contractors) who are employed with DSITIA for six months or greater participate in performance and development planning processes.

Industrial and employee relations framework

DSITIA's *Industrial and Employee Relations Framework* is based on the framework established by the PSC.

The department maintains effective relationships with key stakeholders through a proactive approach to consultation and conflict management at both industrial and workplace levels. This has resulted in minimal disputation and no days lost to industrial action.

The department, in consultation with the PSC, successfully negotiated the new CITEC Certified Agreement 2012. DSITIA representatives continue to support the PSC in their work to progress the negotiations for the new Core Certified Agreement.

Work-life balance

The implementation of DSITIA HR policies has included a number of policies that promote worklife balance and offer a variety of flexible working arrangements.

Arrangements that are available to DSITIA staff to assist in improving their work-life include telecommuting, part-time work, job-share, compressed hours, cultural leave, staggered start and finish times, purchased leave, parental leave, accumulated time, aggregated/averaging ordinary hours of week, time off in lieu and leave for caring purposes.

The department continues to offer employees and their immediate families with access to confidential, professional counselling to assist with the resolution of issues that may impact on their work or quality of life.

Staff also have access to a variety of informative resources around maintaining good health and wellbeing.

Leadership and management development

DSITIA is committed to supporting leadership development at whole-of-government and whole-of-agency level and will continue to participate in the PSC's endorsed programs, which include:

- Queensland University of Technology Emerging Leaders Program
- Australia and New Zealand School of Government (ANZSOG) Executive Fellows Program and Executive Masters of Public Administration Program.

To reinforce a committed and coherent approach across our leaders DSITIA has instituted senior leaders forums. The leaders forum will enable DSITIA to ensure leaders have clarity on the business direction, discuss and provide input on a range of strategic issues and collaborate and share ideas in the interest of improving our business and practices.

DSITIA will also continue to develop its managers using a management development approach that incorporates whole-of-government benchmarks as provided through the PSC's Practical People Management Program. This program has been recently revamped to focus more strongly on building a performance culture across the sector and within DSITIA.

During 2012–13, a number of programs have been and will continue to be provided to managers both face-to-face and through e-learning that help to refresh and/or to build capability in:

- implementing the DSITIA performance management approach
- leading and managing change
- fundamentals for positive workplaces
- · conversations for high performance
- managing stress and building resilience.

Workplace health and safety

Workplace health and safety is a high priority for the department.

In 2012–13, DSITIA:

- developed and published the Workplace Health and Safety Plan 2013–2015
- conducted an internal self-assessment audit to assist officers to determine their level of compliance with the relevant workplace health and safety legislation
- implemented a range of health and wellbeing initiatives including:
 - ✓ Live Well program
 - ✓ Flu Vaccination program
 - ✓ Walking Challenge program
 - ✓ Skin Cancer Prevention sessions
 - ✓ Weight Watchers at Work
 - ✓ Healthy Heart program delivered by the Heart Foundation
 - ✓ Men's Health sessions
 - ✓ information to support World No Tobacco Day – World Health Organisation
 - corporate private health insurance memberships
 - ✓ participation in the 2013 Corporate Games

- implemented the Safety Health and Environment (SHE) software program which provides an online reporting system for injuries and hazards across the department
- facilitated the Early Intervention Centre (EIC) to provide early assistance and support to workers who are ill or injured, and to managers in dealing with such workers
- continued to offer an employee assistance service (EAS), a confidential and professional service available to all employees and their families to help them deal with work and life issues
- developed the DSITIA Influenza Pandemic Plan in partnership with the DSITIA Disaster Preparedness team
- published a range of information to support the department and its employees during flood recovery.

Carers (Recognition) Act 2008

All new employees undertake the department's induction which includes information on the department's Disability Services Plan and the relevant legislation including the *Carers (Recognition) Act 2008*. The department recognises the importance of carers.

Within the department, Smart Service Queensland administers the Carer Business Discount Card scheme and the Companion Card program on behalf of the Department of Communities, Child Safety and Disability Services. The Carer Business Discount Card provides eligible carers with discounts from participating businesses in recognition of their contribution to the people they care for and the community.

Carers were consulted in the development of this scheme and Smart Service Queensland continues to actively recruit businesses across Queensland to support carers through voluntary participation in the scheme.

The Companion Card program supports people with a disability to have the same opportunities for participation and recreation as other community members. It promotes fair ticketing for people with a disability who need the significant assistance of a companion to attend activities and venues in their communities.

Supporting initiatives include the following:

- a Child Care Referral Service is available to assist employees to locate and secure child care anywhere in Australia
- an Aged Care Referral Service is available to assist employees who have the responsibility of caring for their elderly relatives. The referral service provides staff with advice, information and appropriate referrals
- a range of flexible work options are available in the department, including telecommuting
- the department also participated in a whole-ofgovernment flexible work practices program
- employees have the option to request extra leave through the Purchased Leave Policy.

Other whole-of-government plans/ specific initiatives

DSITIA has developed a three-year people strategy that provides a vision of how the department will ensure effective delivery of the department's and government's goals through the capability, professionalism and performance of our people.

The DSITIA People strategy is aligned to the DSITIA *Strategic plan*, PSC cultural renewal priorities and the recommendations from the Queensland Commission of Audit report.

Related Entries

Type of board or committee	Functions and responsibilities	Achievements during 2012–13	Cost	Membership
Board of Directors of BioPharmaceuticals Australia (Network) Pty Ltd	 Plan, facilitate and oversee the design and construction of a new biopharmaceutical manufacturing facility (BPA facility) to be co-located with the Translational Research Institute Provide strategic advice, input into and assist with obtaining additional investment in the BPA facility Maintain effective stakeholder engagement in order to bring the operational facility online in accord with expectations regarding time and budget Assist with maintaining a network of local complementary service providers to support the BPA facility and oversee business development activities to secure a pipeline of potential clients for the facility in the future. 	Completion of the building shell and successful integration of process equipment procurement, delivery, installation, commissioning and qualification with the completion of the building and fit-out contract (facility achieved practical completion on 13 May 2013) Effective management of key stakeholder relationships with partners Support DSM Biologics facility-start-up phase (continuing into 2013–14)	\$700,000	3 Members

Position	Meeting Fee		Special Assignment fee		
			More than 4 hours in a day	4 hours or less a day	
Chair	\$406	\$203	\$338	\$169	
Members	\$334	\$167	\$278	\$139	

The remuneration and on-costs for the Board of Directors are met from the operational funds of BioPharmaceuticals Australia (Network) Pty Ltd. The remuneration is made on the basis of a D1 board which is shown above.

In addition, members are entitled to be reimbursed for motor vehicle and domestic travel expenses in accordance with ministerial directives on motor vehicle allowances and domestic travelling and relieving expenses current at the time of the claim. The department is not directly involved in any payments made to the board members.

Statutory bodies			
Name of body as descibed in the Constituting Act	Constituting Act		
Board of the Queensland Museum	Queensland Museum Act 1970		
Library Board of Queensland	Libraries Act 1988		
Queensland Art Gallery Board of Trustees	Queensland Art Gallery Act 1987		
Queensland Performing Arts Trust	Queensland Performing Arts Trust Act 1977		
Queensland Theatre Company	Queensland Theatre Company Act 1970		

Statutory bodies, authorities and instrumentalities

List of legislation

Libraries Act 1988

Queensland Art Gallery Act 1987

Queensland Museum Act 1970

Queensland Performing Arts Trust Act 1977

Queensland Theatre Company Act 1970

Schools of Arts (Winding Up and Transfer) Act 1960

Schools of Arts (Winding Up and Transfer) Act Amendment Act 1981

Statutory bodies

The statutory bodies listed above prepare separate annual reports. These are provided to the Queensland Premier or the Speaker of the Legislative Assembly of Queensland.

External Scrutiny

Audits

In 2012–13, the department responded to the recommendations of three cross-sector audits reported to Queensland Parliament in relation to:

• Auditor-General Report No 5 for 2012–13: Results of audit: State public sector entities for 2011–12 – No issues were raised for the department. Eleven unqualified audit opinions were issued; all financial statements were certified within their legislated timeframe and the department's financial statement process was found to be satisfactory

- Auditor-General Report No 8 for 2012–13: Online service delivery – Smart Service Queensland are addressing the recommendations regarding the central channel strategy for the Queensland Government under the One-Stop Shop plan
- Auditor-General Report No 9 for 2012–13:
 Fraud risk management by departments –
 The department is addressing the fraud risk management recommendations raised for all departments.

Auditor-General reports to Queensland Parliament are available at www.qao.qld.gov.au.

During 2012–13, the department responded to the recommendations of four area-of-emphasis reviews conducted across the sector: Statement of assurance – Chief Finance Officer, Benchmarking of the Internal Audit functions, Review of the Audit and Risk Management Committee and the corporate card control environment.

The department is also addressing the *2012–13 interim audit report* recommendations.

Queensland Audit Office (QAO) has conducted routine audits of the financial statements and CITEC's ICT-Managed Services to the Queensland Public Sector. The ICT-Managed Services audit this year focused on the Infrastructure Consolidation Environment (ICE) Operating System Security.

QAO also undertook a performance review of the government's online services (www.qld.gov.au). This included SSQ. These findings:

 proposed a centralised strategy at the state level to guide departments to align their channel capabilities with services and customer expectations

- recommended improvements in technology capability and security
- recommended a review of the supporting business models to ensure the benefits of online services are realised.

These recommendations have been included in the implementation of the One-Stop Shop plan.

Reviews

- An independent Commission of Audit was established in March 2012 to provide advice on Oueensland's current and forecast financial position and recommend strategies to strengthen the economy, restore the State's financials position and to ensure value for money in service delivery. Several key recommendations directly impacting on DSITIA and the provision of corporate services within government have been accepted by government. One significant recommendation of the Queensland Commission of Audit was the removal of the mandate previously applicable to the services provided by QSS. A detailed implementation plan is being progressed to ensure an orderly process to manage the implications of these recommendations.
- Science Delivery Service's Chemistry Centre
 has maintained certification of competency to
 perform soil and plant chemical analyses with
 the Australasian Soil and Plant Analysis Council
 (ASPAC) by meeting performance targets in interlaboratory proficiency trials.

- An audit was undertaken of the science investment and funding programs managed by Innovation and Science Development. Key recommendations of the audit included the necessity for maintaining momentum and building on Queensland's world-class research infrastructure, capabilities and attracted and retained talent. The audit was lead by the Queensland Chief Scientist with support from an external consultant.
- Smart Service Queensland engaged Shearwater Solutions to review its payment card industry (PCI) compliance against the industry standards in May 2013. A subsequent remediation strategy was undertaken by Dimension Data in June 2013. This analysis, coupled with findings from the QAO review of operational practices in June 2013, will be incorporated in the Smart Service PCI implementation plan that will be finalised by September 2013. This plan will address short, medium and long-term actions that Smart Service Queensland will undertake to deliver PCI compliance.

Legislation administered by the department

The following extract from the ADMINISTRATIVE ARRANGEMENTS ORDER (No. 4) 2012 shows the legislation administered by the department. (Made by the Governor in Council on 24 May 2012 and published in the Government Gazette on 25 May 2012)

Minister	Principal ministerial responsibilities	Acts administered	Administrative units	Responsible heads
Minister for Science, Information Technology, Innovation and the Arts	Administration of Crown Copyright and intellectual Property CITEC Coastal management relating to the Tweed River Entrance Sand Bypassing Project Digital economy Environment, climate and natural resource sciences – research, development and advice Government ICT services and delivery including: • portfolio, program and project assurance services • public sector development • capability development • government-industry liaison • telecommunications, broadband and digital economy Innovation policy, strategy and programs International collaborations Research and development coordination and planning Science policy, strategy and investment Shared services provision (other than Queensland Health and the Department of Education, Training and Employment) Shared services systems Smart Service Queensland	Biodiscovery Act 2004 Gene Technology Act 2001 Tweed River Entrance Sand Bypassing Project Agreement Act 1998	Department of Science, Information Technology, Innovation and the Arts	Director-General

Legislation administered by the department

Continued

Minister	Principal ministerial responsibilities	Acts administered	Administrative units	Responsible heads
	Queensland State Archives Arts	Libraries Act 1988 Public Records Act 2002 Queensland Art Gallery Act 1987 Queensland Museum Act 1970 Queensland Performing Arts Trust Act 1977 Queensland Theatre Company Act 1970 Schools of Arts (Winding Up and Transfer) Act 1960 Schools of Arts (Winding Up and Transfer) Act 1960 Schools of Arts (Winding Up and Transfer) Act Amendment Act 1981		
	Lead the development of science and innovation strategy across government Promote Queensland science Science and innovation stakeholder engagement		Department of Science, Information Technology, Innovation and the Arts	Chief Scientist
	Government ICT policy and planning including: ICT governance ICT investment assurance Information systems and information technology strategy ICT policy and standards (including shared services) Queensland Government Enterprise Architecture		Department of Science, Information Technology, Innovation and the Arts	Queensland Government Chief Information Officer

Boards and committees

 $Government\ boards\ and\ committees\ that\ the\ department\ administers.$

Name and type of board or committee	Functions and responsibilities	Achievements during 2012–13	Costs	Membership
Public Records Review Committee is a statutory body established in March 2003 under the Public Records Act 2002.	The aim of the committee is to further strengthen the management of public records in Queensland. The ninemember committee was established to ensure a consistent approach to administering and enforcing the Act across some 600 public authorities. The statutory functions of the Public Records Review Committee include: • advising both the Minister for Science, Information Technology, Innovation and the Arts and the State Archivist on the administration and enforcement of the Act • reviewing the decisions of the State Archivist not to authorise the disposal of particular public records • resolving disputes between the State Archivist and a public authority about how a public record is classified with respect to setting a restricted access period for that record.	 The committee held three meetings in 2012–13, and considered advice on a range of issues, including: The development of an appraisal statement designed to guide appraisal decisions and assist in the identification of public records with permanent retention value The work associated with Commissions of Inquiry, and the implementation of the Decommissioning of ICT business systems toolkit The Queensland State Archives' initiative on a whole-of-government approach to the long-term management and preservation of the government's digital information assets, and its plans for the development of a future digital archive to ensure the continued accessibility of Queensland's public records in digital formats The inscription of the Australian South Sea Islander indentured labour records 1863–1908 on the United Nations Educational Scientific and Cultural Organisation's (UNESCO) Australian Memory of the World Register. 	\$4,074 (excluding GST).	9 members (3 men, 6 women).

Name and type of board or committee	Functions and responsibilities	Achievements during 2012–13	Costs	Membership
Tweed River Entrance Sand Bypassing Project (TRESBP) Advisory Committee	TRESBP is a joint agreement with NSW government and is also coordinated by the NSW government. The advisory committee provides advice to the ministers relating to this project about: • preparation of environmental impact assessment and tender documents for the bypass • calling tenders • acceptance of tenders • preparation of a plan of management • management and implementation of works • issues of relevance to the local community • other matters referred to it by the Ministers. The advisory committee is comprised of: • four state representatives (two from each state) • one member from the Tweed Shire Council • one member from the Gold Coast City Council • four community representatives (two from each state).	The advisory committee held three formal meetings in 2012–13 on 13July 2012; 18 February 2013; and 15 May 2013 at Tweed Heads NSW. Regular agenda item briefings were provided on: • sand bypassing operations • beach and entrance conditions • sand delivery and placement strategies • environmental monitoring results. The briefings were followed by discussions and feedback from advisory committee members and community stakeholder group observers. Advisory committee members also provided valuable feedback and input into an operational feasibility options study to enhance the bypass system operations in order to better manage the highly variable natural sand supply.	\$200 (approx.) for travel costs to attend meetings at Tweed Heads.	10 members - (Qld: 1 female, 4 men; NSW: 1 female, 4 men).

5. Other reporting

Name and type of board or committee	Functions and responsibilities	Achievements during 2012–13	Costs	Membership
Arts Investment Advisory Board	The board provides the Minister for Science, Information Technology, Innovation and the Arts with expert advice in relation to arts and cultural policy and investment in Queensland. Key functions of the board include: • providing expert strategic policy advice on arts priorities to enable the Arts for all Queenslanders policy framework to be implemented • advising on funding and grants administration processes to achieve efficiencies • advising on development and implementation of the Arts and cultural investment framework and making recommendations on allocation of funding.	 was established and held its inaugural meeting in February 2013 advised on development and implementation of a new Arts and cultural investment framework for 2013–14, including funding categories, assessment processes, guidelines and application forms considered and made recommendations on Super Star Fund applications contributed to the Arts for all Queenslanders Strategy development and consultation 	The board had expenses totalling \$6,993 in 2012–13 (excluding GST).	7 members (5 men, 2 women).

Name and type of board or committee	Functions and responsibilities	Achievements during 2012–13	Costs	Membership
art+place Curatorial Panel	The art+place Curatorial Panel provided strategic and independent advice regarding the state's investment in major public art commissions. Its key function was to assess applications to the art+place Queensland Public Art Fund and advise on public art policy and program delivery. Arts Queensland provided secretariat support to the panel. In the 2012–2013 Budget it was announced that the art+place Queensland Public Art Fund would cease, and the art+place Curatorial Panel was disbanded in October 2012.	 The panel: met once in the 2012–13 financial year, in August 2012 provided expert advice in response to applications which had been received and changes and modifications to existing projects decisions resulted in the recommendation of \$420,835 for six projects, including:	The panel had expenses totalling \$2,567.61 paid (excluding GST).	7 members (3 women, 4 men).

5. Other reporting

Name and type of board or committee	Functions and responsibilities	Achievements during 2012–13	Costs	Membership
Queensland Design Council	The Queensland Design Council (the council) advocated and promoted the value and role of design as a driver of innovation and growth across the State. The council provided strategic and independent advice about design issues and design-led solutions in response to economic, social and environmental challenges facing Queensland. The council was appointed as an advisory body set up to support the implementation of the Designing Queensland 2008–12 program; a program established under the Queensland design 2020 strategy. Its members come from design, business, innovation, research and related fields. Due to the limited life of inaugural member appointments, the panel will no longer operate. Members have been invited to transition to the role of Queensland Design Ambassadors.	The council: endorsed key design events and initiatives including TEDx Brisbane, Brisbane Indesign and Design Minds online design learning initiative (www.designminds.org.au) championing the Queensland Smart Design Awards hosted key national design policy and industry forums to connect industry and state and federal government, including hosting the National Design Policy Forum and the Council Chair chairing the Federal Government's National Cultural Policy Reference Group activated QUEENSLANDERSIGN™, the council's best-practice quality endorsement initiative, and encouraging online communities of interest to get involved www. queenslandersign.com.au	The council had expenses totalling \$3,715.06 paid (excluding GST).	10 members (5 women, 5 men).

Our locations

Division	Address
Brisbane	
Arts Queensland	Brisbane, 111 George Street
	Fortitude Valley, 381 Brunswick Street
Arts Queensland (Judith Wright Centre of	Fortitude Valley, 420 Brunswick Street
Contemporary Arts)	·
Corporate Administration Agency	Brisbane 111 George Street
(Arts Queensland)	
CITEC	Brisbane, Edward Street Railway 1C
	Brisbane, Edward Street Railway 1D
	Brisbane, Cnr Ann and Edward Streets (Mincom Building)
	Ipswich, Springfield DATA Centre I (Polaris)
Queensland State Archives	Runcorn, 435 Compton Road
Queensland Shared Services	Brisbane 160 Mary Street
	Brisbane 61 Mary Street
	Woolloongabba 411 Vulture Street
	Woolloongabba 897 Main Street
	Milton, 67 Castlemaine Street
Smart Service Queensland (Call Centres)	Mt Gravatt, Garden Square Block B Kessels Road
	Zillmere, Pineapple Street
Smart Service Queensland	Brisbane, 127 Creek Street
Science Delivery Division	Dutton Park, Ecosciences Precinct ,41 Boggo Road
	Queensland Herbarium, Mount Coot-tha Road, Toowong, 4066
	Coastal Services, 27 Quinlan Street, Deagon, 4017
	111 George Street, Brisbane 4001
Office of Queensland Chief Scientist	Brisbane, 111 George Street
Science and Research Division	Brisbane, 111 George Street
Innovation and Science Development	Brisbane, 111 George Street
Queensland Government Chief Information Office	Brisbane 111 George Street
Director-General's Office	Brisbane, 100 George Street
Regions	
Queensland Shared Services	Cairns, 65-67 Spence Street
	Gympie, corner Louisa Street and Cartwright Street
	Maroochydore, 12 First Avenue
	Robina, corner Christine Avenue and Scottsdale Drive
	Rockhampton, 80 Denham Street
	Toowoomba, 145 Herries Street
	Townsville, 143 Walker Street
Arts Queensland	Cairns, 15 Lake Street
Arts Queensland	Cairns, 15 Lake Street Cairns, 20 Lake Street
Arts Queensland Cairns Centre of Contemporary Arts	
	Cairns, 20 Lake Street
Cairns Centre of Contemporary Arts	Cairns, 20 Lake Street Cairns, 94-96 Abbotts Street Cairns, William McCormack Building 5B Sheridan Street Maroochydore, Mike Ahern Centre 12 First Avenue
Cairns Centre of Contemporary Arts	Cairns, 20 Lake Street Cairns, 94-96 Abbotts Street Cairns, William McCormack Building 5B Sheridan Street
Cairns Centre of Contemporary Arts Smart Services Queensland	Cairns, 20 Lake Street Cairns, 94-96 Abbotts Street Cairns, William McCormack Building 5B Sheridan Street Maroochydore, Mike Ahern Centre 12 First Avenue
Cairns Centre of Contemporary Arts Smart Services Queensland	Cairns, 20 Lake Street Cairns, 94-96 Abbotts Street Cairns, William McCormack Building 5B Sheridan Street Maroochydore, Mike Ahern Centre 12 First Avenue Tor Street Centre, 203 Tor Street, Toowoomba
Cairns Centre of Contemporary Arts Smart Services Queensland	Cairns, 20 Lake Street Cairns, 94-96 Abbotts Street Cairns, William McCormack Building 5B Sheridan Street Maroochydore, Mike Ahern Centre 12 First Avenue Tor Street Centre, 203 Tor Street, Toowoomba Australian Tropical Herbarium, Sir Robert Norman Building,
Cairns Centre of Contemporary Arts Smart Services Queensland Science Delivery Division	Cairns, 20 Lake Street Cairns, 94-96 Abbotts Street Cairns, William McCormack Building 5B Sheridan Street Maroochydore, Mike Ahern Centre 12 First Avenue Tor Street Centre, 203 Tor Street, Toowoomba Australian Tropical Herbarium, Sir Robert Norman Building,

Queensland Government Agent Program (QGAP) offices

Smart Service QGAP offices are located in regional centres:

Agnes Water	Collinsville	Jundah	Moura	Taroom
Aramac	Cooktown	Kalbar	Mundubbera	Texas
Augathella	Crows Nest	Kilkivan	Murgon	Thargomindah
Babinda	Croydon	Laidley	Nanango	Toogoolawah
Barcaldine	Cunnamulla	Lowood	Normanton	Tully
Beaudesert	Dirranbandi	Malanda	North Stradbroke	Wandoan
Bedourie	Eidsvold	Maleny	Island	Weipa
Biloela	Gayndah	Mary Valley	Pittsworth	Windorah
Birdsville	Georgetown	Middlemount	Quilpie	Winton
Blackall	Goombungee	Miles	Ravenshoe	Yarrabah
Blackbutt	Herberton	Mirani	Richmond	Yeppoon
Boonah	Hughenden	Mitchell	Sarina	
Boulia	Inglewood	Monto	Springsure	
Camooweal	Injune	Moranbah	St George	
Cannonvale	Isisford	Mossman	Stanthorpe	
Childers	Jandowae	Mount Garnet	Surat	
Clermont	Julia Creek	Mount Morgan	Tara	

Glossary of terms

AIC	Australian Institute for		Consolidation Program
7110	Commercialisation	IDES	Identity, Directory and Email Services
AMIS	Asset Management Inspection Services	ISO	International Standard Organisation
ANZSOG	Australia and New Zealand School of	IT	Information technology
	Government	kWh	kilowatt hours
APEC	Asia-Pacific Economic Corporation	LPG	Liquefied petroleum gas
AS/NZS	Australia/New Zealand Standard		Minimum Obligatory Human Resources
ATSIP	Australian Tropical Science and Innovation Precinct		Information Full Time Equivalent
ВОМ	Board of Management	MP	Member of Parliament
BOS	Business Online Services	NAIDOC	National Aborigines and Islanders Day
CBD	Central business district	NIATA	Observance Committee
CEO	Chief Executive Officer	NATA NLOS	National Association of Testing Authorities
CFO	Chief Finance Officer		National Occupational Licensing System Queensland Audit Office
CIO	Chief Information Officer	QAO QAS	Queensland Academy of Sport
CITEC	Centre for Information Technology	QAS QGAP	
	and Communication	OGCIO	Queensland Government Agency Program Queensland Government Chief Information
CLF	Capability leadership framework	QGCIO	Office
COAG	Council of Australian Governments	QGCN	Queensland Government Consolidated
CO2	Carbon dioxide	`	Network
CO2-e	Carbon dioxide equivalent	QGCPO	Queensland Government Chief
CPA	Certified practicing accountant		Procurement Office
CSIRO	Commonwealth Science and Industrial Research Organisation	QGCTO	Queensland Government Chief Technology Office
DCCSDS	Department of Communities, Child Safety and Disability Services	QGICT	Queensland Government Information and Communication Technology
DEEDI	Department of Employment, Economic	QGOV	Queensland Government
	Development and Innovation	QGSC	Queensland Government Service Centre
DEHP	Department of Environment and Heritage	QH	Queensland Health
DEDM	Protection	QIF	Queensland International Fellowships
DERM	Department of Environment and Resource Management	QM	Queensland Museum
DETE	Department of Education, Training and	QMI	Queensland Manufacturing Institute
DETE	Employment	QSA	Queensland State Archives
DFAT	Department of Foreign Affairs and Trade	QSS	Queensland Shared Services
DHPW	Department of Housing and Public Works	QUT	Queensland University of Technology
DNRM	Department of Natural Resources and Mines	QWIN	Queensland Wide Innovation Network
DPC	Department of the Premier and Cabinet	R&D	Research and development
DPW	Department of Public Works	REVS	Register of Encumbered Vehicles
DSITIA	Department of Science, Information	SDS	Service delivery statement
	Technology, Innovation and the Arts	SES	Senior executive service
EBIT	Earnings Before Interest and Tax	SET	Science, Engineering and Technology
EHMP	Ecosystem Health Monitoring Program	SFIA	Skills Framework for the Information Age
ECQ	Electoral Commission Queensland	SME	Small to medium enterprise
FMPM	Financial Management Practice Manual	SMS	Safety Management System
FTE	Full time equivalent	SMS	Short message service
GPO	General Post Office	SO SSO	Senior officer
GST	Goods and services tax	SSQ	Smart Service Queensland
HR	Human resources	STEM	Science, Technology, Engineering, Mathematics
ICAA	Institute of Chartered Accountants Australia	USA	United States of America
ICT	Information and communication technology	VSP	Voluntary Separation Program
ICTC	Information and Communication Technology		,

7. Glossary of terms

Summary of requirement		Basis for requirement	Annual report reference
Letter of compliance	A letter of compliance from the accountable officer or statutory body to the relevant Minister	ARRs – section 8	3
Accessibility	Table of contents Glossary	ARRs – section 10.1	4
	Public availability	ARRs – section 10.2	6
	Interpreter service statement	Queensland Government Language Services Policy ARRs – section 10.3	2
	Copyright notice	Copyright Act 1968 ARRs – section 10.4	2
	Information licensing	Queensland Government Enterprise Architecture – Information licensing ARRs – section 10.5	2
General	Introductory information	ARRs – section 11.1	10
information	Agency role and main functions	ARRs – section 11.2	10
	Operating environment	ARRs – section 11.3	13
	Machinery-of-government changes	ARRs – section 11.4	10
Non-financial	Government objectives for the community	ARRs – section 12.1	8
performance	Other whole-of-government plans/specific initiatives	ARRs – section 12.2	17,18,20,27,30,33, 35,49
	Agency objectives and performance indicators	ARRs – section 12.3	8, 12
	Agency service areas, service standards and other measures	ARRs – section 12.4	17,19, 21,23,27,31,32,34
Financial	Summary of financial performance	ARRs – section 13.1	64
performance	Chief Finance Officer (CFO) statement	ARRs – section 13.2	64
Governance –	Organisational structure	ARRs – section 14.1	38
management and	Executive management	ARRs – section 14.2	36
structure	Related entities	ARRs – section 14.3	50
	Boards and committees	ARRs – section 14.4	55
	Public Sector Ethics Act 1994	Public Sector Ethics Act 1994 (section 23 and Schedule) ARRs – section 14.5	43
Governance – risk	Risk management	ARRs – section 15.1	42
management and	External Scrutiny	ARRs – section 15.2	51
accountability	Audit committee	ARRs – section 15.3	42
	Internal Audit	ARRs – section 15.4	42
	Public Sector Renewal Program	ARRs – section 15.5	7,8
	Information systems and recordkeeping	ARRs – section 15.7	43
Governance – human resources	Workforce planning, attraction and retention and performance	ARRs – section 16.1	46
	Early retirement, redundancy and retrenchment	Directive No.11/12 Early Retirement, Redundancy and Retrenchment ARRs – section 16.2	46
	Voluntary Separation Program	ARRs – section 16.3	46
Open Data	Open Data	ARRs – section 17	6
Financial statements	Certification of financial statements	FAA – section 62 FPMS – sections 42, 43 and 50 ARRs – section 18.1	PART B - 71
	Independent Auditors Report	FAA – section 62 FPMS – section 50 ARRs – section 18.2	PART B - 72
	Remuneration disclosures	Financial Reporting Requirements for Queensland Government Agencies ARRs – section 18.3	PART B - 36

Statement by Chief Finance Officer

In accordance with the requirements of the *Financial Accountability Act 2009*, the Chief Finance Officer has provided the Director-General with a statement confirming the financial internal controls of the department are operating efficiently, effectively and economically in conformance with Section 57 of the *Financial and Performance Management Standard 2009*.

As Chief Finance Officer, I have therefore fulfilled the minimum responsibilities as required by section 77(1)(b) of the Act.

Summary of financial performance

This financial summary provides an overview of the department's financial performance for the period 1 July 2012 to 30 June 2013. A more detailed view of the department's financial performance is provided in the Financial Statements included in Part B of the Annual Report.

As at 30 June 2013, the economic entity consists of seven major departmental services, a commercialised business unit and two shared service providers. Refer to Note 1 (b) within the Financial Statements for further information in relation to the department's economic entity.

The department was formed through machinery of Government changes on 3 April 2012 with financial effect from 1 May 2012 therefore any comparison to the prior financial year's statement of comprehensive income will not be on a like for like comparison.

The financial amounts summarised below include the operations of the department (excluding administered activities).

Financial Overview	2013	2012
Revenue	\$783 million	\$193 million
Expenses	\$812 million	\$217 million
Operating surplus/(deficit)	(\$28 million)	(\$24 million)
Total assets	\$1.041 billion	\$1.193 billion
Total liabilities	\$134 million	\$157 million
Equity	\$907 million	\$1.036 billion

The department has reported an operating deficit of \$28 million for the year ended 30 June 2013. This deficit is mainly due to the impairment of finance and payroll system assets of \$23.7 million and a \$9.5 million write down of tax assets.

Total appropriated services revenue received for the period was \$322.4 million and the department operated within its appropriated budget during this period. Total user charges received for the period was \$416.9 million, primarily derived through Information, Communication and Technology services by CITEC, services by Smart Service Queensland and Corporate Services (including Finance and Payroll support) by the department's two shared services providers, Queensland Shared Services and the Corporate Administration agency.

The department maintained a sound position as at 30 June 2013 with net assets of \$907.2 million. As at 30 June 2013, the department controlled property, plant and equipment of \$771.6 million with the majority relating to the land and building holdings of Arts Queensland.

All liabilities recognised by the department are funded and no significant contingent liabilities exist as at 30 June 2013 in respect to the department's activities.

All administered activities operated within budget and administered assets were administered consistent with departmental objectives.

The department's statement of comprehensive income and statement of financial position for the 2012–13 financial year are provided with explanations of significant variances from the original published budget and previous year's results.

8. Our financial performance

The recommendations within and the Queensland Government's response to the Commission of Audit's report has implications to the future operations of the department.

While the government has accepted these recommendations it has noted that detailed implementation plans which first and foremost establish an orderly process to manage the implications of these recommendations are needed.

The department is currently developing detailed implementation plans to deliver upon the government's response. At the time of issuing the financial statements, the department has not yet completed all detailed implementation plans and therefore it is not possible to provide detailed information with respect to the financial impacts on the department.

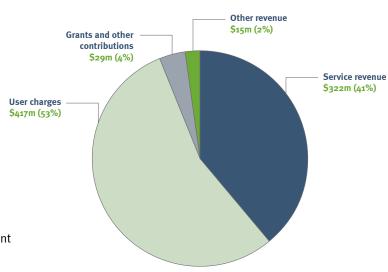
Our revenue - where the funds come from

2013 Income (\$783 million)

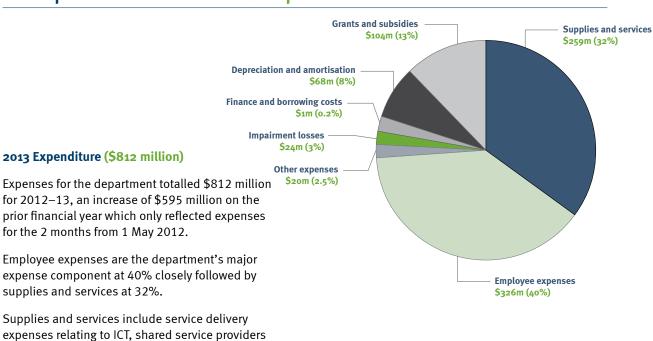
and Arts and Culture Services.

Revenue for the department totalled \$783 million for 2012–13, an increase of \$590 million on the prior financial year which only reflected revenue for the 2 months from 1 May 2012.

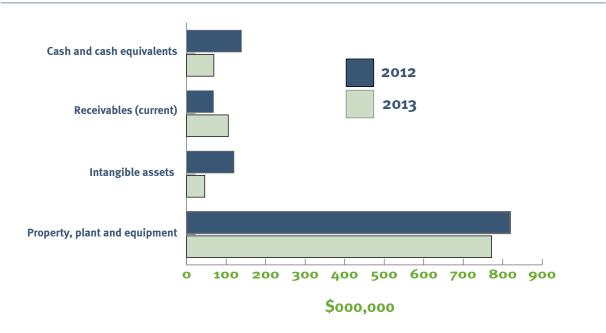
User charges are the main revenue source for the department at 55% of total revenue and are generated from a variety of activities with the main clients being other Queensland Government departments.



Our expenses - how the funds are spent



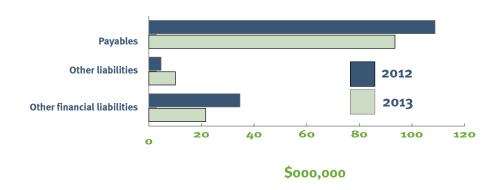
Our assets - what we own



As at 30 June 2013, the department held assets totalling \$1.041 billion with \$817 million relating to property, plant and equipment and intangible assets.

Intangible assets reduced by \$73.8 million or 62% in comparison with last financial year mainly due to the Queensland Health Services machinery-of-government payroll system transfer and impairment of finance and payroll system assets within Queensland Shared Services.

Our liabilities - what we owe



As at 30 June 2013, the department held liabilities totalling \$134 million with \$94 million relating to payables. Payables includes the reimbursements of costs to other agencies for costs incurred on behalf of the department.

The figure has reduced by \$15 million or 14% in comparison to last financial year partly as a result of consolidating a number of finance systems.

Statement of Comprehensive Income

for the year ended 30 June 2013

	Notes	Audited Actual	Original Published Budget	Audited Actual
		2013	2013	2012
Income from continuing operations				
Departmental services revenue	1,6	322,385	371,999	95,649
User charges	1,7	416,878	500,945	84,987
Grants and other contributions	1	29,115	28,789	10,914
Other revenue	1,8	15,013	4,778	1,290
Total income from continuing operations		783,391	906,511	192,840
Expenses from continuing operations				
Employee expenses	1	326,369	335,753	60,591
Supplies and services	1,9	258,835	337,638	60,387
Grants and subsidies	1,10	104,153	129,074	49,236
Depreciation and amortisation	1,	67,851	77,751	12,989
Impairment losses	2,11	23,631	0	19,643
Revaluation decrement	3	0	0	13,214
Finance/borrowing costs	1,12	1,527	22,843	297
Other expenses	1,12	19,907	3,067	10,332
Total expenses from continuing operations		802,274	906,126	226,689
Operating result from continuing operations before income tax	_	-18,883	385	-38,849
Income tax benefit/(expense)	4,13	-9,526	-115	0
Operating result from continuing operations after income tax		-28,409	270	-33,849
Other comprehensive income/(loss)				
Increase in asset revaluation surplus	5	0	0	10,150
Total other comprehensive income/(loss)		0	0	10,150
Total comprehensive income/(loss)		-28,409	270	-23,699

Statement of Finanical Position

for the year ended 30 June 2013

	Notes	Audited Actual	Original Published Budget	Audited Actual
		2013	2013	2012
Current assets				
Cash and cash equivalents	14	68,877	83,323	138,668
Receivables	15,23	105,308	70,964	67,843
Inventories		40	0	9
Other assets		12,646	7,464	15,159
Total current assets		186,871	161,751	221,679
Non-current assets				
Receivables	16	34,643	34,952	20,722
Deferred tax assets	17,24	683	16,286	10,209
Intangible assets	18,25	45,853	120,358	119,659
Property, plant and equipment		771,623	778,848	819,260
Other assets		1,123	2,551	1,851
Total non-current assets		853,926	952,995	971,701
Total assets		1,040,796	1,114,746	1,193,380
Current liabilities				
Payables		93,555	74,802	108,777
Other financial liabilities	19	12,274	9,615	19,166
Accrued employee benefits		8,247	9,864	8,695
Other liabilities	20,26	10,079	3,772	4,675
Total current liabilities		124,155	98,053	141,313
Non-current liabilities				
Other financial liabilities	21	9,357	10,293	15,467
Deferred tax liabilities		73	15	73
Total non-current liabilities		9,430	10,308	15,540
Total liabilities		133,585	108,361	156,853
Net assets		907,212	1,006,385	1,036,527
Equity				
Contributed equity		959,320	1,095,416	1,060,226
Accumulated surplus		-62,259	-107,424	-33,849
Asset revaluation surplus	22,27	10,150	18,393	10,150
Total equity		907,211	1,006,385	1,036,527

8. Our financial performance

The Original Published Budget figures are a summation of the figures of the Department of Science, Information Technology, Innovation and the Arts, business units and shared service providers as per the Service Delivery Statement and thus do not include elimination entries for transactions occurring within the department and the various machinery of government changes.

Statement of Comprehensive Income

Major variations between 2011–12 Audited Actuals and 2012–13 Audited Actuals include:

- 1. The increase in audited actuals mainly due to 2 months of actuals incurred in 2011–12 versus 12 months of actuals incurred in 2012–13.
- 2. The 2011–12 actuals was due to the discontinuation of Identity, Directory and Email Services (IDES) and impairment of the associated IDES related capital asset base within CITEC and the 2012–13 actuals is due to the impairment of finance and payroll system assets within QSS.
- 3. The 2011–12 actuals included a revaluation decrement on Arts Queensland's buildings.
- 4. The 2012–13 actual includes the write off of CITEC's tax assets.
- The 2011–12 actual includes an adjustment to asset revaluation reserve on Arts Queensland's land.

Major variations between 2012–13 Published Budget and 2012–13 Audited Actuals include:

- 6. The decrease in 2012–13 actuals is mainly due to the deferral of departmental service revenue to meet contract commitments and expenses in 2013–14 and applicable out years.
- 7. The decrease in 2012–13 actuals in mainly due to the machinery-of-government payroll system transfer from QSS to Queensland Health Services, a reduction in the demand for services from clients due to budget measures across the public sector in QSS and the decline of government ICT expenditure with CITEC whilst awaiting the outcomes of the ICT Audit.
- 8. The increase in 2012–13 actuals is mainly related to the funding received for Voluntary Redundancy (VR) payments. At the time of the 2012–13 Budget, the cost of redundancies was held centrally within government.

- 9. The decrease in 2012–13 actuals in mainly due to the machinery-of-government payroll system transfer from QSS to Queensland Health Services, a reduction in the demand for services from clients due to budget measures across the public sector in QSS and the decline of government ICT expenditure with CITEC whilst awaiting the outcomes of the ICT Audit.
- 10. The decrease in 2012–13 actuals is mainly due to the deferral of grants to meet contract commitments.
- 11. The 2012–13 actuals includes the impairment of finance and payroll system assets within QSS.
- 12. The variation in finance/borrowing costs and Other expenses is mainly due to the different classification of expenditure within the Service Delivery Statements and the Financial Statements in relation to the accounting adjustments for Innovation Building Fund.
- 13. The increase in income tax expense against budget is due to the write off of CITEC's tax asset.

Statement of Financial Position

Major variations between 2011–12 Audited Actuals and 2012–13 Audited Actuals include:

- 14. The reduction in cash is due to a reduction in payables as a result of consolidating finance systems and an increase to receivables as a result of only drawing down on cash for appropriation in line with operational requirements.
- 15. Receivables (current) have increased mainly due to the increase in appropriation receivable.
- 16. Receivables (non-current) have increase mainly due to loans provided under Innovation Building Fund.
- 17. Deferred tax assets have reduced in line with CITEC's write down of this asset.
- 18. Intangible assets have reduced mainly due to the machinery-of-hovernment payroll system transfer from QSS to Queensland Health Services and the impairment of finance and payroll system assets within QSS.
- 19. Other financial liabilities (current) have reduced due to a reduction in CITEC's QTC borrowings.
- 20. Other liabilities have increased mainly due to unearned revenue within QSS and Innovation and Science Delivery relating to services.

- 21. Other financial liabilities (non-current) have reduced due to a reduction in CITEC's QTC borrowings.
- 22. Accumulated surplus has decreased as a result of to the impairment of finance and payroll system assets within QSS and CITEC's operating performance including the write off of their tax assets.

Major variations between 2012–13 Published Budget and 2012–13 Audited Actuals include:

- 23. Receivables (current) have increased mainly due to the increase in appropriation receivable.
- 24. Deferred tax assets have reduced in line with CITEC's write down of this asset.
- 25. Intangible assets have reduced mainly due to the machinery-of-government payroll system transfer from QSS to Queensland Health Services and the impairment of finance and payroll system assets within QSS.
- 26. Other liabilities have increased mainly due to unearned revenue within QSS and Innovation and Science Delivery relating to services.
- 27. Accumulated surplus has decreased as a result of to the impairment of finance and payroll system assets within QSS and CITEC's operating performance including the write off of their tax assets.

Part B

Annual Report 2012–13 Financial Statements Department of Science, Information Technology, Innovation and the Arts

For the period 1 July 2012 to 30 June 2013



The Department of Science, Information Technology, Innovation and the Arts Financial Statements

for the financial year ended 30 June 2013

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General Information

These financial statements cover the Department of Science, Information Technology, Innovation and the Arts and its controlled entities.

The Department of Science, Information Technology, Innovation and the Arts is a Queensland Government Department established under the *Public Service Act 2008*.

The department is controlled by the State of Queensland which is the ultimate parent.

The head office and principal place of business of the department is:

Level 5 100 George Street BRISBANE QLD 4000

A description of the nature of the department's operations and its principal activities is included in the notes to the financial statements.

For information in relation to the department's financial statements, please call 13 QGOV (13 74 68), email webfeedback@dsitia.qld.gov.au or visit the departmental website www.qld.gov.au/dsitia.

Amounts shown in these financial statements may not add to the correct sub-totals or totals due to rounding.

Statement of Comprehensive Income

for the year ended 30 June 2013

	Notes	2013	2012*
		\$'000	\$'000
Income from continuing operations			
Departmental services revenue	2	322,385	95,649
User charges	3	416,866	84,987
Grants and other contributions	4	29,115	10,914
Other revenue	5	14,809	1,290
Gains	6	191	-
Total income from continuing operations		783,366	192,840
Expenses from continuing operations			
Employee expenses	7	326,367	60,591
Supplies and services	9	258,673	60,387
Grants and subsidies	10	104,335	49,236
Depreciation and amortisation	11	67,851	12,989
Impairment losses	12	23,631	19,643
Revaluation decrement	13	-	13,214
Finance/borrowing costs	14	1,528	297
Other expenses	15	19,864	10,332
Total expenses from continuing operations		802,249	226,689
Operating result from continuing operations before income tax		(18,883)	(33,849)
Income tax benefit/(expense)	35	(9,526)	-
Operating result from continuing operations after income tax		(28,409)	(33,849)
Other comprehensive income			
Items that will not be reclassified subsequently to operating result:			
Increase in asset revaluation surplus	28	-	10,150
Total other comprehensive income		-	10,150
Total comprehensive income		(28,409)	(23,699)

^{*}The Department of Science, Information Technology, Innovation and the Arts was created on 3 April 2012, these financial statements include comparative transactions from 1 May 2012 to 30 June 2012 pursuant to section 80(2) of the Financial Accountability Act 2009.

The accompanying notes form part of these statements

Statement of Financial Position

as at 30 June 2013

	Notes	2013	2012
		\$'000	\$'000
Current assets			
Cash and cash equivalents	16	68,877	140,799
Receivables	17	105,308	67,854
Inventories	18	40	9
Other	20	12,646	15,172
Total current assets		186,871	223,834
Non-current assets			
Receivables	17	34,643	20,722
Deferred tax assets	19	683	10,209
Intangible assets	21	45,853	119,659
Property, plant and equipment	22	771,623	820,848
Other	20	1,123	1,851
Total non-current assets		853,925	973,289
Total assets		1,040,796	1,197,123
Current liabilities			
Payables	23	93,555	109,138
Other financial liabilities	24	12,274	19,166
Accrued employee benefits	25	8,247	8,684
Other	27	10,079	6,083
Total current liabilities		124,155	143,071
Non-current liabilities			
Other financial liabilities	24	9,357	15,467
Deferred tax liabilities	26	73	73
Total non-current liabilities		9,430	15,540
Total non-current liabilities		9,430	15,540
Total liabilities		133,585	158,611
Net assets		907,211	1,038,512
-			
Equity		050 040	4 000 011
Contributed equity		959,319	1,062,211
Accumulated surplus/(deficit)		(62,258)	(33,849)
Asset revaluation surplus	28	10,150	10,150
Total equity		907,211	1,038,512

The accompanying notes form part of these statements

Statement of Changes in Equity

	Notes	2013	2012*
		\$'000	\$'000
Contributed equity			
Balance as at 1 July*		1,062,211	-
Transactions with owners as owners:			
Appropriated equity injections	2	26,516	15,664
Appropriated equity withdrawals	2	(84,541)	(16,330)
Non-appropriated equity injections		4,938	1,190
Non-appropriated equity withdrawals		(7,962)	(17,056)
Assets assumed		273	
Net assets transferred (transferred via machinery-of-government)	1(af)	(42,116)	1,078,743
Balance as at 30 June		959,319	1,062,211
Accumulated surplus/(deficit)			
Balance as at 1 July*		(33,849)	-
Operating result from continuing operations		(28,409)	(33,849)
Polono de 100 luno		(62,258)	(33,849)
Balance as at 30 June	_	(- ,,	(,,
Asset revaluation surplus			
Balance as at 1 July*		10,150	-
Other comprehensive income			
Increase on revaluation of:			
Land	28	-	9,919
Buildings	28	-	105
Infrastructure	28	-	126
Balance as at 30 June		10,150	10,150

^{*}The Department of Science, Information Technology, Innovation and the Arts was created on 3 April 2012, these financial statements include comparative transactions from 1 May 2012 to 30 June 2012 pursuant to section 80(2) of the Financial Accountability Act 2009.

Statement of Cash Flows

for the year ended 30 June 2013

for the year ended 30 Julie 2013	Notes	2013	2012*
		\$'000	\$'000
		\$ 000	
Cash flows from operating activities			
Inflows:			
Departmental services receipts		290,789	91,893
User charges		410,558	115,675
Grants and other contributions		28,445	3,393
GST collected from customers		38,684	27,029
GST input tax credits from ATO		27,961	11,428
Interest receipts		636	66
Other		17,187	244
Outflows:			
Employee expenses		(327,585)	(57,219)
Supplies and services		(253,702)	(55,057)
Grants and subsidies		(88,711)	(11,241)
Finance/borrowing costs		(1,545)	(398)
Insurance premiums		(700)	(169)
GST paid to suppliers		(26,338)	(12,934)
GST remitted to ATO	-	(43,485)	(25,624)
Other		(3,919)	(13,944)
Net cash provided by/(used in) operating activities		68,275	73,142
Cash flows from investing activities			
Inflows:			
Sales of property, plant and equipment		1,663	600
Loans and advances redeemed		12,627	-
Outflows:			
Payments for property, plant and equipment		(7,107)	(4,801)
Loans and advances provided		(49,540)	
Payments for intangible assets		(7,188)	(100)
Net cash provided by/(used in) investing activities		(49,545)	(4,301)
Cash flows from financing activities			
Inflows:			
Borrowings		11,000	2,179
Equity injections		27,465	24,993
Transfer of cash and cash equivalents as a result of MOG changes		-	74,155
Outflows:			
Borrowing redemptions		(23,310)	(5,700)
Equity withdrawals		(105,807)	(23,669)
Net cash provided by/(used in) financing activities		(90,652)	71,958
Net increase/(decrease) in cash and cash equivalents		(71,922)	140,799
Cash and cash equivalents at beginning of financial year*		140,799	
Cash and cash equivalents at end of financial year	16	68,877	140,799

^{*}The Department of Science, Information Technology, Innovation and the Arts was created on 3 April 2012, these financial statements include comparative transactions from 1 May 2012 to 30 June 2012 pursuant to section 80(2) of the Financial Accountability Act 2009.

The accompanying notes form part of these statements

Statement of Comprehensive Income by Major Departmental Services, CBUs and SSPs

	Corporate	Agency	Arts Queens and		CITEC	
	2013 \$'000	2012* \$'000	2013 \$'000	2012* \$'000	2013 \$'000	2012* \$'000
Income from continuing operations						
Revenue						
Departmental services revenue	-	-	100,637	22,602	-	-
User charges	9,607	1,749	19,415	2,851	170,014	33,335
Grants and other contributions	183	31	2,556	2,380	-	-
Other revenue	65	6	2,158	121	6,748	316
Gains	-	-	-	-	182	-
Total income from continuing operations	9,855	1,786	124,766	27,954	176,944	33,651
Expenses from continuing operations						
Employee expenses	6,678	1,165	13,407	2,763	64,567	11,794
Supplies and services	2,678	417	33,982	6,819	106,168	21,436
Grants and subsidies	-	-	39,899	11,202	-	-
Depreciation and amortisation	242	41	36,583	6,991	11,459	2,767
Impairment losses	-	-	-	-	140	19,782
Revaluation decrement	-	-	-	13,214	-	-
Finance/borrowing costs	-	-	331	78	1,158	219
Other expenses	257	72	530	95	1,324	69
Total expenses from continuing operations	9,855	1,695	124,732	41,162	184,816	56,067
Operating result from continuing operations before tax	-	91	34	(13,208)	(7,872)	(22,416)
Income tax benefit/(expense)	-	-	-	-	(9,526)	-
Operating result from continuing operations after tax	-	91	34	(13,208)	(17,398)	(22,416)
Other comprehensive income						
Increase in asset revaluation surplus	-	-	-	9,919	-	
Total other comprehensive income	-	-	-	(9,919)	-	-
Total comprehensive income	-	91	34	(3,289)	(17,398)	(22,416)

^{*}The Department of Science, Information Technology, Innovation and the Arts was created on 3 April 2012, these financial statements include comparative transactions from 1 May 2012 to 30 June 2012 pursuant to section 80(2) of the Financial Accountability Act 2009.

Statement of Comprehensive Income by Major Departmental Services, CBUs and SSPs (continued)

	Queensland Government Chief	Information Office	Queensland	Chief Scientist		Science Delivery Services
	2013 \$'000	2012* \$'000	2013 \$'000	2012* \$'000	2013 \$'000	2012* \$'000
Income from continuing operations						
Revenue						
Departmental services revenue	26,579	7,781	1,256	477	51,714	10,812
User charges	(1)	74	-	-	6,404	381
Grants and other contributions	-	335	-	-	13,444	1,824
Other revenue	91	8	-	-	467	24
Gains	-	-	-	-	-	-
Total income from continuing operations	26,669	8,198	1,256	477	72,029	13,041
Expenses from continuing operations						
Employee expenses	9.376	2.134	1.020	171	38,516	6,785
Supplies and services	16,818	5,309	179	17	20,425	4,007
Grants and subsidies	-	336		-	806	549
Depreciation and amortisation	147	25	2	-	5,745	1,148
Impairment losses	-	-	-	-	(35)	28
Revaluation decrement	-	-	_	-	-	-
Finance/borrowing costs	-	-	-	-	39	-
Other expenses	85	5	-	3	389	111
Total expenses from continuing operations	26,426	7,809	1,201	191	65,885	12,628
Operating result from continuing operations before tax	243	389	55	286	6,144	413
Income tax benefit/(expense)	-	-	-	-	-	-
Operating result from continuing operations after tax	243	389	55	286	6,144	413
Other comprehensive income						
Increase in asset revaluation surplus	-	-	-	-	-	231
Total other comprehensive income	-	-	-	-	-	231
Total comprehensive income	243	389	55	286	6,144	644

^{*}The Department of Science, Information Technology, Innovation and the Arts was created on 3 April 2012, these financial statements include comparative transactions from 1 May 2012 to 30 June 2012 pursuant to section 80(2) of the Financial Accountability Act 2009.

Statement of Comprehensive Income by Major Departmental Services, CBUs and SSPs (continued)

	Queensland State	ō		Services	Innovation and Science Development Services	
	2013 \$'000	2012* \$'000	2013 \$'000	2012* \$'000	2013 \$'000	2012* \$'000
Income from continuing operations						
Revenue						
Departmental services revenue	14,361	2,872	-	-	88,486	44,134
User charges	102	19	211,136	47,093	11	1
Grants and other contributions	-	2,395	12,825	258	-	237
Other revenue	25	-	3,356	(140)	1,530	954
Gains	2	-	7	- · · · · · · · · · · · · · · · · · · ·	-	-
Total income from continuing operations	14,490	5,286	227,324	47,211	90,027	45,326
Expenses from continuing operations						
Employee expenses	6,568	1,263	127,081	24,875	12,968	2,224
Supplies and services	7,755	1,504	80,306	21,620	2,012	1,250
Grants and subsidies	-	-	-	-	61,864	37,023
Depreciation and amortisation	122	35	9,035	1,842	113	1
Impairment losses	-	-	23,539	(167)	-	1
Revaluation decrement	-	-	_	-	-	-
Finance/borrowing costs	-	-	-	-	-	-
Other expenses	45	2,384	3,038	107	14,477	7,452
Total expenses from continuing operations	14,490	5,186	242,999	48,277	91,434	47,951
Operating result from continuing operations before tax	-	100	(15,675)	(1,066)	(1,407)	(2,625)
Income tax benefit/(expense)	-	-	-	-	-	-
Operating result from continuing operations after tax	-	100	(15,675)	(1,066)	(1,407)	(2,625)
Other comprehensive income				-		
Increase in asset revaluation surplus	-	-		-	-	-
Total other comprehensive income	-	-		-	-	-
Total comprehensive income	_	100	(15,675)	(1,066)	(1,407)	(2,625)

^{*}The Department of Science, Information Technology, Innovation and the Arts was created on 3 April 2012, these financial statements include comparative transactions from 1 May 2012 to 30 June 2012 pursuant to section 80(2) of the Financial Accountability Act 2009.

Statement of Comprehensive Income by Major Departmental Services, CBUs and SSPs (continued)

	Smart Service	Queensland	General – Not	attributed	Inter-departmental service eliminations		TOTAL	
	2013 \$'000	2012* \$'000	2013 \$'000	2012* \$'000	2013 \$'000	2012* \$'000	2013 \$'000	2012* \$'000
Income from continuing operations								
Revenue								
Departmental services revenue	38,899	7,278	453	(307)	-	-	322,385	95,649
User charges	28,615	4,894	-	-	(28,437)	(5,410)	416,866	84,987
Grants and other contributions	207	3,454	83	-	(183)	-	29,115	10,914
Other revenue	17	1	6,762	528	(6,410)	(528)	14,809	1,290
Gains	-	-	-	-	-	-	191	-
Total income from continuing operations	67,738	15,627	7,298	221	(35,030)	(5,938)	783,366	192,840
Expenses from continuing operations								
Employee expenses	42,675	7,158	3,650	259	(139)	-	326,367	60,591
Supplies and services	20,213	3,564	2,170	373	(34,033)	(5,929)	258,673	60,387
Grants and subsidies	1,357	126	409	-	-	-	104,335	49,236
Depreciation and amortisation	4,394	139	8	-		-	67,851	12,989
Impairment losses	(13)	(1)	-	-		-	23,631	19,643
Revaluation decrement	-	-	-	_		-	-	13,214
Finance/borrowing costs	-	-	-	_		-	1,528	297
Other expenses	306	13	271	30	(858)	(9)	19,864	10,332
Total expenses from continuing	68,932	10,999	6,508	662	(35,030)	(5,938)	802,249	226,689
operations	(4.404)	4.000	700	(444)			(40.000)	(00.040)
Operating result from continuing operations before tax	(1,194)	4,628	790	(441)	-		(18,883)	(33,849)
Income tax benefit/(expense)	-	-	-	-	-	-	(9,526)	-
Operating result from continuing operations after tax	(1,194)	4,628	790	(441)	-	-	(28,409)	(33,849)
Other comprehensive income								
Increase in asset revaluation surplus	-	-		-	-	-	-	10,150
Total other comprehensive income	-	_		-	-	-	-	10,150
Total comprehensive income	(1,194)	4,628	790	(441)	-	-	(28,409)	(23,699)

^{*}The Department of Science, Information Technology, Innovation and the Arts was created on 3 April 2012, these financial statements include comparative transactions from 1 May 2012 to 30 June 2012 pursuant to section 80(2) of the Financial Accountability Act 2009.

Statement of Assets and Liabilities by Major Departmental Services, CBUs and SSPs

as at 30 June 2013

	Corporate	Agency	Arts Queensland		CITEC	
	2013 \$'000	2012 \$'000	2013 \$'000	2012 \$'000	2013 \$'000	2012 \$'000
Current assets						
Cash and cash equivalents	3,690	2,752	3,848	8,238	1,670	8,147
Receivables	847	949	9,557	11,687	22,064	22,287
Inventories	-	-	28	9	13	_
Other	378	464	30	75	4,309	4,956
Total current assets	4,915	4,165	13,463	20,009	28,056	35,390
Non-current assets						
Receivables	-	-	932	100	-	-
Deferred tax assets	-	-	-	-	683	10,209
Intangible assets	130	310	-	-	10,212	11,116
Property, plant and equipment	575	584	671,295	707,965	24,477	32,264
Other		-		-	1,123	1,851
Total non-current assets	705	894	672,227	708,065	36,495	55,440
Total assets	5,620	5,059	685,690	728,074	64,551	90,830
Current liabilities						
Payables	787	234	4,265	2,766	9,596	12,929
Other financial liabilities	-	-	5,501	8,682	6,774	9,796
Accrued employee benefits	202	217	352	394	1,852	2,005
Other	23	-	-	-	3,336	4,117
Total current liabilities	1,012	451	10,118	11,842	21,558	28,847
Non-current liabilities						
Other financial liabilities	-	-	882	461	8,475	15,006
Deferred tax liabilities	-	-	-	-	73	73
Total non-current liabilities	-	-	882	461	8,548	15,079
Total liabilities	1,012	451	11,000	12,303	30,106	43,926
Net assets	4,608	4,608	674,690	715,771	34,445	46,904

Statement of Assets and Liabilities by Major Departmental Services, CBUs and SSPs (continued)

as at 30 June 2013

	Queensland Government Chief	Information Office	Oneensland Chief Scientist		Science Delivery Services	
	2013 \$'000	2012 \$'000	2013 \$'000	2012 \$'000	2013 \$'000	2012 \$'000
Current assets						
Cash and cash equivalents	439	-	493	-	-	1,632
Receivables	2,163	3,913	24	477	5,539	13,784
Inventories	-	-	-	-	-	_
Other	5,893	6,917		-	3	31
Total current assets	8,495	10,830	517	477	5,542	15,447
Non-current assets						
Receivables	-	-	-	-	-	-
Deferred tax assets	-	-	-	-	-	-
Intangible assets	690	626	-	-	1,873	1,865
Property, plant and equipment	90	77	2	4	62,187	65,097
Other		-		-		-
Total non-current assets	780	703	2	4	64,060	66,962
Total assets	9,275	11,533	519	481	69,602	82,409
Current liabilities						
Payables	1,967	2,983	431	190	11,444	1,655
Other financial liabilities		-	-	-	-	688
Accrued employee benefits	262	-	28	-	931	1,057
Other	17	6,893	-	-	-	79
Total current liabilities	2,246	9,876	459	190	12,375	3,479
Non-current liabilities						
Other financial liabilities	-	-	-	-	-	-
Deferred tax liabilities	-	-	-	-	-	-
Total non-current liabilities	-	-	-	-	-	-
Total liabilities	2,246	9,876	459	190	12,375	3,479
Net assets	7,029	1,657	60	291	57,227	78,930

Statement of Assets and Liabilities by Major Departmental Services, CBUs and SSPs (continued)

as at 30 June 2013

	Queensland State	Arcines	Queensland Shared	Services	Innovation and Science Development	Services
	2013 \$'000	2012 \$'000	2013 \$'000	2012 \$'000	2013 \$'000	2012 \$'000
Current assets						
Cash and cash equivalents	2	2	46,394	41,316	-	2,131
Receivables	101	1,915	25,085	26,404	2,259	64,994
Inventories	-	-	-	-	-	-
Other	12	30	961	2,307	39	13
Total current assets	115	1,947	72,440	70,027	2,298	67,138
Non-current assets						
Receivables	-	-	-	-	33,713	20,622
Deferred tax assets	-	-	-	-	-	-
Intangible assets	73	87	24,369	95,460	-	-
Property, plant and equipment	618	566	3,702	4,909	2,598	1,588
Other	-	-	-	-	-	-
Total non-current assets	691	653	28,071	100,369	36,310	22,210
Total assets	806	2,600	100,511	170,396	38,608	89,348
Current liabilities						
Payables	5,938	1,664	10,314	18,227	47,609	69,025
Other financial liabilities	-	-	-	-	-	-
Accrued employee benefits	-	-	3,101	3,715	251	(11)
Other	-	-	4,297	-	2,340	1,408
Total current liabilities	5,938	1,664	17,712	21,942	50,200	70,422
Non-current liabilities						
Other financial liabilities	-	-	_	-	-	-
Deferred tax liabilities	-	-	_	-	-	
Total non-current liabilities	-	-	-	-	-	-
Total liabilities	5,938	1,664	17,712	21,942	50,200	70,422
Net assets	(5,132)	936	82,799	148,454	(11,592)	18,926

Statement of Assets and Liabilities by Major Departmental Services, CBUs and SSPs (continued)

as at 30 June 2013

	Smart Service	General – Not attributed attributed service eliminations		Gener. att				
	2013 \$'000	2012 \$'000	2013 \$'000	2012 \$'000	2013 \$'000	2012 \$'000	2013 \$'000	2012 \$'000
Current assets	V							
Cash and cash equivalents	331	1,600	12,010	74,981		-	68,877	140,799
Receivables	6,015	9,421	37,671	270	(6,017)	(88,247)	105,308	67,854
Inventories	-	-		-	,	-	40	9
Other	770	379	250	-		-	12,646	15,172
Total current assets	7,116	11,400	49,931	75,251	(6,017)	(88,247)	186,871	223,834
Non-current assets								
Receivables	_	-	-	_		-	34,643	20,722
Deferred tax assets	-	-	-	-		-	683	10,209
Intangible assets	8,504	10,195	-	-		-	45,853	119,659
Property, plant and equipment	6,074	7,793	5	-		-	771,623	820,848
Other		-	-	-		-	1,123	1,851
Total non-current assets	14,578	17,988	5	-	-	-	853,925	973,289
Total assets	21,694	29,388	49,936	75,251	(6,017)	(88,247)	1,040,796	1,197,123
Current liabilities								
Payables	2,000	5,573	4,371	75,246	(5,168)	(81,354)	93,555	109,138
Other financial liabilities	2,000	3,373	4,071	73,240	(3,100)	(01,004)	12,274	19,166
Accrued employee benefits	1,267	1,307	_			_	8,247	8,684
Other	66	34	_	445		(6,893)	10,079	6,083
Total current liabilities	3,333		4,371	75,691	(5,168)			
Non-current liabilities Other financial liabilities							0.057	15 403
Deferred tax liabilities	-	-	-		-	-	9,357	15,467 73
	-	-	-	-	-	-		
Total non-current liabilities	-	-	-	-	-	-	9,430	15,540
Total liabilities	3,333	6,914	4,371	75,691	(5,168)	(88,247)	133,585	158,611
Net assets	18,361	22,474	45,565	(440)	(849)	-	907,211	1,038,512

Notes to and forming part of the financial statements 2012–13

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Objectives and principal activities of the department

The Department of Science, Information Technology, Innovation and the Arts brings together science, innovation, information technology and arts into one portfolio to help drive Queensland's economy.

The department's overarching vision is a globally competitive Queensland economy driven by knowledge and creativity. Activity within the department is focussed on delivering six broad objectives:

- Better informed government decision-making through science.
- Increased productivity through an increase in innovation and activity.
- Strengthened cultural and economic outcomes for Queenslanders through an innovative and creative arts and cultural sector.
- Supporting high performing Queensland Government agencies through the facilitation of efficient standardised shared services.
- Strengthened ICT and information management through high quality services and capability; and
- Connecting Queenslanders to their Government through a one-stop-shop.

The department is supported by two key roles, the Queensland Government Chief Information Officer and the Queensland Chief Scientist, both of whom provide strategic advice and services to the minister, including the implementation of government priorities.

The department is funded for the departmental services it delivers principally by parliamentary appropriations with further significant funding sourced through the generation of user charges from the following services:

- Information, Communication and Technology services by CITEC; and
- Financial, Procurement, Human Resource Management, Facilities Management, Mail Support Services and Information Systems Support services by Queensland Shared Services and the Corporate Administration Agency

The objectives and principal activities of the department's controlled companies are set out in note 33.

1. Summary of significant accounting policies

a) Statement of compliance

The Department of Science, Information Technology, Innovation and the Arts has prepared these financial statements in compliance with section 42 of the *Financial and Performance Management Standard 2009*.

These financial statements are general purpose financial statements, and have been prepared on an accrual basis in accordance with Australian Accounting Standards and Interpretations. In addition, the financial statements comply with Queensland Treasury and Trade's Minimum Reporting Requirements for the year ending 30 June 2013, and other authoritative pronouncements.

With respect to compliance with Australian Accounting Standards and Interpretations, the Department of Science, Information Technology, Innovation and the Arts has applied those requirements applicable to not-for-profit entities, as the Department of Science, Information Technology, Innovation and the Arts is a not-for-profit department.

Except where stated, the historical cost convention is used.

Companies disclosed in the financial statements comply with Australian Accounting Standards, including Australian Accounting Interpretations and other authoritative pronouncements of the Australian Accounting Standards Board (AASB) and the *Corporations Act 2001*.

b) The reporting entity

The consolidated financial statements include the value of all assets, liabilities, equity, revenues and expenses of the Department of Science, Information Technology, Innovation and the Arts.

The Department of Science, Information Technology, Innovation and the Arts as an economic entity consists of major departmental services, together with corporate and executive services, a commercialised business unit, shared service providers and controlled companies.

In order to provide enhanced disclosure, the Department of Science, Information Technology, Innovation and the Arts has adopted the principles outlined in Australian Accounting Standard AASB 127 Consolidated and Separate Financial Statements. This approach is considered appropriate as it reflects the relationship between the Department of Science, Information Technology, Innovation and the Arts core business activities and those of its commercialised business units and shared service providers. In the process of reporting on the Department of Science, Information Technology, Innovation and the Arts as a single economic entity, all transactions and balances internal to the economic entity have been eliminated in full.

Major Departmental Services:

- Science Delivery Services
- Innovation and Science Development Services
- Queensland Government Chief Information Office
- Arts Queensland
- Queensland State Archives
- Queensland Chief Scientist
- Smart Service Queensland

Commercialised Business Units:

CITEC

Shared Service Providers:

- Corporate Administration Agency
- Queensland Shared Services

The major departmental services undertaken by the department and activities of department's commercialised business unit and shared service providers are disclosed in paragraph 1(af).

Controlled companies:

- Aboriginal Centre for the Performing Arts Pty Ltd
- Queensland Music Festival Pty Ltd
- Screen Queensland Pty Ltd (formerly Pacific Film and Television Pty Ltd)
- Biopharmaceuticals Australia (Network) Pty Ltd

It has been determined that the department does not have control over the financial or operating policies of Major Brisbane Festivals Pty Ltd through voting rights or board membership of the entity. However, due to funding arrangements for the entity, the department has significant influence.

The transactions and balances in respect of the controlled companies are not considered material and have not been consolidated into the financial statements. Each controlled company is a reporting entity in its own right and the audited financial statements are included in their respective annual reports. Details of the department's controlled entities and entities over which the department has significant influence are disclosed in note 33.

c) Administered transactions and balances

The department administers, but does not control, certain resources on behalf of the Government. In doing so, it has responsibility and is accountable for administering related transactions and items, but does not have the discretion to deploy the resources for the achievement of the department's objectives.

Administered transactions and balances are disclosed in note 36. These transactions and balances are not significant in comparison to the department's overall financial performance/financial position.

The principal asset which the department administers relates to loans provided under the Smart State Research Facility Fund with associated activities being the management of these loan arrangements.

The principal expense which the department administers relates to grant payments made to statutory authorities and other commercial entities relating to investments in the arts sector.

d) Trust and agency transactions and balances

The department, through the CITEC business unit, has commercial arrangements with various state and federal government agencies to perform certain transactions on their behalf.

The department, through the Smart Service Queensland service acts in an agency capacity by processing payments in respect to government services and information and provides the primary point of contact for Queenslanders to access government services through multiple delivery channels.

The transactions and balances related to these agency arrangements for the period 1 July 2012 to 30 June 2013 are identified separately in note 38 and are not included in these financial statements because the department acts only in a custodial role.

e) Departmental services appropriation/Administered appropriation

Appropriations provided under the *Appropriation Act 2012* are recognised as revenue or equity when received or when a service rendered is recognised after approval from Queensland Treasury and Trade.

Amounts appropriated to the department for transfer to other entities in accordance with legislative or other requirements are reported as 'administered' item appropriations.

f) User charges

User charges and fees controlled by the department are recognised as revenues when the revenue has been earned and can be measured reliably with a sufficient degree of certainty. This involves either invoicing for related goods/services and/or the recognition of accrued revenue. User charges and fees are controlled by the department where they can be deployed for the achievement of departmental objectives.

User charges, taxes, fees and fines collected, but not controlled, by the department are reported as administered revenue. Refer to note 36.

g) Grants and contributions

Grants, contributions, donations and gifts that are non-reciprocal in nature are recognised as revenue in the year in which the department obtains control over them (control is generally obtained at time of receipt). Where grants are received that are reciprocal in nature, revenue is progressively recognised as it is earned, according to the terms of the funding agreements.

Contributed assets are recognised at their fair value. The accounting treatment for contributions of services is explained in note 1z.

h) Special payments

Special payments include ex gratia expenditure and other expenditure that the department is not contractually or legally obligated to make to other parties. In compliance with the *Financial and Performance Management Standard 2009*, the department maintains a register setting out the details of all special payments greater than \$5,000. The total of all special payments (including those of \$5,000 or less) is disclosed separately within other expenses (note 15). However, descriptions of the nature of special payments are only provided for special payments greater than \$5,000.

i) Cash and cash equivalents

For the purposes of the Statement of Financial Position and the Statement of Cash Flows, cash assets include all cash and cheques receipted but not banked at 30 June as well as deposits at call with financial institutions.

i) Receivables

Trade debtors are recognised at the amounts due at the time of sale or service delivery i.e. the agreed purchase/contract price. Settlement of these amounts is generally required within 30 days from invoice date.

The collectability of receivables is assessed periodically with provision being made for impairment. All known bad debts were written-off as at 30 June. Increases in the allowance for impairment are based on loss events as disclosed in note 12.

Other debtors generally arise from transactions outside the usual operating activities of the department and are recognised at their assessed values. No interest is charged and no security is obtained.

The department has provided interest free loans. These loans are initially recognised at their fair value. The difference between the fair value of loans and the amounts given (fair value adjustment on loans) is recorded in the Statement of Comprehensive Income as part of other expenses. Loans are subsequently measured at amortised cost using the effective interest rate method. Effective interest is recorded in the Statement of Comprehensive Income over the period of the loans and recognises any difference between the fair value of loans at inception and the redemption amount. As it is the intention of the borrowers to hold the loans for their full term, the accumulated effective interest recorded in the Statement of Comprehensive Income will, over time, exactly offset the accumulated fair value adjustment on loans.

k) Inventories

Inventories held for sale including third party re-sales are valued at the lower of cost and net realisable value and represent purchases made on behalf of clients for which full cost is recoverable from clients.

Inventories held relating to supplies and consumables are held at cost.

Cost is assigned on a weighted average basis and includes expenditure incurred in acquiring the inventories and bringing them to their existing condition, except for training costs which are expensed as incurred.

Net realisable value is determined on the basis of the department's normal selling pattern.

Expenses associated with marketing, selling and distribution are deducted to determine net realisable value.

l) Work in progress

Work in progress is recognised at cost. All costs relating to items of property, plant and equipment and intangibles constructed in-house are recorded as work in progress until completion of the project using all direct costs and, where applicable, reliable attributed indirect costs. Work in progress performed under external contracts is recorded using the invoice amount supplied by the contractor. The department does not capitalise finance and borrowing costs.

m) Acquisitions of assets

Actual cost is used for the initial recording of all non-current physical and intangible asset acquisitions. Cost is determined as the value given as consideration plus costs incidental to the acquisition, including all other costs incurred in getting the assets ready for use, including architects' fees and engineering design fees. However, any training costs are expensed as incurred.

Where assets are received free of charge from another Queensland Government department (whether as a result of a machinery-of-government change or other involuntary transfer), the acquisition cost is recognised as the gross carrying amount in the books of the transferor immediately prior to the transfer together with any accumulated depreciation.

Assets acquired at no cost or for nominal consideration, other than from an involuntary transfer from another Queensland Government entity, are recognised at their fair value at date of acquisition in accordance with AASB 116 *Property, Plant and Equipment.*

n) Property, plant and equipment

Items of property, plant and equipment with a cost or other value equal to or in excess of the following thresholds are recognised for financial reporting purposes in the year of acquisition:

Buildings \$10,000
Infrastructure \$10,000
Land \$1
Plant and equipment \$5,000
Other (including heritage and cultural assets) \$5,000

Items with a lesser value are expensed in the year of acquisition.

Land improvements undertaken by the department are included with buildings.

o) Revaluations of non-current physical and intangible assets

Land, buildings, infrastructure and heritage and cultural assets are measured at fair value in accordance with AASB 116 *Property, Plant and Equipment* and Queensland Treasury and Trade's *Non-Current Asset Policies for the Queensland Public Sector.* In respect of these asset classes, the cost of items acquired during the financial year has been judged by the management of the department to materially represent their fair value at the end of the reporting period.

Where intangible assets have an active market, they are measured at fair value; otherwise they are measured at cost

Plant and equipment is measured at cost in accordance with Queensland Treasury and Trade's *Non Current Asset Policies for the Queensland Public Sector.*

Non-current physical assets measured at fair value are revalued by appraisals undertaken by an independent professional valuer or internal expert at least once every five years, with interim valuations using appropriate indices being otherwise performed on an annual basis where there has been a material change in the index. However, if a class of asset experiences significant and volatile changes in fair value (ie where indicators suggest that the value of the class of asset may have changed by 20% or more from one reporting period to the next), it is subject to such revaluations in the reporting period, where practicable, regardless of the timing of previous such method of revaluation.

Fair value for infrastructure assets is assessed on a depreciated replacement cost approach due to the lack of market sales for such assets.

Where indices are used in the revaluation process the department ensures that the application of such indices would result in a valid estimation of the asset's fair value at reporting date. State Valuation Service (SVS) supplies the indices and provides assurance of their robustness, validity and appropriateness for application to the relevant assets. At year end, management assess the relevance and suitability of indices provided by SVS based upon the department's own particular circumstances.

Any revaluation increment arising on the revaluation of an asset is credited to the asset revaluation surplus of the appropriate class, except to the extent it reverses a revaluation decrement for the class previously recognised as an expense. A decrease in the carrying amount on revaluation is charged as an expense, to the extent it exceeds the balance, if any, in the revaluation surplus relating to that asset class.

On revaluation, accumulated depreciation is restated proportionately with the change in the carrying amount of the asset and any change in the estimate of the remaining useful life.

Materiality concepts under AASB 1031 *Materiality* are considered in determining whether the difference between the carrying amount and the fair value of an asset is material.

Separately identified components of assets are measured on the same basis as the assets to which they relate.

The revaluation process undertaken by the department during the period 1 July 2012 to 30 June 2013 is outlined in note 22.

p) Intangible assets

Intangible assets with a cost or other value greater than or equal to \$100,000 are recognised in the financial statements, items with a lesser value being expensed. Each intangible asset, less any anticipated residual value, is amortised over its estimated useful life to the department. The residual value is zero for all the department's intangible assets.

It has been determined that there is not an active market for any of the department's intangible assets. As such, the assets are recognised and carried at cost less accumulated amortisation and accumulated impairment losses.

No intangible assets have been classified as held for sale or form part of a disposal group held for sale.

Purchased software:

The purchase cost of software has been capitalised and is amortised on a straight-line basis over the period of the expected benefit to the department, generally five years. However, where appropriate, the useful lives of certain assets have been determined on an individual basis.

Internally generated software:

Expenditure on research activities relating to internally generated intangible assets is recognised as an expense in the period in which it is incurred.

Costs associated with the development of computer software have been capitalised and are amortised on a straight line basis over the period of the expected benefit to the department, generally five years. However, where appropriate, the useful lives of certain assets have been determined on an individual basis.

q) Amortisation and depreciation of intangible assets and property, plant and equipment

Land is not depreciated as it has an unlimited useful life.

All intangible assets of the department have finite useful lives and are amortised on a straight line basis.

All property, plant and equipment, with the exception of Screen Queensland's plant and equipment, is depreciated on a straight-line basis so as to allocate the net cost or revalued amount of each asset, less its estimated residual value, progressively over its estimated useful life to the department. Screen Queensland's plant and equipment is depreciated on a diminishing value basis resulting in a decreasing charge over the useful life of the assets. Screen Queensland's financial statements are not consolidated within the departmental financial statements and therefore this alternative method used has no impact on the financial statements of the economic entity.

All heritage and cultural assets of the department are not depreciated as the service potential of the assets are not expected to diminish over time.

Assets under construction (work in progress) are not depreciated until they reach their service delivery capacity. Service delivery capacity relates to when construction is complete and the asset is first put to use or is installed ready for use in accordance with its intended application. These assets are then reclassified to the relevant classes within property, plant and equipment and intangible assets.

Where assets have separately identifiable components that are subject to regular replacement, these components are assigned useful lives distinct from the asset to which they relate and are depreciated accordingly.

Any expenditure that increases the originally assessed capacity or service potential of an asset is capitalised and the new depreciable amount is depreciated over the remaining useful life of the asset to the department.

Major spares purchased specifically for particular assets are capitalised and depreciated on the same basis as the asset to which they relate.

The depreciable amount of improvements to or on leasehold land is allocated progressively over the estimated useful lives of the improvements or the unexpired period of the lease, whichever is the shorter. The unexpired period of a lease includes any option period where exercise of the option is probable.

Plant and equipment subject to a finance lease is amortised on a straight-line basis over the term of the lease or, where it is likely that the department will obtain ownership of the asset, the expected useful life of the asset to the department.

q) Amortisation and depreciation of intangible assets and property, plant and equipment (continued)

Items comprising the department's technical library are expensed on acquisition.

For each class of depreciable asset the following depreciation and amortisation rates are used:

Class Rates
Land: nil

Buildings: Determined on an individual basis in accordance with useful life

- range 2% to 10%

Infrastructure assets: From 2% to 33% in accordance with useful life of components

Heritage and cultural assets: nil

Plant and equipment: 2%-50%

Intangible assets

Software purchased: 4.3% to 67% Software internally generated: 6.3% to 33%

Where appropriate, the depreciation rates applied to assets are determined on an individual basis.

r) Impairment of non-current assets

All non-current physical and intangible assets are assessed for indicators of impairment on an annual basis. If an indicator of possible impairment exists, the department determines the asset's recoverable amount. Any amount by which the asset's carrying amount exceeds the recoverable amount is recorded as an impairment loss.

The asset's recoverable amount is determined as the higher of the asset's fair value less costs to sell, depreciated replacement cost or net cash inflows generated through use of the asset.

An impairment loss is recognised immediately in the Statement of Comprehensive Income, unless the asset is carried at a revalued amount. When the asset is measured at a revalued amount, the impairment loss is offset against the asset revaluation surplus of the relevant class to the extent available.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised as income, unless the asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase. Refer also note 12.

s) Leases

A distinction is made in the financial statements between finance leases that effectively transfer from the lessor to the lessee substantially all risks and benefits incidental to ownership, and operating leases, under which the lessor retains substantially all risks and benefits.

Leases of non current assets where the department, as lessee, has substantially all the risks and rewards of ownership are classified as finance leases. Finance leases are capitalised at the lease's inception at the fair value of the leased property or, if lower, the present value of the minimum lease payments. The corresponding rental obligations, net of finance charges, are included in other short-term and long-term payables. Each lease payment is allocated between the liability and finance cost. The finance cost is charged to the profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. The intangible assets acquired under finance leases is depreciated over the asset's useful life or over the shorter of the asset's useful life and the lease term if there is no reasonable certainty that the department will obtain ownership at the end of the lease term. Leases in which a significant portion of the risks and rewards of ownership are not transferred to the department as lessee are classified as operating leases.

s) Leases (continued)

Payments made under operating leases (net of any incentives received from the lessor) are charged to profit or loss on a straight-line basis over the period of the lease.

Lease income from operating leases where the department is a lessor is recognised in income on a straight-line basis over the lease term. The respective leased assets are included in the balance sheet based on their nature.

t) Payables

Trade creditors are recognised upon receipt of the goods or services ordered and are measured at the nominal amount, i.e. agreed purchase/contract price, gross of applicable trade and other discounts. Amounts owing are unsecured and are settled on 30 days terms or otherwise terms agreed with the vendor.

u) Financial instruments

Recognition

Financial assets and financial liabilities are recognised in the Statement of Financial Position when the department becomes party to the contractual provisions of the financial instrument.

Classification

Financial instruments are classified and measured as follows:

- Cash and cash equivalents held at fair value through profit or loss
- Receivables held at amortised cost
- Payables held at amortised cost
- Borrowings held at amortised cost.

Borrowings are initially recognised at fair value, plus any transaction costs directly attributable to the borrowings, then subsequently held at amortised cost using the effective interest method. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of a financial instrument (or, when appropriate, a shorter period) to the net carrying amount of that instrument.

Any borrowing costs are added to the carrying amount of the borrowing to the extent they are not settled in the period in which they arise. Borrowings are classified as non-current liabilities to the extent that the department has an unconditional right to defer settlement until at least 12 months after reporting date.

The department does not enter into transactions for speculative purposes, nor for hedging. Apart from cash and cash equivalents, the department holds no financial assets classified at fair value through profit or loss.

All other disclosures relating to the measurement basis and financial risk management of financial instruments held by the department are included in note 34.

v) Employee benefits

Employer superannuation contributions, annual leave levies and long service leave levies are regarded as employee benefits.

Payroll tax and workers' compensation insurance are a consequence of employing employees, but are not counted in an employee's total remuneration package. They are not employee benefits and are recognised separately as employee related expenses.

Wages, salaries and sick leave

Wages and salaries due but unpaid at reporting date are recognised in the Statement of Financial Position at the current salary rates.

v) Employee benefits (continued)

For unpaid entitlements expected to be paid within 12 months, the liabilities are recognised at their undiscounted values. Entitlements not expected to be paid within 12 months are classified as non-current liabilities and recognised at their present value, calculated using yields on Fixed Rate Commonwealth Government bonds of similar maturity, after projecting the remuneration rates expected to apply at the time of likely settlement.

Prior history indicates that, on average, sick leave taken each reporting period is less than the entitlement accrued. This is expected to continue in future periods. Accordingly, it is unlikely that existing accumulated entitlements will be used by employees and no liability for unused sick leave entitlements is recognised.

As sick leave is non vesting, an expense is recognised for this leave as it is taken.

Annual leave

The Queensland Government's Annual Leave Central Scheme (ALCS) became operational on 30 June 2008 for departments, commercialised business units and shared service providers. Under this scheme, a levy is made on the department to cover the cost of employees' annual leave (including leave loading and on-costs). The levies are expensed in the period in which they are payable. Amounts paid to employees for annual leave are claimed from the scheme quarterly in arrears.

No provision for annual leave is recognised in the department's financial statements as the liability is held on a whole-of-government basis and reported in those financial statements pursuant to AASB 1049 *Whole of Government and General Government Sector Financial Reporting.*

Controlled companies of the department are not required to participate in the ALCS. These entities recognise annual leave due but unpaid at reporting date. For unpaid entitlements expected to be paid within 12 months, the liabilities are recognised at their undiscounted values. For those entitlements not expected to be paid within 12 months, the liabilities are classified as non-current liabilities and recognised at their present value, calculated using yields on Fixed Rate Commonwealth Government bonds of similar maturity. Balances and transactions of the controlled companies are not considered material and have not been consolidated into the financial statements.

Long service leave

Under the Queensland Government's long service leave scheme, a levy is made on the department to cover the cost of employees' long service leave. The levies are expensed in the period in which they are payable. Amounts paid to employees for long service leave are claimed from the scheme quarterly in arrears.

No provision for long service leave is recognised in the department's financial statements, the liability being held on a whole-of-government basis and reported in the financial statements pursuant to AASB 1049 *Whole of Government and General Government Sector Financial Reporting.*

Controlled companies do not participate in the Queensland Government long service leave scheme. These entities recognise a provision for long service leave when it is probable that settlement will be required and it is capable of being measured reliably. The provision is based on the present value of the estimated future cash outflows to be made resulting from employee services provided to the reporting date, calculated using rates attached to Commonwealth bonds of similar maturity. Balances and transactions of controlled companies are not considered material and have not been consolidated into the financial statements.

Superannuation

Employer superannuation contributions are paid to QSuper, the superannuation plan for Queensland Government employees, at rates determined by the Treasurer on the advice of the State Actuary. Contributions are expensed in the period in which they are paid or payable. The department's obligation is limited to its contribution to QSuper.

The QSuper scheme has defined benefit and defined contribution categories. The liability for defined benefits is held on a whole-of-government basis and reported in those financial statements pursuant to AASB 1049 *Whole of Government and General Government Sector Financial Reporting.*

v) Employee benefits (continued)

Controlled companies do not participate in the whole-of-government arrangements for superannuation. Contributions are made on behalf of employees to several defined benefit and defined contribution superannuation plans. Contributions are expensed as they are made. The department has no legal or constructive obligation to fund any deficit.

Contributions paid meet or exceed the requirements of the Superannuation Guarantee Levy. Balances and transactions of controlled companies are not considered material and have not been consolidated into the financial statements.

Key management personnel and remuneration

Key management personnel and remuneration disclosures are made in accordance with section 5 of the Financial Reporting Requirements for Queensland Government Agencies issued by Queensland Treasury and Trade. Refer to note 8 for the disclosures on key executive management personnel and remuneration.

For the controlled companies no executives are employed under the Public Service Act 2008.

w) Taxation

The department is a State body as defined under the *Income Tax Assessment Act 1997* and is exempt from all forms of Commonwealth taxation except Fringe Benefits Tax (FBT) and Goods and Services Tax (GST). FBT and GST are the only taxes accounted for by the Department. GST credits receivable from, and GST payable to the Australian Taxation Office are recognised and accrued (refer note 23).

Agreements have been reached with Queensland Treasury and Trade for CITEC to pay an income tax equivalent, in accordance with the requirements of the National Tax Equivalents Regime.

The income tax equivalent expense for CITEC is calculated based on the Balance Sheet approach under which temporary differences are identified for each asset and liability. The tax effect of timing differences, which arise from items being brought to account in different periods for income tax and accounting purposes, is recognised in the Statement of Financial Position as a tax asset or a tax liability.

Tax assets are not brought to account unless realisation of the asset is probable. Tax assets relating to CITEC's tax losses are only brought to account to the extent that future profits are probable. Recovery of deferred tax assets is primarily based on projected operational results outlined in the forecasting budgets provided to Queensland Treasury and Trade.

The controlled companies of the department are exempt from income tax under Section 50 of the *Income Tax Assessment Act 1997*.

x) Finance/borrowing costs

Finance costs are recognised as an expense in the period in which they are incurred.

Finance costs include:

- Interest on bank overdrafts and short term and long term borrowings
- Finance lease charges
- Amortisation of discounts or premiums relating to borrowings
- Ancillary administration charges.

No borrowing costs are capitalised into qualifying assets.

y) Insurance

With the exception of non-current physical assets at CITEC and controlled companies, which are commercially insured, the department's non-current physical assets and other risks are insured through the Queensland Government Insurance Fund, premiums being paid on a risk assessment basis. In addition, the department pays premiums to Workcover Queensland in respect of its obligations for employee compensation.

z) Services received free of charge or for nominal value

Contributions of services are recognised only if the services would have been purchased if they had not been donated and their fair value can be measured reliably. Where this is the case, an equal amount is recognised as revenue and an expense.

aa) Contributed equity

Non-reciprocal transfers of assets and liabilities between wholly-owned Queensland State Public Sector entities as a result of machinery-of-government changes are adjusted to Contributed Equity in accordance with Interpretation 1038 *Contributions by Owners Made to Wholly Owned Public Sector Entities*. Appropriations for equity adjustments are similarly designated.

ab) Issuance of financial statements

The financial statements are authorised for issue by the Director-General and Chief Finance Officer at the date of signing the Management Certificate.

ac) Accounting estimates and judgements

The preparation of financial statements necessarily requires the determination and use of certain critical accounting estimates, assumptions, and management judgements that have the potential to cause a material adjustment to the carrying amounts of assets and liabilities within the next financial year. Such estimates, judgements and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in future periods as relevant.

Estimates and assumptions that have a potential significant effect are outlined in the following financial statement notes:

- Valuation of property, plant and equipment note 22
- Contingencies note 32
- Impairment notes 12, 17, 21 and 22

The Australian Government passed its *Clean Energy Act* in November 2011 which resulted in the introduction of a price on carbon emissions made by Australian businesses from 1 July 2012.

The flexible market-based price phase of the carbon pricing mechanism will commence on 1 July 2015. It will be preceded by a three-year period during which the price of permits will be fixed at \$23 per tonne of carbon dioxide equivalent in year one, \$24.15 in year two and \$25.40 in year three.

Section 4.3.4 of Queensland Treasury and Trade's report on 'Carbon Price Impacts for Queensland' dated August 2011 indicates that, for non-residential construction activities, costs may increase by between 0.7 per cent and 0.8 per cent over the period 2012-13 to 2015-16.

On this basis and other information available, the introduction of the carbon pricing mechanism is not expected to have a significant impact on the department's critical accounting estimates, assumptions and management judgements.

ad) Rounding and comparatives

Amounts included in the financial statements are in Australian dollars and have been rounded to the nearest \$1,000 or, where that amount is \$500 or less, to zero, unless disclosure of the full amount is specifically required.

Comparative information has been restated where necessary to be consistent with disclosures in the current reporting period (refer note 39).

ae) New and Revised Accounting Standards

The department did not voluntarily change any of its accounting policies during 2012-13. Australian Accounting Standard changes applicable for the first time for 2012-13 have had minimal effect on the department's financial statements, as explained below.

AASB 2011-9 Amendments to Australian Accounting Standards – Presentation of Items of Other Comprehensive Income [AASB 1, 5, 7, 101, 112, 120, 121, 132, 133, 134, 1039 & 1049] became effective from reporting periods beginning on or after 1 July 2012. The only impact for the department is that, in the Statement of Comprehensive Income, items within the 'Other Comprehensive Income' section are now presented in different subsections, according to whether or not they are subsequently classifiable to the operating result. Whether subsequent reclassification is possible depends on the requirements or criteria in the accounting standard/interpretation that relates to the item concerned.

The department is not permitted to early adopt a new or amended accounting standard ahead of the specified commencement date unless approval is obtained from Queensland Treasury and Trade. Consequently, the department has not applied any Australian Accounting Standards and Interpretations that have been issued but are not yet effective. The department applies standards and interpretations in accordance with their respective commencement dates.

At the date of authorisation of the financial report, the expected impacts of new or amended Australian Accounting Standards with future commencement dates are as set out below.

AASB 13 Fair Value Measurement applies from reporting periods beginning on or after 1 January 2013. AASB 13 sets out a new definition of 'fair value' as well as new principles to be applied when determining the fair value of assets and liabilities. The new requirements will apply to all of the department's assets and liabilities (excluding leases) that are measured and/or disclosed at fair value or another measurement based on fair value. The potential impacts of AASB 13 relate to the fair value measurement methodologies used and financial statement disclosures made in respect of such assets and liabilities.

The department has commenced reviewing its fair value methodologies (including instructions to valuers, data used and assumptions made) for all items of property, plant and equipment measured at fair value to determine whether those methodologies comply with AASB 13. To the extent that the methodologies don't comply, changes will be necessary. While the department is yet to complete this review, no substantial changes are anticipated, based on the fair value methodologies presently used. Therefore, at this stage, no consequential material impacts are expected for the department's property, plant and equipment as from 2013-14.

AASB 13 will require an increased amount of information to be disclosed in relation to fair value measurements for both assets and liabilities. To the extent that any fair value measurement for an asset or liability uses data that is not 'observable' outside the department, the amount of information to be disclosed will be relatively greater.

A revised version of AASB 119 *Employee Benefits* applies from reporting periods beginning on or after 1 January 2013. The revised AASB 119 is generally to be applied retrospectively. Given the department's circumstances, the only implications for the department are that the revised standard clarifies the concept of 'termination benefits', and the recognition criteria for liabilities for termination benefits will be different. If termination benefits meet the timeframe criterion for 'short-term employee benefits', they will be measured according to the AASB 119 requirements for 'otherwise, termination benefits will need to be measured according to the AASB 119 requirements for 'other long-term employee benefits'. Under the revised standard, the recognition and measurement of employer obligations for 'other long-term employee benefits' will need to be accounted for according to most of the requirements for defined benefit plans.

The revised AASB 119 includes changed criteria for accounting for employee benefits as 'short-term employee benefits'. However, as the department is a member of the Queensland Government central schemes for annual leave and long service leave, this change in criteria has no impact on the department's financial statements as the employer liability is held by the central scheme. The revised AASB 119 also includes changed requirements for the measurement of employer liabilities/assets arising from defined benefit plans, and the measurement and presentation of changes in such liabilities/assets. The department makes employer superannuation contributions only to the QSuper defined benefit plan, and the corresponding QSuper employer benefit obligation is held by the State. Therefore, those changes to AASB 119 will have no impact on the department.

ae) New and Revised Accounting Standards (continued)

AASB 1053 Application of Tiers of Australian Accounting Standards applies as from reporting periods beginning on or after 1 July 2013. AASB 1053 establishes a differential reporting framework for those entities that prepare general purpose financial statements, consisting of two Tiers of reporting requirements – Australian Accounting Standards (commonly referred to as 'Tier 1'), and Australian Accounting Standards – Reduced Disclosure Requirements (commonly referred to as 'Tier 2'). Tier 1 requirements comprise the full range of AASB recognition, measurement, presentation and disclosure requirements that are currently applicable to reporting entities in Australia. The only difference between the Tier 1 and Tier 2 requirements is that Tier 2 requires fewer disclosures than Tier 1.

Details of which disclosures in standards and interpretations are not required under Tier 2 reporting are set out in amending standards AASB 2010-2, AASB 2011-2, AASB 2011-6, AASB 2011-11, AASB 2012-1, AASB 2012-7 and AASB 2012-11 (which also apply from reporting periods beginning on or after 1 July 2013). However, Queensland Treasury and Trade's Financial Reporting Requirements effectively do not allow application of AASB 2011-6 in respect of controlled entities, associates or interests in jointly controlled entities.

Pursuant to AASB 1053, public sector entities like the department may adopt Tier 2 requirements for their general purpose financial statements. However, AASB 1053 acknowledges the power of a regulator to require application of the Tier 1 requirements. In the case of the department, Queensland Treasury and Trade is the regulator. Queensland Treasury and Trade has advised that its policy decision is to require adoption of Tier 1 reporting by all Queensland Government departments (including Department of Science, Information Technology, Innovation and the Arts) and statutory bodies that are consolidated into the whole-of-government financial statements. Therefore, the release of AASB 1053 and associated amending standards will have no impact on the department.

The following new and revised standards apply as from reporting periods beginning on or after 1 January 2014 –

- · AASB 10 Consolidated Financial Statements;
- AASB 11 Joint Arrangements;
- AASB 12 Disclosure of Interests in Other Entities;
- AASB 127 (revised) Separate Financial Statements:
- AASB 128 (revised) Investments in Associates and Joint Ventures; and
- AASB 2011-7 Amendments to Australian Accounting Standards arising from the Consolidation and Joint Arrangements Standards [AASB 1, 2, 3, 5, 7, 9, 2009-11, 101, 107, 112, 118, 121, 124, 132, 133, 136, 138, 139, 1023 & 1038 and Interpretations 5, 9, 16 & 17].

The AASB is planning to amend AASB 10. Such amendments are expected to clarify how the IASB's principles about control of entities should be applied by not-for-profit entities in an Australian context. Hence, the department is not yet in a position to reliably determine the future implications of these new and revised standards for the department's financial statements.

AASB 10 redefines and clarifies the concept of control of another entity, and is the basis for determining which entities should be consolidated into an entity's financial statements. Therefore, once the AASB finalises its not-for-profit amendments to AASB 10, the department will need to reassess the nature of its relationships with other entities, including entities that aren't currently consolidated.

AASB 11 deals with the concept of joint control and sets out new principles for determining the type of joint arrangement that exists, which in turn dictates the accounting treatment. The new categories of joint arrangements under AASB 11 are more aligned to the actual rights and obligations of the parties to the arrangement. Subject to any not-for-profit amendments to be made to AASB 11, the department will need to assess the nature of any arrangements with other entities to determine whether a joint arrangement exists in terms of AASB 11. If a joint arrangement does exist, the department will need to follow the relevant accounting treatment specified in either AASB 11 or the revised AASB 128, depending on the nature of the joint arrangement.

AASB 1055 Budgetary Reporting applies from reporting periods beginning on or after 1 July 2014. From that date, based on what is currently published in the Queensland Government's Budgetary Service Delivery Statements, this means the department will need to include in these financial statements the original budgeted statements for the Statement of Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity, and Statement of Cash Flows. These budgeted statements will need to be presented consistently with the corresponding (actuals) financial statements, and will be accompanied by explanations of major variances between the actual amounts and the corresponding budgeted financial statement.

ae) New and Revised Accounting Standards (continued)

In addition, based on what is currently published in the Queensland Government's Service Delivery Statements, the department will need to include in these financial statements the original budgeted information for major classes of administered income and expenses, and major classes of administered assets and liabilities. This budgeted information will need to be presented consistently with the corresponding (actuals) administered information, and will be accompanied by explanations of major variances between the actual amounts and the corresponding budgeted financial information.

AASB 9 Financial Instruments (December 2010) and AASB 2010-7 Amendments to Australian Accounting Standards arising from AASB 9 (December 2010) [AASB 1, 3, 4, 5, 7, 101, 102, 108, 112, 118, 120, 121, 127, 128,131, 132, 136, 137, 139, 1023 & 1038 and Interpretations 2, 5, 10, 12, 19 & 127] become effective from reporting periods beginning on or after 1 January 2015. The main impacts of these standards on the department are that they will change the requirements for the classification, measurement and disclosures associated with the department's financial assets. Under the new requirements, financial assets will be more simply classified according to whether they are measured at amortised cost or fair value. Pursuant to AASB 9, financial assets can only be measured at amortised cost if two conditions are met. One of these conditions is that the asset must be held within a business model whose objective is to hold assets in order to collect contractual cash flows. The other condition is that the contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

The department has commenced reviewing the measurement of its financial assets against the new AASB 9 classification and measurement requirements. However, as the classification of financial assets at the date of initial application of AASB 9 will depend on the facts and circumstances existing at that date, the department's conclusions will not be confirmed until closer to that time. At this stage, and assuming no change in the types of transactions the department enters into, it is not expected that any of the department's financial assets will meet the criteria in AASB 9 to be measured at amortised cost. Therefore, as from the 2015-16 financial statements, all of the department's financial assets are expected to be required to be measured at fair value, and classified accordingly (instead of the measurement classifications presently used in Notes 1(u) and). The same classification will be used for net gains/losses recognised in the Statement of Comprehensive Income in respect of those financial assets. In the case of the department's current receivables, as they are short-term in nature, the carrying amount is expected to be a reasonable approximation of fair value.

The most significant impact of the new measurement requirements on the department is that loan receivables described in note j and currently recognised at amortised cost will need to be measured at fair value. All loan receivables are initially recognised by the department at fair value and therefore the carrying amount is expected to be a reasonable approximation of fair value. Consequently material adjustments are not expected as a result of the classification and measurement requirements of the new AASB 9 from the 2015-16 financial statements.

The department will not need to restate comparative figures for financial instruments on adopting AASB 9 as from 2015-16. However, changed disclosure requirements will apply from that time. A number of one-off disclosures will be required in the 2015-16 financial statements to explain the impact of adopting AASB 9. Assuming no change in the types of financial instruments that the department enters into, the most significant ongoing disclosure impacts are expected to relate to financial assets held at amortised cost.

All other Australian accounting standards and interpretations with future commencement dates are either not applicable to the department's activities, or have no material impact on the department.

af) Major department services of the department

The identity and purpose of the major departmental services undertaken by the department during the year are as follows:

Science Delivery Services provides a scientific evidence-base to underpin legislative responsibilities across several Queensland Government departments. This scientific evidence-base contributes to Queensland Government policy and planning related to legislation, ensuring that government decision-making is founded on sound, practical science.

In accordance with the Government's commitment, the **Chief Scientist** is to be properly in charge of science policy for the State. Therefore, the Chief Scientist provides leadership in science policy development and implementation, supported by the department, and provides high level, strategic advice to the Queensland Government on the role of science, research and innovation in meeting Queensland's economic challenges.

Innovation and Science Development Services connects business, innovation, science and technology to improve Queensland's productivity growth and create jobs.

Queensland Government ICT Services is a critical government service provider consisting of four business areas — CITEC; Smart Service Queensland; Queensland State Archives and ICT Strategic Procurement.

- CITEC's core business is to deliver consolidated ICT infrastructure services for the Queensland Government, covering data centre, network and infrastructure services and solution integration services. CITEC also delivers information brokerage services through CITEC Confirm.
- Smart Service Queensland's core business is to be the 'one-stop-shop' for Queenslanders to access government agencies and services 24/7/365 via phone, in person or online.
- Queensland State Archives is established under section 21 of the Public Records Act 2002 as the state's
 archives and records management authority and is the custodian of the state's largest and most significant
 documentary heritage collection.
- The ICT Strategic Procurement unit was established to become the Queensland Government Centre of Excellence in ICT procurement matters. The group is responsible for the preparation and management of contracts, and other arrangements that support the implementation of ICT strategies.

Assets, liabilities, revenue and expenses reliably attributed to ICT Strategic Procurement for the period from 1 July 2012 to 30 June 2013 are not separately disclosed within the Statement of Comprehensive Income by Major Departmental Services and Statement of Assets and Liabilities by Major Departmental Services as the balances are not considered material. These balances are included within the Queensland Government Chief Information Office Major Departmental Services disclosure.

Queensland Shared Services (QSS) as the rest-of-Government shared service provider facilitates a range of corporate services.

These services include finance, procurement, human resource (HR) management, facilities management and mail support services to the majority of Queensland Government agencies (excluding Queensland Health (QH) and the Department of Education, Training and Employment (DETE)) and statutory authorities.

Arts Queensland is building a strong arts and cultural sector for Queensland by advising and supporting the Minister for the Arts in setting the Government's strategic policy direction for arts and culture.

The **Corporate Administration Agency** provides corporate services including HR consultancy, payroll and recruitment, financial management, procurement and information management for the Arts and Culture Services and its statutory bodies.

The Queensland Government Chief Information Office (QGCIO) provides unbiased, independent quality advice to the Minister for Science, Information Technology, Innovation and the Arts on Information and Communication Technology (ICT) issues from a whole-of-government perspective. As at 30 June 2013 the Director-General is acting in the role of the Queensland Government Chief Information Officer.

af) Major department services of the department (continued)

Machinery-of-government changes

Queensland Health business applications were transferred from the Department of Science, Information Technology, Innovation and the Arts to Queensland Health as a consequence of a machinery-of-government change with effect 17 December 2012 as detailed in the Departmental Arrangements Notice (No. 4) 2012.

As a result of this change, assets to the value of \$42.115 million, comprising intangible software assets valued at \$41.248 million, property plant and equipment of \$0.014 million and cash assets of \$0.853 million were transferred to Queensland Health.

No liabilities were transferred.

The decrease in assets of \$42.115 million has been accounted for as a decrease in contributed equity as disclosed in the Statement of Changes in Equity

	2013 \$'000	2012 \$'000
2. Reconciliation of payments from consolidated fund to departmental services revenue recognised in Statement of Comprehensive Income		
Budgeted department service appropriation Transfers from/(to) other departments – redistribution of public business	382,639	-
Former Department of Employment, Economic Development and Innovation	-	94,252
Former Department of Public Works	-	13,254
Former Department of Environment and Resource Management	-	15,688
Department of the Premier and Cabinet	-	37,911
Transfers from/(to) other headings – Variation in headings Less: Lapsed appropriations	(04.050)	(31,286)
Total departmental services receipts	(91,850)	(39,768) 90,051
Total departmental services receipts	290,789	90,051
Plus: Opening balance of departmental services revenue payable	(2,980)	2,618
Plus: Opening balance of departmental services revenue receivable	34,576	2,980
Departmental services revenue recognised in Statement of Comprehensive Income	322,385	95,649
Reconciliation of payments from consolidated fund to equity adjustment recognised in contributed equity		
Budgeted equity adjustment appropriation Transfers from/(to) other departments – redistribution of public business	(67,740)	-
Former Department of Employment, Economic Development and Innovation	_	(10,471)
Former Department of Public Works	_	2,537
Department of the Premier and Cabinet	_	(8,875)
Transfers from/(to) other headings – Variation in headings	_	32,473
Less: Lapsed equity adjustment	(7,261)	-
Equity adjustment receipts	(75,001)	15,664
Local Clasing balance of equity payable	-	(16,330)
Less: Closing balance of equity payable Plus: Closing balance of equity payable	16,330	_
Plus: Closing balance of equity payable Plus: Closing balance of equity receivable	646	_
Equity adjustment recognised in contributed equity	(58,025)	(666)
	(,)	(/

3. User charges	2013 \$'000	2012 \$'000
Information, communication and technology services	175,170	33,420
Services rendered by shared service providers	215,856	48,263
Other	25,840	3,304
Total	416,866	84,987
4. Grants and other contributions	21.112	
Queensland Government grants and contributions*	21,443	2,850
Commonwealth grants and contributions*	2,355	1,075
Industry grants and contributions*	3,715	578
Assets received at below fair value	556	3,636
Services received at below fair value	200	2,395
Other	846	380
Total	29,115	10,914

*Included in the grants and contributions are non-reciprocal grants funded by the Commonwealth and State Government, and other external bodies for a range of grant purposes. These monies have been recognised as revenue in their entirety upon receipt as the agreements do not specify sufficient conditions to qualify as reciprocal. As at 30 June 2013, \$16.849 million of all grant funding received by the department since establishment 1 May 2012 to 30 June 2013 remained unspent, although the department expects to fully comply with the conditions of the grant, and so does not expect to recognise a liability in the future.

5. Other revenue

Interest revenue	2,086	1,127
Procurement commissions	605	202
Insurance compensation from loss of property	5	-
Funding for voluntary redundancy payments	8,240	-
Reversal of impairment loss*	188	-
Recognition of prior period assets	9	-
Miscellaneous revenue	3,676	(39)
Total	14,809	1,290

^{*}Impairment expenditure recognised during the 2012 Financial Year of \$0.188 million in respect to intangible assets has been reversed following the redeployment and sale of assets previously determined as impaired during the 2013 Financial Year.

6. Gains

Gain on sale of property, plant and equipment	191	-
Total	191	-
Refer also note 22.		

7. Employee expenses	2013 \$'000	2012 \$'000
Employee benefits		
Wages and salaries	232,375	45,970
Annual leave levy *	22,838	4,403
Employer superannuation contributions *	31,109	5,543
Long service leave levy *	5,110	1,023
Voluntary redundancy payments**	17,576	-
Voluntary separation payments***	-	151
Other employee benefits	-	22
Total employee benefits	309,008	57,112
Employee related expenses:		
Workers' compensation premium *	1,038	221
Payroll tax *	14,345	2,719
Other employee related expenses	1,976	539
Total employee related expenses	17,359	3,479
Total employee expenses	326,367	60,591
* Defends note 4/3	-	

^{*} Refer to note 1(v).

The number of employees as at 30 June, including both full-time employees and part-time employees, measured on a full-time equivalent basis (reflecting Minimum Obligatory Human Resource Information (MOHRI)) is:

	2013	2012
Number of employees:	3.065	3,659

^{**}A voluntary redundancy program was implemented within the Department during 2012-2013. 251 employees received redundancy packages and total severance and incentive payments made under this program was \$17,575,539. The obligations under this program will be settled by 27 September 2013 and all severance and incentive components of these redundancy packages were funded by the Queensland Government.

^{***} The department's commercialised business unit, CITEC paid voluntary separation payments under its voluntary separation program during 1 May 2012 to 30 June 2012. The obligations under this program were settled by 30 June 2012 and were funded internally.

8. Key management personnel and remuneration

a) Key management personnel

The following details for key management personnel include those positions that had authority and responsibility for planning, directing and controlling the activities of the department during 2012-13. Further information on these positions can be found in the body of the Annual Report under the section relating to Executive Management.

		Current Incumben	ts
Position	Responsibilities	Contract classification and appointment authority	Date appointed to position (Date resigned from position)
Director-General	The Director-General is responsible for the efficient, effective and economic administration of the department.	CEO3.3 Chief Executive Contract (s92 Public Service Act 2008)	3 April 2012 to 12 April 2013
		CEO3.3 Common Law Contract (s94 Public Service Act 2008)	Acting from 15 April 2013
Queensland Government Chief Information Officer*	The Queensland Government Chief Information Officer is responsible for ICT governance, investment assurance, information systems and information technology strategy, policy and standards, and the Queensland Government Enterprise Architecture.	CEO3.6 Section 122 Contract (s119-s122 Public Service Act 2008)	3 April 2012 to 20 May 2013
Queensland Chief Scientist	The Queensland Chief Scientist is responsible for providing high-level, strategic advice to the Queensland Government on the role of science, research and innovation in achieving the Government's priorities.	CEO1 Section 122 Contract (s119-s122 Public Service Act 2008)	3 April 2012
Deputy Director- General, Government ICT Division	The Deputy Director-General, Government ICT Division is responsible for information and communication technology service delivery within the Queensland Government.	SES4.2 Section 122 Contract (s119-s122 Public Service Act 2008)	3 April 2012
Assistant Director- General, Corporate and Shared Services Division	The Assistant Director-General, Shared Services Division is responsible for ensuring high quality, integrated service delivery to Government in corporate service and procurement.	SES3.5 Senior Executive Contract (s110 Public Service Act 2008)	1 July 2012

		Current Incumbents		
Position	Responsibilities	Contract classification and appointment authority	Date appointed to position (Date resigned from position)	
Assistant Director- General, Science Delivery Division	The Assistant Director-General, Science Delivery Division is responsible for improving the use of science to inform policy and decision-making both within the department and elsewhere in Government and the community.	SES3.1 Senior Executive Contract (s110 Public Service Act 2008)	3 April 2012	
Deputy Director- General, Innovation and Science Development Division	The Deputy Director-General, Innovation and Science Development Division is responsible for connecting business, innovation, science and technology to improve Queensland's productivity growth and job creation.	SES4.1 Senior Executive Contract (s110 Public Service Act 2008)	3 April 2012	
Deputy Director- General, Arts Division	The Deputy Director-General, Arts Division is responsible for strengthening Queensland's arts and cultural sector by promoting a diverse and dynamic creative culture, supporting partnerships and collaboration, and capitalising on Queensland's unique strengths and characteristics.	SES4.1 Senior Executive Contract (s112 Public Service Act 2008)	Acting from 21 January 2013	
Chief Finance Officer	The Chief Finance Officer is responsible for providing overall stewardship of the department's finances and assuring tight financial integration and accountability to enable the department to meet corporate governance and statutory compliance requirements.	SES2.5 Section 122 Contract (s119-s122 Public Service Act 2008)	Acting 1 July 2012	
Portfolio Manager, One Network	The Portfolio Manager, One Network is responsible for establishing a single logical network across the Queensland Government, establishing cloud and identity management environments, implementing object-based security, and realigning workforce capability.	CEO3.6 Section 122 Contract (s119-s122 Public Service Act 2008)	21 May 2013	

^{*} The Director-General undertook the role of Queensland Government Chief Information Officer from 21 May 2013.

b) Remuneration

Remuneration policy for the department's key management personnel is set by the Queensland Public Service Commission as provided for under the *Public Service Act 2008*. The remuneration and other terms of employment for the key management personnel are specified in employment contracts. The contracts provide for the provision of other benefits including motor vehicles but do not provide for the provision of performance-related cash bonuses.

b) Remuneration (continued)

For the 2012-13 year, remuneration of key management personnel increased by 2.2% in accordance with government policy, other than for the Queensland Chief Scientist who received a \$2,000 per annum superannuable salary increase as part of a contract variation. Remuneration packages for key management personnel comprise the following components:

- Short term employee benefits which include:
 - Base consisting of base salary, allowances and leave entitlements expensed for the entire year or for that part of the year during which the employee occupied the specified position.
 - Non-monetary benefits consisting of provision of vehicle together with fringe benefits tax applicable to the benefit.
- Long term employee benefits include amounts expensed in respect of long service leave.
- Post-employment benefits include amounts expensed in respect of employer superannuation obligations.
- Redundancy payments are not provided for within individual contracts of employment. Contracts of employment provide only for notice periods or payment in lieu of notice on termination, regardless of the reason for termination.
- Performance bonuses are not paid under the contracts in place.

Total fixed remuneration is calculated on a 'total cost' basis and includes the base and non-monetary benefits, long term employee benefits and post-employment benefits.

1 July 2012 to 30 June 2013	Emp	t Term loyee efits	Long Term Employee Benefits	Post- Employment Benefits	Termination Benefits	Total Remuneration
Position (date resigned or appointed if applicable)	Base \$'ooo	Non- Monetary Benefits \$'000	\$'000	\$'000	\$'000	\$'000
Director-General (1) (resigned 12 April 2013)	282	29	7	37	-	355
Director-General (2) (appointed 15 April 2013)	81	-	2	9	-	92
Queensland Government Chief Information Officer (resigned 20 May 2013)	301	-	9	36	-	346
Queensland Government Chief Scientist	298	-	7	34	-	339
Deputy Director-General, Government ICT Division	201	34	8	25	-	268
Assistant Director-General, Shared Services Division	186	30	7	23	-	246
Assistant Director- General, Science Delivery Division	166	24	4	19	-	213
Deputy Director-General, Innovation and Science Development Division	218	-	5	24	-	247

1 July 2012 to 30 June 2013	Emp	Term loyee efits	Long Term Employee Benefits	Post- Employment Benefits	Termination Benefits	Total Remuneration
Position (date resigned or appointed if applicable)	Base \$'ooo	Non- Monetary Benefits \$'000	\$'000	\$'000	\$'000	\$'000
Deputy Director-General, Arts Division (acting 21 January 2013 to 3 May 2013)	93	-	2	8	-	103
Chief Finance Officer	159	30	4	18	-	211
Portfolio Manager, One Network	40	-	-	5	-	45
Total Remuneration	2,025	147	55	238	-	2,465

1 May 2012 to 30 June 2012*	Short Empl Bend	oyee	Long Term Employee Benefits	Post- Employment Benefits	Termination Benefits	Total Remuneration
Position	Base \$'000	Non- Monetary Benefits \$'000	\$'000	\$'000	\$'000	\$'000
Director-General	55	5	1	7	-	68
Queensland Government Chief Information Officer	53	5	1	7	-	66
Queensland Government Chief Scientist	45	4	1	6	-	56
Deputy Director-General Government ICT Division	33	4	1	4	-	42
Assistant Director- General, Corporate and Shared Services Division	30	4	1	4	-	39
Chief Finance Officer	23	3	1	3	-	30
Assistant Director- General, Science Delivery Division	25	3	1	3	-	32
Deputy Director-General, Innovation and Science Development Division	40	5	1	7	-	53
Deputy Director-General, Arts Division	35	-	1	4	243	283
Total Remuneration	339	33	9	45	243	669

^{*}The Department of Science, Information Technology, Innovation and the Arts was created on 3 April 2012, these financial statements include comparative transactions from 1 May 2012 to 30 June 2012 pursuant to section 80(2) of the *Financial Accountability Act 2009*.

	2013 \$'000	2012 \$'000
9. Supplies and services		
Information, communication and technology service delivery expense	138,307	29,212
Arts and culture service delivery expense	31,892	6,469
Science and innovation related service delivery expense	22,616	5,268
Shared service provider delivery expense	57,477 559	17,502
Bank fees and charges Other	7,822	75 1,861
Total	258,673	60,387
10. Grants and subsidies		
Arts and culture	39,899	11,202
Science and innovation	62,670	37,262
Information, communication and technology	1,357	462
Other grants Total	409 104,335	310 49,236
11. Depreciation and amortisation Depreciation and amortisation were incurred in respect of: Buildings Infrastructure assets Plant and equipment Software purchased Software internally generated	37,093 270 16,827 798 12,863	6,381 50 3,559 177 2,822
Total	67,851	12,989
Depreciation expense on buildings decreased by \$0.594 million during the 2013 frevaluations as at the end of the previous reporting period. The approximate decramortisation expense as a result of the re-assessment of the useful lives of depreciation period was: Intangibles	ease in depreciation	and
Plant and equipment	169	1,653
12. Impairment losses		
Intangible assets	23,851	19,079
Property, Plant and Equipment	14	-
Impairment losses on prepaid assets Impairment losses on trade receivables	(234)	205 359
Total	23,631	19,643
	-0,001	10,040

Refer to notes 17,21 and 22 for details of the recognised impairment loss.

Notes to and forming part of the financial statements 2012–13

	2013 \$'000	2012 \$'000
13. Revaluation decrement		
Buildings		13,214
Total	-	13,214

The asset revaluation surplus represents the net effect of upwards and downwards revaluations of assets to fair value. The decrement, not being a reversal of a previous revaluation increment in respect of the same class of assets, has been recognised as an expense in the Statement of Comprehensive Income. Refer Note 22.

14. Finance/borrowing costs

Interest expense	1,380	284
Finance charges relating to finance leases	11	9
Finance charges relating to promissory note	38	-
Administration charges	99	4
Total	1,528	297

The department does not capitalise finance/borrowing costs. Refer to note 1(x) for further information. Interest expense and finance charges relate to the Department's borrowing, finance lease and promissory notes facilities, refer note 24.

15. Other expenses

10161	10,004	10,002
Total	19,864	10,332
Other	1	53
Services received free of charge	-	2,395
Performance penalties	-	39
Donation/gift	1	-
Public moneys	-	4
Losses:		
Write-down of inventory	-	35
Write-down of assets	-	90
Losses from disposal of non-current assets	1,317	47
External audit fees ***	2,465	40
Bad debts written off	179	13
Insurance premiums – Other **	419	83
Insurance premiums – QGIF	1,008	92
Loan – fair value adjustment *	14,474	7,441

^{*} The department provides loans to universities and research institutions under the Innovation Building Fund. These loans have been adjusted to fair value as calculated by Queensland Treasury Corporation as at 30 June 2013

^{**} The Under Treasurer's approval has been obtained for entering into the insurance contracts.

^{***} Total audit fees paid to the Queensland Audit Office relating to the 2012-13 financial statements are estimated to be \$1,585,000 (1 May 2012 to 30 June 2012: \$170,000). There are no non-audit services included in this amount.

	2013 \$'000	2012 \$'000
16. Cash and cash equivalents		
Imprest accounts	40	50
Cash at bank	68,837	140,749
Total	68,877	140,799

CITEC continues to earn interest on its deposits with the Commonwealth Bank. Interest earned on cash held with the Commonwealth Bank earned between 2.54% to 2.05% in 2012-13 (3.26% between 1 May 2012 and 30 June 2012).

All other departmental bank accounts grouped within the whole-of-government set-off arrangement with the Queensland Treasury Corporation do not earn interest on surplus funds. Interest earned on the aggregate set-off arrangement balances accrues to the Consolidated Fund.

17. Receivables

Total	34,643	20,722
Loan receivable**	34,643	20,722
Non-current		
Total	105,308	67,854
Other	7,190	2,166
Loans receivable	5,526	8,413
Interest receivable	76	156
Accrued revenue	11,900	15,102
Equity injection receivable	646	2,900
Long service leave reimbursements Departmental services revenue receivable	2,034 34,576	526 2,980
Annual leave reimbursements	5,356	5,080
	5.050	5 000
Net GST	1,077	-
GST payable	(2,981)	-
GST receivable	4,058	-
Net advances	29	43
Less: Allowance for impairment loss*	(200)	(200)
Advances	229	243
Net trade deptors	36,898	33,388
Less: Allowance for impairment loss* Net trade debtors	(127)	(802)
Trade debtors	37,025	34,190
Current		

^{*}Refer to Note 34 Financial instruments (Credit risk exposure) for an analysis of movements in the allowance for impairment loss.

^{**}This amount includes loans of \$33.712 million (2012: \$20.622 million) at fair value provided under the Innovation Building Fund with a face value of \$114.975 million (\$76.007 million).

	2013	2012
	\$'000	\$'000
18. Inventories		
Work in progress	13	_
Supplies and consumables – at cost	27	9
Total	40	9
19. Tax Assets		
Non-current		
Deferred tax asset	683	10,209
Total =	683	10,209
20. Other assets		
Current		
Prepayments	12,646	15,377
Less: Allowance for impairment loss	-	(205)
Total	12,646	15,172
Non-current Prepayments	1,123	1,851
Total	1,123	1,851
21. Intangible assets		
Software purchased:		
At cost	63,288	147,753
Less: Accumulated amortisation	(61,656)	(141,102)
Less: Accumulated impairment losses Total	(120) 1,512	(4,342)
Total	1,512	2,309
Software internally generated:		
At cost	179,864	258,242
Less: Accumulated amortisation Less: Accumulated impairment losses	(92,143) (45,629)	(108,063) (36,634)
Less. Accumulated impairment losses	(43,029)	(30,034)
Total	42,092	113,545
Intangible assets under development (work-in-progress)		
At cost	2,249	3,805
Total	45,853	119,659

21. Intangible assets (continued)

Reconciliations

Reconciliations of the carrying amount for each class of intangible assets are set out below:

	Software p	ourchased	Software intern	nally generated
Intangible assets reconciliation	2013 \$'000		2013 \$'000	
Carrying value at 1 July*	2,309	-	113,545	-
Acquisitions	166	693	484	-
Acquisitions through internal development	-	-	-	273
Acquisitions through restructuring	-	6,135	-	130,912
Disposals	(233)	-	(148)	(311)
Disposal through restructuring	-	-	(41,246)	-
Impairment losses recognised in operating surplus/(deficit)**	(120)	(4,342)	(23,731)	(14,736)
Impairment losses reversed in operating surplus/(deficit)**	187	-	-	-
Transfers between classes	-	-	6,051	229
Amortisation***	(797)	(177)	(12,863)	(2,822)
Carrying amount at 30 June	1,512	2,309	42,092	113,545

	Intangibles under development at cost		Total	
Intangible assets reconciliation	2013 \$'000	2012* \$'000	2013 \$'000	2012* \$'000
Carrying value at 1 July*	3,805	-	119,659	-
Acquisitions	-	-	650	693
Acquisitions through internal development	4,501	321	4,501	594
Acquisitions through restructuring	-	3,713	-	140,760
Disposals	-	-	(381)	(311)
Disposals through restructuring	-	-	(41,246)	-
Impairment losses recognised in operating surplus/(deficit)**	-	-	(23,851)	(19,078)
Impairment losses reversed in operating surplus/(deficit)**	-	-	187	-
Transfers between classes	(6,057)	(229)	(6)	-
Amortisation***	-	-	(13,660)	(2,999)
Carrying amount at 30 June	2,249	3,805	45,853	119,659

^{*}The Department of Science, Information Technology, Innovation and the Arts was created on 3 April 2012, these financial statements include comparative transactions from 1 May 2012 to 30 June 2012 pursuant to section 80(2) of the *Financial Accountability Act 2009*.

^{**}Impairment losses are shown as separate line items in the Statement of Comprehensive Income.

***Amortisation of intangible assets is included in the line item "Depreciation and Amortisation in the Statement of Comprehensive Income"

21. Intangible assets (continued)

The original cost of fully amortised intangible assets still in use with a written down value of nil is \$57.778 million. The majority of these assets relate to legacy computer software held by Queensland Shared Services pending review or replacement.

Impairment losses of \$23.610 million were recognised during the 2012-13 Financial Year as a result of the transition of the former Department of Housing from the Queensland Shared Services ECC5 HR System and the transition expected to occur by September 2013 of the Department of Education, Training and Employment (DETE) from the Queensland Shared Services ECC5 Finance System to a purpose built DETE financial system. The carrying value of the ICT system assets has been reduced and an equal impairment loss recognised, to reflect declining demand associated with the use of these systems and reduction in economic benefits expected to be recovered by the department through the continuing use of the systems over their remaining useful life.

In respect to the comparative year, the recognised impairment loss is \$19.078 million. The impairment loss is due mainly to the discontinuation of the Identity, Directory and Email Service (IDES) within CITEC and the associated impairment of the IDES related capital asset base. A further impairment loss of \$0.119 million has been recognised during the 2012-13 financial year following final technical evaluation of the remaining IDES asset base and the determination that the carrying value of those remaining assets is unlikely to be recovered through use or sale.

On 20 December 2012, the Governor in Council approved the transfer of responsibility for the Queensland Health business applications from the Department to Queensland Health effective 17 December 2012, as detailed in Departmental Arrangements Notice (No 4) 2012. ICT Software assets with a carrying value of \$41.248 million were transferred from the Department to Queensland Health under this arrangement during the 2012-2013 Financial Year. Refer note 1(af).

22. Property, plant and equipment	2013 \$'000	2012 \$'000
Land:		
At fair value	212,895	212,891
Total	212,895	212,891
Buildings:		
At fair value	917,398	912,275
Less: Accumulated depreciation	(445,642)	(408,672)
Total	471,756	503,603
Heritage and cultural assets:		
At fair value	98	98
Less: Accumulated depreciation	-	-
Total	98	98

	2013 \$'000	2012 \$'000
Plant and equipment:	\$ 000	\$ 000
At cost	164,039	167,986
Less: Accumulated depreciation	(93,150)	(84,267)
Less: Accumulated impairment loss	(14)	-
Total	70,875	83,719
Infrastructure:		
At fair value	13,295	13,624
Less: Accumulated depreciation	(3,856)	(3,738)
Total	9,439	9,886
Capital work-in-progress:		
At cost	6,560	10,651
Total	771,623	820,848

Reconciliations

Reconciliations of the carrying amount for each class of property, plant and equipment are set out below:

		Land	:	Buildings	Heritage and cultural	assets
Property, plant and equipment reconciliation	2013 \$'000	2012* \$'000	2013 \$'000		2013 \$'000	
Carrying amount at 1 July*	212,891	-	503,603	-	98	-
Acquisitions through restructuring	-	202,972	-	511,254	-	98
Revaluation increments/(decrements)	-	9,919	-	(13,111)	-	-
Acquisitions	4	-	-	-	-	-
Disposals	-	-	-	-	-	-
Transfers between classes	-	-	5,245	11,840	-	
Depreciation**	-	-	(37,092)	(6,381)	-	
Carrying amount at 30 June	212,895	212,891	471,756	503,603	98	98

	Infrastructure	Infrastructure Assets Plant and equipment		Plant and equipment Capital works in progress		Capital works in progress		
Property, plant and equipment reconciliation	2013 \$'000	2012* \$'000	2013 \$'000	2012* \$'000	2013 \$'000	2012* \$'000	2013 \$'000	
Carrying amount at 1 July*	9,886	-	83,719	-	10,651	-	820,848	-
Acquisitions through restructuring	-	9,878	248	78,042	2,062	23,755	773	825,998
Donations received	-	-	552	-	-	-	552	-
Revaluation increments/(decrements)	-	127	-	-	-	-	-	(3,065)
Acquisitions	-	-	4,012	6,306	673	2,255	6,226	8,561
Disposals	-	-	(1,120)	(647)	(1,464)	-	(2,584)	(646)
Transfers between classes	(177)	(69)	300	3,577	(5,362)	(15,359)	6	(10)
Impairment loss recognised	-	-	(14)	-	-	1	(14)	-
Depreciation**	(270)	(50)	(16,827)	(3,559)	-	-	(54,189)	(9,990)
Other	-	-	5	-	-	_	5	-
Carrying amount at 30 June	9,439	9,886	70,875	83,719	6,560	10,651	771,623	820,848

^{*}The Department of Science, Information Technology, Innovation and the Arts was created on 3 April 2012, these financial statements include comparative transactions from 1 May 2012 to 30 June 2012 pursuant to section 80(2) of the *Financial Accountability Act 2009*.

^{**}Depreciation of property, plant and equipment is included in the line item "Depreciation and Amortisation in the Statement of Comprehensive Income.

The original cost of fully depreciated property, plant and equipment still in use with a written down value of nil is \$22.680 million. The majority of these assets relate to computer hardware held by Queensland Shared Services and CITEC and scientific and related equipment held by Science Delivery Services. This equipment is still being used in the provision of services.

Re-valuation of property, plant and equipment process

To ensure the carrying amounts of the department's land, buildings, infrastructure, heritage and cultural assets reflect their fair value, in accordance with the Department of Treasury and Trade's *Non Current Asset Accounting Policies for the Queensland Public Sector* it is the departments policy to revalue its land, buildings, infrastructure, heritage and cultural assets, and major plant and equipment asset classes on an annual basis.

The annual valuation process for a class of land, buildings, infrastructure, heritage and cultural assets, carried at fair value may incorporate either one or both of the following methodologies:-

- Appraisals undertaken by an independent professional valuer or internal expert.
- Use of appropriate and relevant indices.

All land, buildings, infrastructure, heritage and cultural assets of the department must be re-valued by an independent professional valuer or internal expert at least once every five years.

As detailed in note 1(af) property, plant and equipment assets were transferred to the Department of Science, Information Technology, Innovation and the Arts on 1 May 2012 following machinery-of-government changes. In accordance with Queensland Treasury and Trade's issued Accounting Policy Guideline 9 *Accounting for Contributions by Owners*, equity balances, including asset revaluation surpluses, were not transferred to the Department of Science, Information Technology, Innovation and the Arts.

Consequently any revaluation decrements associated with valuations carried out after the departmental transfer, are recorded as an expense in the Statement of Comprehensive Income, as there are no prior year revaluation reserves against which to record the decrement. Any revaluation increments associated with valuations carried out after the departmental transfer have been used to create a new asset revaluation reserve in the Statement of Financial Position for the department.

Plant and equipment is valued at cost as prescribed in the Department of Treasury and Trade's *Non Current Asset Accounting Policies for the Queensland Public Sector.*

Land

Independent valuations of land are undertaken at the same time as when the related buildings revaluations are performed.

Land controlled by Arts Queensland was due to be officially re-valued at 30 June 2011, but due to the January flood, which caused extensive damage at the Queensland Cultural Precinct, this revaluation was postponed until 30 June 2012. The flood in January 2011 impacted on the ability to perform a market revaluation as there was insufficient market data to ensure an accurate market valuation could be performed.

Arts Queensland appointed the Australian Valuation Office to complete the revaluations for 30 June 2012. Land is valued at market price with reference to sales of large redevelopment sites in inner Brisbane. The result of the 30 June 2012 revaluation of land was a revaluation increment of \$9.9 million, which has been included in a newly created asset revaluation reserve for the department.

Land controlled by Science Delivery Services was previously subject to an independent valuation by the State Valuation Service in October 2010.

Heritage and Cultural Assets

Heritage and cultural assets include works of art. These assets have not been subject to an official revaluation or indexation, as management consider the values to be immaterial.

Buildings

Buildings consist of non-residential properties (major commercial and other commercial properties).

Buildings controlled by Arts Queensland, including the Queensland Cultural Centre were due to be officially revalued at 30 June 2011, but due to the January flood, which caused extensive damage at the Queensland Cultural Precinct, this revaluation was postponed until 30 June 2012. The flood in January 2011 impacted on the ability to perform a market revaluation as there was insufficient market data to ensure an accurate market valuation could be performed.

Arts Queensland appointed the Australian Valuation Office to complete the revaluations for 30 June 2012. Buildings are valued on a written down basis, reflecting current replacement cost, current conditions rating and remaining effective life. The result of the 30 June 2012 revaluation of buildings was a revaluation decrement of \$10.9 million, which has been reflected in the Department's Statement of Comprehensive Income, as there are no prior year revaluations reserves available against which to record the decrement.

Buildings controlled by Science Delivery Services were previously subject to an independent valuation by the State Valuation Service in October 2010.

Infrastructure

Infrastructure controlled by Science Delivery Services includes the Tweed River Entrance Sand Bypassing Project (TRESBP) infrastructure assets. These assets were subject to an independent valuation as at 30 June 2012 by the New South Wales Public Works Department.

Interim valuations

The values of these asset classes have since been indexed annually, and revalued where the movement in the indexation rate is material, to ensure such values materially reflect fair value as at each reporting date Management has assessed the indices provided by the State Valuation Service as appropriate for the department and has endorsed the use of the indices.

	2013 \$'000	2012 \$'000
23. Payables		
Current		
Trade creditors and accruals	91,785	106,900
Grants and subsidies payable	245	796
Payroll tax	805	953
GST payable	-	4,231
Less: GST receivable	-	(4,166)
Net GST payable	-	65
Other	720	424
Total	93,555	109,138

	2013 \$'000	2012 \$'000
24. Other financial liabilities		
Current Finance lease liability Promissory note Queensland Treasury Corporation borrowings	12,274	1,073 688 17,405
Total	12,274	19,166
Non-Current Queensland Treasury Corporation borrowings	9,357	15,467
Total	9,357	15,467

Lease liabilities are effectively secured as the rights to the leased assets revert to the lessor in the event of default. No assets have been pledged as security for the borrowings.

All borrowings are in \$AUD denominated amounts and no interest has been capitalised during the current or comparative reporting period. There have been no defaults or breaches of the loan agreement during the period.

Repayment dates vary from 31 July 2012 to 19 May 2021. The interest rate on borrowings ranges from 4.25% to 8.74%

Interest on finance leases is recognised as an expense as it accrues. No interest has been capitalised during the current or comparative reporting period.

The fair value of the department's borrowings at 30 June, as notified by Queensland Treasury Corporation was \$15.249 million (2012: \$23.729 million). This represents the value of the debt if the department repaid the debt at balance date. As it is the intention of the department to hold its borrowings for their full term, no adjustment provision is made to these accounts.

At 30 June 2013, overdraft facilities with the Commonwealth Bank with limits ranging from nil to \$10 million were in place under the Queensland Treasury and Trade's cash management incentives regime. The facility remained undrawn as at 30 June 2013 and is available for use in the next reporting period. The department's commercialised business unit, CITEC has an overdraft facility with the Queensland Treasury with an approved credit limit of \$5 million. The facility remains undrawn as at 30 June 2013. The current overdraft rate is 6.05% (2012: 7.26%).

25. Accrued employee benefits

Current		
Annual leave levy payable	6,591	6,731
Long service leave levy payable	1,264	1,415
Salaries, wages and other related expenses outstanding	252	515
Other	140	23
Total	8,247	8,684

	2013 \$'000	2012 \$'000
26. Tax liabilities	¥ 333	V 333
Non-current Deferred tax liability	73	73
Total	73	73
27. Other liabilities		
Current		
Unearned revenue	7,041	2,504
Advances	2,130	2,130
Prepaid deposits	908	912
Other	-	537
Total	10,079	6,083
28. Asset revaluation surplus by class		
Balance at 1 July	10,150	-
Increment on revaluation of: Land		9,919
Buildings	-	105
Infrastructure	_	126
Balance at 30 June *	10,150	10,150
•	·	
* Closing balance of asset revaluation surplus by class:		
Land	9,919	9,919
Buildings	105	105
Infrastructure	126	126
Total	10,150	10,150

The asset revaluation surplus represents the net effect of upwards revaluations of assets to fair value. Refer note 22 for further information relating to the departments asset revaluation process.

2013	2012
\$'000	\$'000

29. Reconciliation of operating surplus to net cash from operating activities

a) Reconciliation of cash

Cash at the end of the financial year as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:

Cash and cash equivalents – refer note 16	68,877	140,799
(b) Reconciliation of operating surplus to net cash from operating activities		
Operating result from continuing operations before income tax	(18,883)	(33,849)
Less: Income tax benefit/(expense)	(9,526)	-
	(28,409)	(33,849)
Non-cash items:		
Depreciation and amortisation expense	67,851	12,989
Contributed assets	(14)	(3,454)
Doubtful debts written off or provided for	182	153
Loss on sale or disposal of non-current assets	1,317	47
Gain on sale or disposal of non-current assets	(187)	-
Debt forgiveness on loans	15,487	6,391
Market realisation charge on loan	(4)	-
Fair value and notional interest adjustment on loans	12,944	7,205
Assets and liabilities assumed/relinquished	(133)	(258)
Assets transferred to expense	-	14
Revaluation decrement Impairment losses	23,678	13,214 19,284
impairment iosses	23,076	19,204
Change in assets and liabilities:		
(Increase)/decrease in net receivables	(32,078)	(91,279)
(Increase)/decrease in inventory	(9)	37
(Increase)/decrease in interest receivable	80	(108)
(Increase)/decrease in prepayments	3,135	(4,938)
(Increase)/decrease in deferred tax assets	9,526	-
(Increase)/decrease in other assets	(1,259)	(433)
Increase/(decrease) in unearned revenue	3,798	(791)
Increase/(decrease) in accrued employee benefits	1,044	472
Increase/(decrease) in accounts payable	1,129	148,423
Increase/(decrease) in interest payable	(30)	(99)
Increase/(decrease) in other liabilities	(7,425)	2,360
Increase/(decrease) in GST input tax credits receivable	(1,383)	(2,699)
Increase/(decrease) in GST payable	(965)	461
Net cash from operating activities	68,275	73,142

30. Non-cash financing and investing activities

Assets and liabilities received or donated/transferred by the department and recognised as revenues and expenses as a result of non-reciprocal transfers are recognised in note 4 - Grants and other contributions.

Assets and liabilities received or transferred by the department as a result of machinery-of-government transfers are set out in notes 1(af).

31. Commitments for expenditure

	2013 \$'000	2012 \$'000
a) Finance lease liabilities	V 000	4 000
Lease liabilities recognised in the Statement of Financial Position		
Total current	-	1,073
Total	-	1,073
Commitments under finance leases at reporting date are inclusive of anticipated GST and are payable as follows:		
Not later than one year	-	1,207
Less: Anticipated input tax credits	-	(110)
Less: Future finance charges	-	(24)
Total	-	1,073
b) Non-cancellable operating lease commitments		
Commitments under operating leases at reporting date are inclusive of anticipated GST and are payable as follows:		
Not later than one year	45,301	33,062
Later than one year and not later than five years	45,434	62,345
Later than five years	6,291	16,497
Total	97,026	111,904

Finance leases are entered into as a means of funding the acquisition of certain plant and equipment. Lease payments are fixed.

Operating leases primarily are entered into as a means of acquiring access to office accommodation and storage facilities. For these, rental payments are usually able to be varied based on CPI or conditions detailed in the lease on which contingent rentals are determined. Most leases contain renewal clauses but no purchase options exist in relation to operating leases and no operating leases contain restrictions on financing or other leasing activities. Where such renewal options exist, they are all exercisable at market prices. No leases have escalation clauses other than in the event of payment default.

c) Capital expenditure commitments

Material classes of capital expenditure commitments inclusive of anticipated GST, contracted for at reporting date, but not recognised in the accounts as payable are as follows:

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Total	31,001	18,925
Later than five years	20	19
Later than one year and not later than five years	12,643	1,928
Not later than one year	18,338	16,978

31. Commitments for expenditure (continued)

	2013	2012
	\$'000	\$'000
Construction of the first three constructions of	·	•

d) Grants and subsidies commitments

Grants and subsidies commitments inclusive of anticipated GST, committed to provide at reporting date, but not recognised in the accounts as payable are as follows:

_	a	У	a	bl	е	:	

Total	93,453	107,782
Later than five years	-	-
Later than one year and not later than five years	44,208	41,117
Not later than one year	49,245	66,665

e) Other expenditure commitments

Other expenditure commitments inclusive of anticipated GST but not recognised in the accounts are as follows:

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Not later than one year	40,840	72,544
Later than one year and not later than five years	53,130	5,921
Later than five years	-	-
Total	93,970	78,465

32. Contingencies

a) Financial guarantees

CITEC has arranged bank guarantees in relation to business opportunities pursued as follows:

Australian Securities and Investment Commission	550	550
State of Victoria	235	242
State of New South Wales	830	850
State of Western Australia	300	328
Sydney Water Corporation	100	100
Insolvency and Trustee Service Australia	127	127
Total	2,142	2,197

The State of Queensland acting through the Department of Science, Information, Technology and the Arts has provided a guarantee to Translational Research Institute Pty Ltd with respect to the performance of the tenant, DSM Biologics (Australia) Pty Ltd (DSM) under the sublease of the Biopharmaceutical Australia Research facility. The maximum liability under this guarantee is \$12.850 million over the 15 year term of the sublease. The liability is mitigated by the guarantee that the parent company of DSM, Konininklijke N.V has provided to the State of Queensland guaranteeing the performance of DSM as tenant of the facility.

No defaults have occurred and the department does not expect that the guarantees will be called upon. The guarantees are not recognised on the Statement of financial Position as the probability of default is remote.

As financial guarantee contracts are measured in accordance with AASB 137 *Provisions, Contingent Liabilities and Contingent Assets*, the department has disclosed the details of the guarantee in this note, in addition to note 34, for full transparency purposes.

32. Contingencies (continued)

b) Litigation in progress

As at 30 June 2013 there were no claims against the department filed in the courts. The department has received notification of two other matters relating to claims for personal injuries that are not yet subject to court action. These matters may or may not result in subsequent litigation. It is not possible to make a reliable estimate of any costs that may or may not arise from these matters at this time.

The Department of Science, Information, Technology and the Arts on establishment, joined the Queensland Government Insurance Fund (QGIF). Under the QGIF, the department would be able to claim back, less a \$10,000 deductible, the amount paid to successful litigants.

The department's commercialised business unit, CITEC has separate insurance arrangements. Under these arrangements, the department would be able to claim back, less a \$5,000 deductible, the amount paid to successful litigants up to \$50,000,000.

33. Controlled entities

The following entities were 100 per cent controlled by the department during 2012-13 financial year:

Name of Controlled Entity

Audit Arrangements

Aboriginal Centre for the Performing Arts Pty Ltd

Auditor-General of Queensland

Queensland Music Festival Pty Ltd

Auditor-General of Queensland

Screen Queensland Pty Ltd

Auditor-General of Queensland

Biopharmaceuticals Australia (Network) Pty Ltd

Auditor-General of Queensland

a) Aboriginal Centre for Performing Arts Pty Ltd

Aboriginal Centre for the Performing Arts Pty Ltd (ACPA) is a registered training company that delivers accredited training to Indigenous and Non-Indigenous persons in various performing arts courses.

The assets, liabilities, revenue and expenses of ACPA have not been consolidated in the financial statements as they would not materially affect the reported financial position and operating result of the Economic Entity.

The share capital of ACPA consists of 2 ordinary shares of \$1 each, fully paid, and held by the State of Queensland.

Audited financial statements are yet to be completed in respect of ACPA for the year ended 30 June 2013.

b) Queensland Music Festival Pty Ltd

Queensland Music Festival Pty Ltd (QMF) was established and incorporated in the State of Queensland as a non-profit company "to produce and promote a biennial Queensland festival of music which achieves both international excellence and accessibility for Queenslanders from all walks of life".

The assets, liabilities, revenue and expenses of QMF have not been consolidated in the financial statements as they would not materially affect the reported financial position and operating result of the Economic Entity.

The share capital of QMF consists of 2 ordinary shares of \$1 each, fully paid, and are held by the State of Queensland.

Audited financial statements are yet to be completed in respect of QMF for the year ended 30 June 2013.

33. Controlled entities (continued)

c) Screen Queensland Pty Ltd

Screen Queensland Pty Ltd (SQ) is a company, incorporated in the State of Queensland, limited by shares held beneficially by the State of Queensland. Its principal activities during the course of the year were the facilitation of the development, promotion and enhancement of the film production industry, and film culture and presentation of film and film-related events in Queensland.

The assets, liabilities, revenue and expenses of SQ have not been consolidated in the financial statements as they would not materially affect the reported financial position and operating result of the Economic Entity.

The share capital of SQ consists of one fully paid share to the value of \$10 and is held by the State of Queensland.

Audited financial statements are yet to be completed in respect of SQ for the year ended 30 June 2013.

d) Biopharmaceuticals Australia (Network) Pty Ltd

Biopharmaceuticals Australia (Network) Pty Ltd (BPA) was established to oversee the staged development of a contract biopharmaceutical manufacturing facility and to undertake business development activities to support the operations of the facility. It forms part of the Queensland Government's 10 year Biotechnology Strategic Plan, creating synergy with Australia's world-class biomedical research activity.

The assets, liabilities, revenue and expenses of BPA have not been consolidated in the financial statements as they would not materially affect the reported financial position and operating result of the Economic Entity.

The share capital of BPA consists of one fully paid share to the value of \$1 and is held by the State of Queensland.

A summary of the latest audited financial transactions and balances is shown on page 56.

e) Major Brisbane Festivals Pty Ltd

Major Brisbane Festivals Pty Ltd (MBF) incorporating Brisbane Festival is jointly owned by the State of Queensland and Brisbane City Council and aims to position Brisbane as a key festival destination.

The department and the Brisbane City Council each hold 50 per cent of the shares of the MBF. It has been determined that the department does not have control over the financial or operating policies through voting rights or board membership of the entity. However, due to funding arrangements for the entity, the department has significant influence.

The share capital of MBF consists of 2 ordinary shares of \$1 each, fully paid. One share is held by the State of Queensland and one is held by the Brisbane City Council.

Equity accounting has not been applied as the transactions of the entity are not material.

Audited financial statements are yet to be completed in respect of MBF for the year ended 30 June 2013.

33. Controlled entities (continued)

f) Summary financial transasctions and balances

	2013 \$'000	2012* \$'000
Summary of latest audited financial statements	ВРА	ВРА
Revenue Expenses	1,065 (940)	845 (300)
Net surplus/(deficit)	125	545
Assets Liabilities	4,465 (2,012)	4,780 (2,453)
Net assets	2,453	2,327

^{*}The Department of Science, Information Technology, Innovation and the Arts was created on 3 April 2012, these financial statements include comparative transactions from 1 May 2012 to 30 June 2012 pursuant to section 80(2) of the *Financial Accountability Act 2009*.

34. Financial instruments

	Notes	2013 \$'000	2012 \$'000
a) Categorisation of financial instruments			
The department has the following categories of financial assets and financial liabilities.			
Financial assets			
Cash and cash equivalents	16	68,877	140,799
Receivables	17	139,953	88,576
Total	_	208,830	229,375
Financial liabilities			
Financial liabilities measured at amortised cost:			
Payables	23	93,555	109,138
Promissory note	24	-	688
Financial liabilities – finance lease liability	24	-	1,073
Financial liabilities – Queensland Treasury Corporation borrowings	24	21,631	32,872
Total	<u> </u>	115,186	143,771

b) Financial risk management

The department's activities expose it to a variety of financial risks, namely interest rate risk, credit risk, liquidity risk and market risk.

Financial risk management is implemented pursuant to government and departmental policy. These policies focus on the unpredictability of financial markets and seek to minimise potential adverse effects on the financial performance of the department.

All financial risk is managed by the respective finance areas and the corporate and risk management unit of the department under policies approved by the department. The department provides written principles for overall risk management, as well as policies covering specific areas.

The department measures risk exposure using a variety of methods as follows:

Risk Exposure Measurement method

Credit risk Ageing analysis, earnings at risk

Liquidity Risk Sensitivity analysis

Market Risk Interest rate sensitivity analysis

c) Credit risk exposure

Credit risk exposure refers to the situation where the department may incur financial loss as a result of another party to a financial instrument failing to discharge their obligation.

The maximum exposure to credit risk at balance date in relation to each class of recognised financial assets is the gross carrying amount of those assets inclusive of any provisions for impairment. The maximum exposure to credit risk in relation to guarantees is disclosed in note 32.

The carrying amount of receivables represents the maximum exposure to credit risk.

No collateral is held as security and no credit enhancements relate to financial assets held by the department.

The department manages credit risk through the use of a credit management strategy. This strategy aims to reduce the exposure to credit default by ensuring that the department invests in secure assets and monitors all funds owed on a timely basis. Exposure to credit risk is monitored on an ongoing basis.

No financial assets and financial liabilities have been offset and presented net in the Statement of Financial Position.

The allowance for impairment reflects the occurrence of loss events. The most readily identifiable loss event is where a debtor is overdue in paying a debt to the department according to the due date (generally terms of 30 days). Economic changes impacting the department's debtors, and relevant industry data, also form part of the department's documented risk analysis.

If no loss events have arisen in respect of a particular debtor or group of debtors, no allowance for impairment is made in respect of that debtor/group of debtors. If the department determines that an amount owing by such a debtor does become uncollectable (after appropriate range of debt recovery actions), that amount is recognised as a bad debt expense and written-off directly against receivables. In other cases where a debt becomes uncollectible but the uncollectible amount exceeds the amount already allowed for impairment of that debt, the excess is recognised directly as a bad debt expense and written-off directly against receivables.

A reversal against Impairment loss expense for the current year regarding the department's receivables was \$0.234 million. This is net decrease of \$0.593 million compared to the impairment loss expense recognised of \$0.358 million recognised in 2012. The decrease is due to the collection of a range of debts during the 2013 financial year previously determined as being impaired as at 30 June 2012.

No financial assets have had their terms renegotiated so as to prevent them from being past due or impaired, and are stated at the carrying amounts as indicated.

Ageing of past due but not impaired as well as impaired financial assets are disclosed in the following tables:

	2013 \$'000	2012 \$'000
Financial assets past due but not impaired		
Receivables		
Less than 30 days	1,435	15,019
Overdue 31-60 days	4,850	1,236
Overdue 61-90 days	553	671
Overdue more than 90 days	408	765
Total	7,246	17,691
Individually impaired financial assets		
Receivables		
Not overdue	-	100
Less than 30 days	-	396
Overdue 31-60 days	-	-
Overdue 61-90 days	-	1
Overdue more than 90 days	327	505
Total	327	1,002
Movements in the allowance for impairment loss		
Balance at 1 July	(1,002)	_
Transfer of balance as at 1 May due to machinery-of-government changes	-	(657)
Amounts written off during the year	499	13
Amounts recovered during the year	13	1
(Increase)/decrease in allowance recognised in the operating result	163	(359)
Balance at 30 June	(327)	(1,002)

Financial liabilities

The guarantee's given by the department referred to in note 32 meet the definition of a financial guarantee contract under AASB 139, the maximum exposure to the department is \$14.992 million.

The department assesses on an annual basis the fair value of the financial guarantee's as at 30 June. It has been determined that the fair value is nil at 30 June due to the probability of default being remote with respect to the financial guarantees held by the department.

d) Liquidity risk

Liquidity risk refers to the situation where the department may encounter difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset.

The department is exposed to liquidity risk in respect of its payables and borrowings from Queensland Treasury Corporation in relation to departmental service delivery. The borrowings are based on the Queensland government's gazetted floating rate.

The department manages liquidity risk through the use of a liquidity management strategy. This strategy aims to reduce the exposure to liquidity risk by ensuring the department has sufficient funds available to meet employee and supplier obligations as they fall due. This is achieved by ensuring that minimum levels of cash are held within the various bank accounts so as to match the expected duration of the various employee and supplier liabilities.

The following tables set out the liquidity risk of financial liabilities held by the department. It represents the contractual maturity of financial liabilities, calculated based on undiscounted cash flows relating to the liabilities at reporting date. The undiscounted cash flows in these tables differ from the amounts included in the Statement of Financial Position that are based on discounted cash flows.

	2013 \$' 000	2012 \$'000
Financial Liabilities	3 000	\$ 000
Payables		
Less than1 year	93,555	109,138
Total	93,555	109,138
Queensland Treasury Corporation Borrowings		
Less than 1 year	12,274	17,405
1 to 5 years	9,357	15,467
Total	21,631	32,872
Promissory notes		
Less than 1 year	-	688
Total		688
Lease liability		
Less than 1 year	_	1,073
Total		1,073
Total financial liabilities		_
Less than 1 year	105,829	128,304
1 to 5 years	9,357	15,467
Total	115,186	143,771

e) Market Risk

The department does not trade in foreign currency and is not materially exposed to commodity price changes. The department is exposed to interest rate risk through its borrowings from Queensland Treasury Corporation and cash deposited in interest bearing accounts. The department does not undertake any hedging in relation to risk and manages its risk as per the department's liquidity risk management strategy articulated in the department's Financial Management Practice Manual.

f) Interest rate sensitivity analysis

The following interest rate sensitivity analysis is based on a report similar to that provided to management, depicting the outcome on net income if interest rates would change by +/-1% from the year end rates applicable to the department's financial assets and liabilities. With all other variables held constant, the department would have a surplus and equity increase of \$135,784 (2012: \$155,821). This is attributable to the interest earned on cash deposits by CITEC exceeding the department's exposure to variable interest rates on its borrowings from Queensland Treasury Corporation.

The impact of interest rate movement on the department's profit and equity has reduced in the current period due the reduction in cash assets held by CITEC.

	2013 \$' 000	2012 \$'000
Financial instruments		4 555
Cash	1,670	8,147
Carrying amount*		
Interest rate risk:	(16)	(81)
-1% Profit	(16)	(81)
-1% Equity	16	81
+1% Profit	16	81
+1% Equity		
QTC Borrowings	15,249	23,729
Carrying amount**		
Interest rate risk:	152	237
-1% Profit	152	237
-1% Equity	(152)	(237)
+1% Profit	(152)	(237)
+1% Equity		
Overall effect on profit and equity		
Interest rate risk:		
-1% Profit	136	156
-1% Equity	136	156
+1% Profit	(136)	(156)
+1% Profit	(136)	(156)

Note:

The department does not recognise any financial assets or financial liabilities at fair value.

g) Fair value

The fair value of trade receivables and payables is assumed to approximate the value of the original transaction, less any allowance for impairment.

^{*}The cash carrying amount includes only interest bearing cash amounts held by CITEC with the Commonwealth

^{**}The borrowings carrying amount includes only the variable interest rate loans from the Queensland Treasury Corporation.

The fair value of borrowings is notified by the Queensland Treasury Corporation. It is calculated using discounted cash flow analysis and the effective interest rate (refer note 24) and is disclosed below:

	2013 \$'000		2012 \$'000	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Financial Liabilities				
Financial liabilities at amortised cost:				
QTC borrowings	21,630	21,906	32,872	33,498
Promissory notes	-	-	688	714
Total	21,630	21,906	33,560	34,212

35. Taxation equivalents

Information in respect of income tax expense incurred by those activities of CITEC subject to the substantive model of the Tax Equivalents Regime (TER):

	2013 \$'000	2012 \$'000
Balance Sheet approach		
Major components of income tax expense for the period ended 30 June 2013:		
Income tax expense		
Current income tax		
Current income tax expense	-	-
(Under)/over provision in prior years	-	-
Deferred income tax		
(Decrease)/increase in deferred tax asset (Refer AA below)	9,526	-
Under/(over) provision in prior years	-	-
Decrease/(increase) in deferred tax liability (Refer BB below)	-	-
Income tax expense reported in Statement of Comprehensive Income	9,526	-
Reconciliation of income tax expense to prima facie tax payable for the year ended 30 June 2013 is as follows:		
Operating result from continuing operations before income tax of commercialised business units subject to Tax Equivalents Regime:	(7,872)	(22,416)
Indicative tax expense at 30%	(2,362)	(6,725)
Tax effect of amounts which are not deductible/(assessable) in calculating		
taxable income: Effect of unused tax losses & deductible temporary differences not		
recognised	2,362	6,725
De-recognition of prior year tax losses	9,526	-
Income tax equivalent expense reported in Statement of Comprehensive Income	9,526	-
AA – Deferred tax asset		
The balance comprises temporary differences attributable to:		
Amounts recognised in Statement of Comprehensive Income		
Receivables	4	4
Payables	1	1
Property, plant and equipment	676	676
Accrued employee benefits	2	2
Tax losses carried forward	-	9,526
Deferred tax assets taken to account	683	10,209

35. Taxation equivalents (continued)

BB – Deferred tax liabilities The balance comprises temporary differences attributable to:	2013 \$'000	2012 \$'000
Amounts recognised in Statement of Comprehensive Income	70	70
Interest receivables	73	73
Deferred tax liabilities taken to account	73	73
Deferred tax assets/ (deferred tax liabilities) not recognised		
Income tax losses	26,337	7,444
Assets & other	(1,525)	5,505
Interest receivable	50	-
Total	24,862	12,949

During the year, CITEC reduced the carrying amount of the deferred tax asset by derecognising \$9.526 million of carry forward tax losses available for offset against future taxable income. Following the Queensland Commission of Audit's recommendations on CITEC and a review of budget estimates for CITEC, it is no longer probable that sufficient taxable profit will be available to allow these tax losses to be fully utilised.

The income tax losses and temporary differences of \$2.362 million in 2012/13 were not brought to account as the utilisation of the 2012/13 tax losses is not assured based on the aforementioned.

As at 30 June 2013, temporary differences and tax losses for which deferred tax assets and tax liabilities are not recognised in the statement of financial position amounts to \$24.862 million (2012: \$12.949 million).

The income tax losses and temporary differences will be brought to account when it is certain that further tax profits will arise to enable these tax losses to be utilised.

36. Schedule of administered items (continued)

	2013 \$'000	2012 \$'000
Administered revenues	4 533	4 555
Administered item appropriation	162,351	40,691
Other	3,068	749
Total administered revenue	165,419	41,440
Administered expenses		
Employee expenses	-	3,533
Supplies and services	13,287	1,945
Grants and subsidies	147,445	32,658
Finance/borrowing costs	646	166
Total administered expense	161,378	38,302
Total administered operating result	4,041	3,138
Administered current assets		_
Cash and cash equivalents	10,108	3,281
Receivables	184	1,100
Loan receivables	-	3,163
Total administered current assets	10,292	7,544
Administered non-current assets		
Loan receivables*	57,968	54,377
Total administered non-current assets	57,968	54,377
Total administered assets	68,260	61,921
Administered current liabilities		
Payables	6,289	719
QTC Borrowings	-	3,163
Total administered current liabilities	6,289	3,882
Administered net assets	61,971	58,039
Administered equity		
Contributed equity	54,792	54,901
Accumulated surplus	7,179	3,138
Total administered equity	61,971	58,039

^{*}Loans are provided under the Smart State Research Facility Fund and the University of Queensland Brain Institute with a cost value of \$182.780 million at 30 June 2013 (2012: \$182.780 million).

	2013 \$'000	2012 \$'000
36. Schedule of administered items (continued)		
Administered grants and subsidies		
Queensland Art Gallery Queensland Museum State Library of Queensland Queensland Performing Arts Trust Queensland Theatre Company Screen Queensland Queensland Shared Services CITEC Total	31,281 21,215 54,221 8,006 2,600 9,781 14,794 5,547	8,387 5,071 13,429 2,676 650 2,445
Administered loans	-	
University of Queensland Brain Institute Smart State Research Facility Fund Queensland Centre for Advanced Technologies Screen Queensland Total	4,941 48,077 4,950 - 57,968	4,659 45,319 4,399 3,163 57,540

37. Reconciliation of payments from consolidated fund to administered revenue

Transfers from/(to) other departments

Total administered revenue recognised in note 36	162.351	40,691
Less: Closing balance of departmental services appropriation receivable	(366)	-
Lapsed departmental services appropriation	7,092	-
Budgeted departmental services appropriation	155,625	-
Transfers from/(to) other headings	-	(730)
Department of Premier and Cabinet	-	32,550
Former Department of Public Works	-	8,871

38. Agency transactions and balances

The department acts as an agent for collection and payment processing services and undertakes certain transactions on behalf of Queensland Government departments and its clients. For further information refer to note 1(d).

a) CITEC

Balance at 1 July	19,310	2,952
Collections during the period	2,299,235	493,289
Distributions according to clients instructions during the period	(2,299,122)	(476,931)
Balance at 30 June	19,423	19,310

Fees received for the provision of these services are included in user charges.

38. Agency transaction (continued)

b) Smart Service Queensland	\$'000	\$'000
Balance at 1 July	-	2
Collections during the period	97,013	49
Distributions to principals during reporting period	(97,013)	(51)
Balance at 30 June		-

All agency transactions and balances are subject to audit by the Queensland Audit Office.

39. Correction of error/comparative information restated

Revised machinery-of-government

As a result of the *Public Service Departmental Arrangements Notice (No. 1) 2012*, dated 3 April 2012 with financial effect from 1 May 2012, the responsibility for that part of the former Department of Employment, Economic Development and Innovation responsible for science, research and development and business innovation and the associated executive support services and international collaborations was transferred from the former Department of Employment, Economic Development and Innovation.

The net assets and liabilities transferred with respect to this machinery-of-government change were revised and agreed in August 2013. Comparisons between the net assets transferred as reported in the financial statements for the period 1 May to 30 June 2012 and the restated comparatives to the financial statements as they relate to the revised machinery-of-government transfer for the financial year end 30 June 2013 are detailed below.

	Original 2012	Adjustments 2012	Revised 2012
Transfer of Innovation and Science	\$'000	\$'000	\$'000
Development Services			
Current assets			
Cash and cash equivalents	-	2,131	2,131
Receivables	-	- 11	11
Other	-	13	13
Total current assets	-	2,155	2,155
Non-current assets			
Receivables	15,044	-	15,044
Property, plant and equipment	-	1,588	1,588
Total non-current assets	15,044	1,588	16,632
Total assets	15,044	3,743	18,787
Current liabilities			
Payables	-	361	361
Advances	-	2,130	2,130
Accrued employee benefits	-	(11)	(11)
Other	-	(722)	(722)
Total current liabilities	-	1,758	1,758
Net assets	15,044	1,985	17,029

39. Correction of error/comparative information restated (continued)

Revaluation error

A comprehensive independent revaluation of the Cultural Centre land and building assets, including the Queensland Performing Arts Centre and the Playhouse was completed in June 2012 by the Australian Valuation Office. During 2013, valuations for both the Queensland Performing Arts Centre and the Playhouse were found to be in error. The Australian Valuation Office has revised the valuations, as a result an additional revaluation decrement expense and reduction in the carrying value of building assets of \$2.301 million has been recorded and corrected through the restatement of prior year comparatives.

Additional disclosure requirements

Bank charges of have been disclosed separately within Supplies and services expense during the 2013 financial year in accordance with AASB 7 *Financial Instruments: Disclosures*. To ensure consistency between comparative disclosures, bank charges for the period 1 May 2012 to 30 June 2012 have been restated separately within Supplies and services.

39. Correction of error/comparative information restated (continued)

The impact of the above adjustments between the departments consolidated financial statements for the period 1 May to 30 June 2012 and the restated comparatives as disclosed in the financial statements for the period ended 30 June 2013 are as follows:

	Original 2012*	Adjustments	Revised 2012*
	\$'000	2012	\$'000
		\$'000	
Statement of comprehensive income (extract)			
Revaluation decrement	10,913	2,301	13,214
Supplies and services	60,312	75	60,387
Other expenses	10,407	(75)	10,332
Total expenses from continuing operations	224,388	2,301	226,689
Operating result from continuing operations before income tax	(31,548)	(2,301)	(33,849)
Operating result from continuing operations after income tax	(31,548)	(2,301)	(33,849)
Total comprehensive income	(21,398)	(2,301)	(23,699)
Statement of financial position (extract)			
Current assets			
Cash and cash equivalents	138,668	2,131	140,799
Receivables	67,843	11	67,854
Other	15,159	13	15,172
Total current assets	221,679	2,155	223,834
Non-current assets			
Property, plant and equipment	821,561	(713)	820,848
Total non-current assets	974,002	(713)	973,289
Total assets	1,195,681	1,442	1,197,123
Current liabilities			
Payables	108,777	361	109,138
Other current liabilities	4,675	1,408	6,083
Accrued employee benefits	8,695	(11)	8,684
Total current liabilities	141,313	1,758	143,071
Contributed equity	1,060,226	1,985	1,062,211
Accumulated surplus/(deficit)	(31,548)	(2,130)	(33,849)
Statement of cash flows			
Transfer of cash and cash equivalents as a result of machinery- of-Government changes	72,024	2,131	74,155
Net cash provided by/(used in) financing activities	69,827	2,131	71,958

^{*}The Department of Science, Information Technology, Innovation and the Arts was created on 3 April 2012, these financial statements include comparative transactions from 1 May 2012 to 30 June 2012 pursuant to section 80(2) of the *Financial Accountability Act 2009*.

40. Events occurring after balance date

Queensland Commission of Audit Report

The recommendations within and the Queensland Government's response to the Commission of Audit's (COA) report has implications to the future operations of the department. The following COA recommendations specifically impact the future operations of the department's business units, Queensland Shared Services (QSS) and CITEC.

Commission of Audit Recommendation 149

"The Government discontinue the role of CITEC as a centralised provider of ICT services within Government, and initiate a process to divest the CITEC Business within two years"

Commission of Audit Recommendation 143

"The Government discontinue the mandated use of centralised corporate services functions through Queensland Shared Services"

Commission of Audit Recommendation 144

The Government introduce an open, contestable market for the delivery of all corporate services by public or private providers, based on value for money considerations.

Commission of Audit Recommendation 145

Queensland Shared Services be empowered to offer services to agencies on a contestable basis in a competitive market environment while it remains viable to do so.

While the Government has accepted these recommendations it has noted that detailed implementation plans which first and foremost establish an orderly process to manage the implications of these recommendations is needed.

The department is currently developing detailed implementation plans to deliver upon the Government's response. At the time of issuing the financial statements, the department has not yet completed all detailed implementation plans and therefore it is not possible to provide detailed information with respect to the financial impacts to the department.

There were no other material events subsequent to the reporting date but prior to the signing of these accounts which management was aware.

Certificate of the Department of Science, Information Technology, Innovation and the Arts

These general purpose financial statements have been prepared pursuant to section 62(1) of the *Financial Accountability Act 2009* (the Act), relevant sections of the *Financial and Performance Management Standard 2009* and other prescribed requirements. In accordance with Section 62(1)(b) of the Act we certify that in our opinion:

- (a) the prescribed requirements for establishing and keeping the accounts have been complied with in all material respects; and
- (b) the statements have been drawn up to present a true and fair view, in accordance with prescribed accounting standards, of the transactions of the Department of Science, Information Technology, Innovation and the Arts for the year ended 30 June 2013 and of the financial position of the department at the end of that year.

Rita MoLucas CA

Chief Finance Officer

29 August 2013

ndrew Garner CA

Director-General 29 August 2013

INDEPENDENT AUDITOR'S REPORT

To the Accountable Officer of the Department of Science, Information Technology, Innovation and the Arts.

Report on the Financial Report

I have audited the accompanying financial report of Department of Science, Information Technology, Innovation and the Arts which comprises the statement of financial position and statement of assets and liabilities by major departmental services, CBUs and SSPs as at 30 June 2013 the statement of comprehensive income, statement of changes in equity, statement of cash flows and statement of comprehensive income by major departmental services, CBUs and SSPs for the year then ended 30 June 2013, notes comprising a summary of significant accounting policies and other explanatory information, and the certificates given by the Director-General and Chief Finance Officer.

The Accountable Officer's Responsibility for the Financial Report

The Accountable Officer is responsible for the preparation of the financial report that gives a true and fair view in accordance with prescribed accounting requirements identified in the *Financial Accountability Act 2009* and the *Financial and Performance Management Standard 2009*, including compliance with Australian Accounting Standards. The Accountable Officer's responsibility also includes such internal control as the Accountable Officer determines is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

My responsibility is to express an opinion on the financial report based on the audit. The audit was conducted in accordance with the *Auditor-General of Queensland Auditing Standards*, which incorporate the Australian Auditing Standards. Those standards require compliance with relevant ethical requirements relating to audit engagements and that the audit is planned and performed to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control, other than in expressing an opinion on compliance with prescribed requirements. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Accountable Officer, as well as evaluating the overall presentation of the financial report including any mandatory financial reporting requirements approved by the Treasurer for application in Queensland. I believe that the audit evidence obtained is sufficient and appropriate to provide a basis for my audit opinion.

Independence

The *Auditor-General Act 2009* promotes the independence of the Auditor-General and all authorised auditors. The Auditor-General is the auditor of all Queensland public sector entities and can be removed only by Parliament.

The Auditor-General may conduct an audit in any way considered appropriate and is not subject to direction by any person about the way in which audit powers are to be exercised. The Auditor-General has for the purposes of conducting an audit, access to all documents and property and can report to Parliament matters which in the Auditor-General's opinion are significant.

Opinion

In accordance with s.40 of the Auditor-General Act 2009 -

- (a) I have received all the information and explanations which I have required; and
- (b) in my opinion
 - (i) the prescribed requirements in relation to the establishment and keeping of accounts have been complied with in all material respects; and
 - (ii) the financial report presents a true and fair view, in accordance with the prescribed accounting standards, of the transactions of the Department of Science, Information Technology, Innovation and the Arts for the financial year 1 July 2012 to 30 June 2013 and of the financial position as at the end of that year.

Other Matters - Electronic Presentation of the Audited Financial Report

Those viewing an electronic presentation of these financial statements should note that audit does not provide assurance on the integrity of the information presented electronically and does not provide an opinion on any information which may be hyperlinked to or from the financial statements. If users of the financial statements are concerned with the inherent risks arising from electronic presentation of information, they are advised to refer to the printed copy of the audited financial statements to confirm the accuracy of this electronically presented information.

A M GREAVES FCA FCPA
Auditor-General of Queensland

30 AUG 2013

OF QUEENSLAND

Queensland Audit Office

Brisbane